major factor behind the increase in demand for the low of iterante into the westen of the country from the cer East Germany and from the certain and from the certain country from the certain country which have strong Germany certain certain

Public sector vestment in many countries has also declined

ethnic minorities. ans, Germany's biggest tile manufacturer which er cent owned by British ling materials group Red has estimated that nas estimates um ind from refugees is creat an additional 110.005 to new households a year. con 1980-89, losses in hourom demolition and recon-

tion had created a short if about the homes. a but to close this gap and with the refugee problem. Jerman government is prog substantial amounts of sy in the form of direct and lax incentives, contrast, house building

sted to decline Britain, housebuilding in on and the south-east of and has been in recession August 1988. The number rivate bomes started by lera has declined from 80 2027 (KA) 111 1998 to 133,000

tly. France and Holland is

Hing interest rates are ted to purk the figure up yester but only singhtly. The D has forestat that build-Bat : List work on 140,000 to poster bennes this year ses and lawest total since



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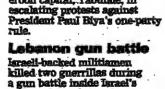
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killed two guerrillas during a gun battle inside Israel's claimed security zone in south Lehanon. Fishermen shot

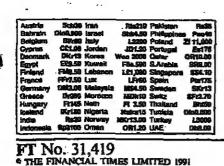
and injured nine off eastern Sri Lanka. The navy rescued 15 others from the sea.

Daley wins easily Mayor Richard M. Daley, son of Chicago's legendary political boss, was easily elected to his first full term in Chicago. He first became mayor in a special by-election after his predecesor died in office. Page 3

Bangladech deaths A diarrhoea epidemic has killed more than 200 Banglaleshis and infected about 5.000

Raffles to reopen

Chief told to quit Mayor Tom Bradley of Los



FINANCIALTIM

TECHNOLOGY A power play by

the coal industry

Page 9

Thursday April 4 1991

D 8523A

World News

Business Summary

France raises Alcatel plans the stakes in campaign to protect Kurds

France raised the stakes in riance raised the stakes m its campaign to protect fleeing Kurdish rebels from Iraqi repri-sals with an implied threat to break ranks with the inter-national community in the United Nations. Page 14

Albanians seek visas Some 5,000 Albanians, despersome 3,000 Amamans, desper-ate to leave the country after the election victory of the rul-ing communists, massed out-side Tirana's Greek embassy in the hope of getting visas. Protest strike, Page 2

Graham Greene dies



Graham Greene, one of the best English literary fiction writers of his generation, died in Switzerland aged 86. His work earned the double distinction of wide popularity and critical acclaim. Among more than 50 novels and plays, many reflecting a lifelong preoccupation with his Catholic conversion, Brighton Rock, The Third Man and Our Man in

Havana became successfi films. Obituary, Page 11 Kashmiris march Thousands of Kashmiri separatists opposed to Indian rule marched to a ceasefire line a, which they are threatening to cross in protest

at lack of Pakistani support

Bomb kills five A bicyle bomb killed five people and wounded 36 near a police post in the Sikh holy city of Amritsar in the north-ern Indian state of Punjab.

Cameroon clashes Thousands of street hawkers and students clashed with riot police in the centre of the Cameroon capital. Yaounde. in

Lebanon gun battle

Tamil separatist guerrillas shot dead at least four fishermen

others in the past three weeks.

Singapore's 105-year-old Raffles Hotel, closed for renovations two years ago, will reopen in September.

Angeles asked embattled pol chief Daryl Gates to resign over the videotaped beating of a black motorist. es asked embattled police

to boost market value by FFr6.8bn

Alcatel Alsthon, the French electrical engineering and tele-communications group, has unveiled a plan to overhaul its complex financial struc-tures by absorbing three of its subsidiaries, adding an esti-mated FFRSBu to its stock

market value. Page 15
MARKETS: Tokyo, the Nikkei average gained 528.06 or
2 per cent to 26,780.06 after
reaching a high of 28,803.48 near the close. Frankfurt, the DAX closed 38.88, or 2.5 per cent higher at 1.577.50. New York, by midday the Dow Jones Industrial Average was up just 2.97 at 2942.08 and the Standard & Poor's was up 1.49 at 380.99.

at 30.99.
Back Page, Section II
VENDEX International, large
Dutch family-owned retailing
group, is to sell its 25 per cent
stake in Dillard Department
Stores of the US to a syndicate
of health for \$250 per 25 of banks for \$891m. Page 15 MANILA: The Philippines expects to receive \$519m (238.4m) in fresh overseas development assistance (ODA) this year, according to official

budget documents. Page 4 NISSAN Motor, the Japanese carmaker, is to rescue Ikeda Bussan, a car sest manufac-turer which has been plunged into financial difficulties through speculative invest-ments in the stock market.

Page 17 SOUTH KOREA'S current account deficit widened to \$2.72bm (£1.56bm) for the first two months of 1991, more than the deficit for all of last year and already in excess of this

year's target. Page 4
COMPAQ Computer, a US
personal computer manufacturer, is to acquire a stake in Silicon Graphics, the Californ-is-based manufacturer of computer workstations with three-dimensional eraph dimensional graphics.

Page 17
ROLLS-Royce, UK sero-engine maker, has signed a contract with the Garuda Indonesia airline to supply Rolls-Royce Trent engines for nine alycraft. Industry officials estimated the contract at 290m-£100m (\$160m-\$178m).

Page 6 WASHINGTON: The US Treesury is sticking by its list of 89 businesses and individuals named as fronts and agent als hamen as fromes and agains
for the Iraqi government
despite claims by many of
those listed that they are innocent of the charges. Page 4
NORTH Sea: Two Norwegian
oil and gas engineering and

equipment supply companies are making acquisitions which will allow the companies to break out of the North Sea off-shore oil and gas market. Page 17 BELLELL italian engineer-

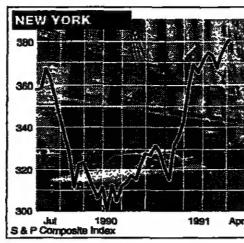
ing group, has won a L80bn (\$65.14m) order from Neder-landse Aardolle Maatschappij (NAM), a Shell-Exxon joint venture, to build topsides facilities for a new production platform in the Dutch sector of the North Sea. Page 6

AEGON, the second largest

AEGON, the second largest
Dutch insurance group,
reported a 14.1 per cent rise
in 1900 operating profit and
a 23 per cent increase in its
dividend. Page 15
US Federal Reserve has published a survey showing a
reduction in the proportion
of US banks tightening credit
standards, raising hopes that
the "credit crunch" will ease
soon. Page 3. soon, Page 3. NEWS LTD, Australian sub-

NEWS LTD, Abstration sub-sidiary of Mr Rupert Murdoch's News Corporation, yesterday closed its quality Melbourne Sunday Herald newspaper to stam losses estimated at A\$15m (US\$11.5m) a year. Page 18 BRUSSELS: the European Commission is pressing richer member states of the Commu-nity to do more to bolster the

economic development of poorer members. Page 2 AIR BRASIL, a new airline, will be launched today as a joint venture by TNT Sava, the Bestiling subsidiary of the Brazilian subsidiary of TNT Worldwide, and Lider



FRANKFURT

European bourses rise strongly on hopes for economic recovery

SHARE prices advanced in Europe yesterday after strong overnight per-formances in New York and Tokyo, writes Peter Marsh.

The London market rose to a record level amid signs that the UK recession might be close to buttoming out and that a further cut in interest rates could come soon. The FT-SE 190

at 2,518.1, up 30.8 points.

The mood of optimism about the world economy improving later this year litted other European bourses.

Led by Frankfurt, which closed 2.5 per cent up, stock markets in Paris, Milan, Amsterdam and Zurich all finished the day between 1 per cent and 2 per cent higher.

In New York, the Dow Jones Indus-

trial Average was holding on to most of its near-64 point gain on Tuesday. It was quoted at mid-session at

2,936.88, down 8.17. In Tokyo, the Nikkei index ended at 28,780.06, up 2

London traders took heart from a Confederation of British Industry report earlier in the week indicating that manufacturers were becoming

more confident about business pros-pects. Sterling's recent strength was another cause for optimism.
On foreign exchanges in London, sterling closed at DM2.9625, almost 1 pfennig down against the D-Mark.

Against the dollar, the pound rose more than 1 cont to \$1.7810. Concern was expressed by some traders that the Bundesbank, which today holds a regular council meet-ing, might decide to raise interest rates in response to signs of inflation-That could lead monetary authorities in other parts of Europe to rethink their options for easing bor-rowing conditions to promote

growth. Market reports, Section il

Financial specialists warn Gorbachev of catastrophe

MOSCOW must immediately moscow must immediately reassert control over the Soviet Union's rebel republics to avoid an economic catastrophe, the country's three senior financial executives have told President Mikhail Gorbechev.

They have called for a financial crackdown which would not Moscow on an even

put Moscow on an even sharper collision course with the two biggest republics, Rus-sia and Ukraine, as well as the three Baltic republics; and Mol-davia, Georgia and Armenia. In a stark six-page letter, they warn that the state bud-get will not be able to continue funding expenditure on the army, welfare payments and industrial investment in the second quarter of this year.

"The economy is on the brink of a catastrophe," says the letter which her also here.

distributed to all 542 deputies in the USSR Supreme Soviet. It was signed by Mr Vladimir Orlov, the finance minister, Mr Victor Geraschenko, chairman of the state bank, and Mr Vic-tor Kucherenko, chairman of the Supreme Soviet's Budget and Planning Committee. Although the letter was addressed to the president, it conforms with Mr Gorbachev's own efforts to regain political, economic and military control over republics that are increasingly acting independently.



Since a majority of voters agreed to the maintenance of the Union in the referendum on March 17, the Soviet leader has maintained that he has a mandate to maintain and agreement on this has been indefinitely postponed.

The letter lays the blame for the crisis entirely on those

rebellious union republics especially the Russian Federation - which have in the last
few months passed laws in effect starving the union budenect starving the umon bunget to the benefit of their own.

The trolks of financial leaders says the budget deficit for the first quarter of this year is expected to reach Rs31.1bn, already higher than the

Mr Boris Yelisin yesterday suffered a series of defeats in the Russian parliament. Deputies threw out a proposal paving the way for the largest Soviet republic to hold direct elections for an executive president in April or May. Mr Yeltsin also failed to win support for a Soviet coalition government and radical economic reform. Instead, deputies instructed the Supreme Soviet to draw up proposals for an execu-tive presidency. Page 2

planned detent for the entire year of Rs26.7bn.
Income to the union budget from the republics for the first two months stood at only Rs7bn, ligainst a planned. third - while the republics have cut the proportion of tax they raise for the centre by 73.2 per cent to Rs7.5bn.

A special fund established by the centre to stabilise the econ-omy, to which the republics had agreed to pay more than Rs48bn in 1991, has received Gosbank estimates a shortfall in budgetary income for

this year of Ra123bn - about haif of that planned.

By far the largest defaulter would be Russia, estimated to

withold Rs105bn, while the Ukraine would withold Bs7.7bn. The crisis measures called for by the three officials include:

 Suspending republican economic laws which contradict the Union laws on banks, taxes and the budget;

Authorising Mr Geraschenko to dismiss his counter-

parts in the republican banks who the three believe are breaking the law; Giving the Gosbank chairman greater powers over money supply, losus and foreign exchange; and

Authorising him to revoke decisions of the republican banks which "destabilise mon-

etary circulation".

They say that the crisis is ing of the union treaty between the republics.

Radical economists yester-day dismissed the attempt to put all blame on to the repub-lics. Mr Grigory Yavlinsky, a former deputy prime minister of the Russian Federation and an unofficial adviser to Mr Borls Yeltsin, the Russian leader, said "the crisis lies with the centre". He claimed that the budget deficit last year was a actually Ra250bn, compared to an official figure of Rb558bn. Reforms "inevitable", Page 2 Radical economists yester-

Paris boosts aid to electronics groups by FFr6bn

THE French government yesterday committed FFr6bn (\$1.06bn) of fresh capital for its electronics industry and called for stronger European Commu-nity policies to support EC high

technology companies.

The move, announced by Mr Roger Fauroux, the industry minister, looks set to rekindle the EC debate over how far the Community should go to defend its computer and electronics producers against US and Japanese competition.

The European market should not be allowed to turn into "a territory open to all winds", said Mr Fauroux

He called for strict reciprocity on market access between the EC and third countries, as well rules and an analysis of national preferences allowed in US and Japanese public procurement.

The Paris government is to provide FFr4bn of capital injections over the next two years for state computer maker, and nearly FFr2bn this year for Thomson, the lossmaking con-sumer and defence electronics

The grants will be examined by the Commission's competi-tion directorate. Of the FFrehn total, 17 per

cent will come from France Telecom, which holds minority stakes in both companies and which had made no secret of its unwillingness to take part. The rest is being provided directly from government coffers.
In addition, Bull is to receive

a FFr2.7bn contribution to its research budget over the next four years.
This will bring to FFr6.7bn

the total of grants and fresh cap-ital it is receiving from the gov-ernment - almost equivalent to the record annual net loss of FFr6.5bn which Bull announced The industry ministry has

also set aside FFr2.4bn - more

than half its research budget this year - for electronics, includ-Thomson's work on high definition television, joint European research into semiconductors and support for small company research and development.
Mr Fauroux said action was
made doubly urgent by the
sharp slowdown in European electronics markets and the blow to the competitiveness of European exports caused by the fall of the dollar and the yen. Commission proposals tabled last month to increase public support for the electronics industry were an essential first

Brazil issues angry protest at suspension of development loan

using the IADB to exert politi-

The "illegitimate and unac-

By Christina Lamb in Rio de Janeiro

BRAZIL yesterday called in foreign ambassadors and issued a protest note over the suspension by the Inter-Ameri-can Development Bank of a \$350m loan to the country. Ms Zelia Cardoso, Brazil's ms Zeula Cardoso, Brazil's economy minister, is expected to protest strongly over the IADB decision at the bank's annual meeting, starting tomorrow in Nagoya, Japan. However, she is unlikely to find a sympathetic hearing.

Brazil accused members of the Group of Seven leading industrialised nations of block-ing multilateral loans to force it into an agreement with forien creditors. Brazilian officials say such a linkage has never before been

The allegation comes in reaction to the IADB's suspendon of a \$850m development loan because of pressure from member countries worried by mounting arrears on Brazil's commercial bank debt. An angry protest note issued by the Brazilian Foreign Minis-try accused the US, France, Canada, Japan and the UK of

The "illegitimate and unacceptable" action of the five countries "jeopardises the role of the IADB as a multilateral institution for supporting development", the note said.

The ministry called in ambassadors of countries which voted to suspend the loan to point out that Brazil has never defaulted on payments to multilateral institutions and in the last four years

tions and in the last four years has repaid \$700m to the IADB. Ms Cardoso was yesterday in Paris, meeting the head of the Paris Chub group of creditors.
According to ministry officials,
she was planning to ask for
Brazil's \$2000 official debt to be halved in a deal similar to that granted to Poland. Given Brazil's isolation by the international financial

community, there was little hope she would succeed. According to the IADB representative in Brasilia, the "badly needed" loan was to "lay sewerage lines in areas of low income and high unem-ployment to alleviate some of

the tougher measures of Bra-zil's current economic stabilis-ation programme". The loan had already been delayed from

last year.

The International Monetary
Fund has also delayed visits of
a mission to discuss a \$2bn standby facility, apparently because of US pressure. A let-ter of intent signed last Sep-tember has long since been

tember has long since been torn up.

Brazil has been negotiating since last October with its commercial creditors, whom it stopped paying in July 1969.

As a goodwill gesture it resumed partial interest payments for the first three months of this year and was thought to be close to an accord on the more than \$8 in outsignding in interest.

Brazil has agreed to pay 24 per cent of these arrears this year, close to the banks' demand of 25 per cent. But there is still considerable difference over interest rates on bonds to be created to cover the remaining portion.

Mexico, Colombia, Venezuela
plan free trade zone, Page 3

£34,000,000

Management buy-out of RPC Containers from Svenska Cellulosa Aktiebolaget



Transaction arranged, negotiated and underwritten by

CIN Venture Managers Limited

Equity Underwriters

British Coal Pension Funds British Rail Pension Schemes Barclays Bank Pension Fund

Senior Debt underwritten by

National Westminster Bank

Coopers & Lybrand Deloitte acted as investigating accountants and Nabarro Nathanson as Solicitors to the Company and Equity Underwriters.



CONTENTS

Danish business: Bringing home a surplus of | Calculating on a last chance to Election campaigm A softer Gandhi woos india's largest state with flowers4 European travels Bosing goes sast from

Editorial comments Competition in gas; No let up on irea

Surveys Factoring

overhaul the US banking system



Nicholes Brady, US treasury secretary, was blunt with Congress when he recently presented his bank reform plans, describing "a bleak picture that demands action - prompt action - to correct it.

Observer _____ 23-40 23-31 -London -Technology Unit Trusts World Index 22-35

New York lunchile \$1.7705 London: \$1.788 (1.739) DM2.97 (2.965) FFr10.085 (10,055) SFr2.5225 (2.68)

MARKETS

SFr1.427 (1.455) 2,902.23 (+21.04) Y138.5 (141.15) \$ Index 65.6 (66.3) Tokyo close; Y139.13 US tunolitima rates Fed Funds 63 % 3-mo Treasury yield: 5.933% Long Bond: yleid: 8.23

S&P Comp 374.31 (+3.01) Tokyo: Nikkei 26,252.0 (+244.6) LONDON MONEY

STOCK MOICES

2,488.3 (+31.8)

FT Ordinary: 1,985.9 (+32.0)

FT-A AU-Sharec

New York hinch DJ Ind. Av.

1,205.26 (+1.0%)

FT-SE 100:

closing 1232% (same)

GOLD New York: Comex Jun \$360.6 (362.4) \$357.75 (355.85)

N SEA Off. (Argus) Brent May \$18.025 (18.125) Chief price changes yesterday; Page 15

DOLLAR

FFr5.691

Y138.3

New York lunchit DM1.6785

DM1.6805 (1,7056) FFr5.6925 (5,7826)

A YOUNG man clad in khaki emerges from the woods, raises a rifle to his shoulder and shouts from behind a bar-ricade: "Leave or I'll shoot,"

Reuter reports from Zegreb.

In many parts of the Yugoslav republic of Croatia, the
Serbian minority is rebelling
against Croatian rule by blocking roads with trees and rocks.

Armed with anything from
hunting rifles, automatic
weapons, and grenades to mines apparently stolen from the Yugoslav army, the Serbs are wreaking havoc. A 600,000-strong minority in

Croatia's 4.5m population, the Serbs complain of persecution. They oppose secessionist moves by Croatia's nationalist government and want to remain part of Yugoslavia. Barricades have gone up across Croatia since Sunday, when three people were killed and dozens hurt in gunfights with Croatian special police in the Plitvice national park.

The Vuccelay army has been

The Yugoslav army has been deployed around Plitvice to prevent further clashes. Anyone approaching barricades risks death: one woman was shot three times when her car was riddled with bullets in the town of Vukovar but she sur-

The barricades have caused chaos with transport and closed some schools. In Plitvice, about 15 cars stood abanwith bullets. Snow by the roadside was spattered with

"It is very tense. The situa-tion is very difficult," Croatian presidential spokesman Mario Nobilo said. Shooting has been reported in several towns and shops owned by Croats have been bombed in Knin, at the heart of the Krajina region of southern Croatia which is

dominated by Serbs.

Serbs and Croats are old power rivals with a history of bloody conflicts. Croatian fas-cists massacred Serbs in the Second World War but postwar tensions were held in check by Yugoslavia's Commu-nist ruler Josip Broz Tito until he died in 1980.

In a sign of the divisions Serbian flags are hoisted in many towns hundreds of miles from Serbia. Croats fear entering some Serbian towns and some Serbs are wary of entering Croatian-dominated areas. Croatia fears Serbia wants to take over huge areas of Cro-atian territory to create a Greater Serbia. Serbia says Croatia wants to destroy Yugo-

slavia by seceding.
"Civil war is already in organisation said in an appeal for peace. "Its instigators must be uncovered and stopped."

EC seeks more aid for poorer members

THE EUROPEAN Commission is pressing richer member states of the Community to do more to bolster the economic development of its poorer members, writes David Gard-ner in Brussels.

It is doing so partly in order to head off a more radical pro-posal by Spain, which wants intra-EC budget transfers to belp the south and the periphery catch up. In a submission to the inter-

governmental conference (IGC) on political union, which is examining changes to the Rome Treaty, the Commission has said it wants to widen spending designed to iron out regional disparities widened. It also wants economic and social "cohesion" (Euro-speak for more balanced development across the Community) to be an overt object of all EC

common policies.

The idea, Commission officials say, is to prepare the ground for member states to increase the so-called structural founds devoted to helying tural funds devoted to helping regions of the EC develop competitive advantages before the completion of the single market. These funds were doubled in 1988, to Ecu63bn (\$78.1bn) for 1989-93. Most of this money goes to finance roads, railways, telecommunications and training in Spain, Portu-gal, southern Italy, Ireland, Greece, and industrially

declining areas of Britain. controversy by urging the IGC to agree not only to bigger structural funds, but to set up a new EC fund to shift resources from richer to poorer members. Madrid says lans for economic and mone tary union (Emu) will fail without this more another. out this more overtly fed-

eral approach.
The Commission believes Spain's suggestion could stall progress on Emu and political



SOVIET CRISIS

Radical market reforms 'inevitable'

By Leyla Boulton in Moscow

RCONOMIC CRISIS will force the Soviet Union in a matter of months to undertake radical market reforms of the sort it rejected last year, Mr Grigory Yavlinsky, the main author of the ill-fated 500-Day Pro-gramme predicted yesterday. Mr Yavlinsky, who resigned

as deputy prime minister of Russia last November on the grounds that his programme for a crash transition to a market economy could not be implemented in just one republic, said in an interview that a renewed wave of co-ordinated reform would involve all the republics, including those which want independence. But he shared Mr Boris Yelt-

sin's view that such reform could only be carried out by a coalition government with real power devolved to the repub-This is not surprising since he helped the Russian leader

draft a speech on Friday outlin-ing financial stabilisation measures and other points contzined in the 500-Day Programme - otherwise known as the Shatalin programme. As well as advising the presi-dent of Kazakhstan, the 38year-old economist has set up an independent centre - tem-

porarlly housed in the Russian government premises - to provide economic expertise and draft legislation for republican

"I want to repeat my experience of August last year when they (the republics) were all shouting about sovereignty but we signed with them the 500-Day Programme," he said. The republics, including

most of those who want inde-pendence, agreed last summer to implement the radical programme on the basis of an economic union.
But the project, which also had the backing of Mr Yeltsin, collapsed after it was abandoned by President Mikhail

He poured scorn on Prime Minister Valentin Pavlov's handling of the current economic crisis, saying that the price reform would unleash hyperinflation and probably lose the central government

any support it had.
"Our population has no experience of living in conditions of high and really dangerous inflation," he said. "I don't think people will come out on to the streets thank God – but in their souls

they will put the last full stop

to this government." He said Mr Pavlov had as yet no proper economic pro-gramme and doubted whether an anti-crisis plan he is due to present next week would be able to tackle problems ranging from a soaring budget deficit to falling output and looming hyperinflation.

The situation is coming to ent next week would be

the point where it needs a real answer on what should be

He added, however, that any attempts by republics to save themselves through unilateral measures asserting economic "It is clear that for all of

them there is no way out unless we have a common cur-rency and common customs. All the professionals in the republics understand this. Their people won't wait for them to create their own banking system and their own curency," he said. Until a co-ordinated strategy

was agreed for the whole country, however, republics could only act to soften the impact of the crisis for their inhabitants and lay the ground for market

As well as providing advice

on how to do just this, Mr Yav-linsky's Centre for Economic and Political Research is also drawing up proposals to advise foreign governments and insti-tutions on how best to help the Soviet Union with economic

· Rast Japan Railway plans to remodel second-hand railway cars for export to the Soviet Union, and is considering other ways of helping modernise the Soviet reil system, the com-pany said, Reuter adds from Tokyo.

The number of cars and timing of the shipment will be decided when company offi-cials meet Soviet authorities

East Japan Railway is considering supplying carriages free of charge and accepting payment only to cover remodelling and shipping costs.

The Soviet request came when Japanese railway representatives visited the Soviet Union in early January to study its distribution network. East Japan Railway plans to supply technology for building signal systems and high-speed railways to the Soviet Union, and may introduce the Bullet Train there in the future.

Yeltsin suffers a series of defeats They say they also favour a presidency, but are likely to

By Leyla Boulton in Moscow

THE RUSSIAN leader, Mr Boris Yeltsin, yesterday suf-fered a series of defeats in his own parliament as President Mikhail Gorbachev tried to come to grips with a crippling miners' strike now in its sec-

Deputies in the Russian Conpeptities in the kinsian con-gress of People's Deputies threw out a proposal paving the way for the largest Soviet republic to hold direct elections for an executive president in April or May.

Mr Yeltsin, who would almost certainly win such a contest because of his huge popularity, also failed to win

support for his call for a Soviet

coalition government and radi-cal economic reform country-

wide. Instead, deputies approved a watered-down resolution instructing the Supreme Soviet, or standing parliament, to draw up proposals for an executive presidency to be dis-cussed at the next session of the congress (for which no date has yet been set).



has the right to adopt the con-stitutional amendments needed to create a new post of president. The congress is expected to end today after plans originally to end it on Tuesday. Supporters of Mr Yeltsin said they were already gather-

Mr Gorbachev joined the meeting after the two sides continued to work on a joint agreement elaborating concessions on the miners' economic

talks.

Even if an agreement emerges from the meeting, it is unlikely to end the strike, which has engulfed mining regions in Russia, the Ukraine and Kazakhstan.

campaign hard for its powers to be diluted.

Kremlin walls gathered

together dozens of coalminers' representatives and the gov-

ernment for a second day of

Another meeting within the

Independent trade unions, which represent a majority of strikers, have indicated they will not back any agreement which does not address their political demands, including a call for the resignation of Pres-

ident Gorbachev.

Many of the miners have come out firmly in support of Mr Yeltsin and his calls for

Albania's opposition party calls nationwide strike

By Laura Silber in Tirana

ALBANIA'S opposition Democratic Party has called a nationwide general strike today to protest against a wave of communist-backed violence which has gripped the country following last Sunday's free

The strike, which is expected to paralyse the country's main industrial centres, is likely to bring Albania closer to a complete breakdown of order.

The possibility of further

confrontation cannot be ruled out since the ruling Albanian (communist) Party of Labour (APL) appears determined to exercise its power through force, and anti-communist demonstrators are refusing to accept the election result. The APL won 162 seats in the 250-member parliament while the Democratic Party

won 55 seats.

Three people were killed and scores injured earlier in the week after police quashed an anti-communist demonstration in the northern city of ShkoYesterday more than 50,000 people packed the central square of Shkoder for the funeral of those who were

killed on Tuesday. "People of Shkoder, you are the victims of the communist system of a state that wants to kill its citizens," said Mr Sali Berisha, a leader of the Demo-cratic Party. Sporadic violence continued yesterday. Mr Gramoz Pashko,

a leader of the Democratic Party, said the home of an opposition official in the southern Adriatic town of Saranda had been bombed.

Earlier in the day, the headquarters of the Democratic

Party in the central industrial city of Elbasan, were also bombed. "The strike signifies our demand that the perpetrators of this violence must be prose-cuted," said Mr Edi Islami, an

opposition leader.

Polish products which were

competitive were being denied

pipeline in one direction". Mr Walesa said "we want equality, not preferential

iron curtain please don't bring down a sliver curtain in its stead."

France assesses

unemployment

The French government is to investigate the statistical basis of France's unemployment

figures. These are substantially higher than those of its main European partners and it is suspected

picture, writes Ian Davidson

government is preparing to crack down on the clandestine

harbours illegal immigrants

The investigation comes

unemployment figures last month, when an increase of

45,200 registered unemployed raised the total from 9.1 to

A pilot study by the Labour

if France applied the criteria

used by the Geneva-based

Organisation.
Under II.O measurements

French unemployment might be 720,000 lower than the present official total of 2.5m.

as well as workers on the

mempioyment register.

after a sharp jump in the

9.2 per cent - the worst deterioration since 1984.

Ministry has suggeste

International Labour

they overstate the true

labour market, which

in Paris.

treatment...having raised the

access to the EC, with which

his country currently had "a

Yesterday workers in several towns refused to turn up at their workplace.

In the western industrial

town of Kavaje, where violence and demonstrations broke out last December, hundreds of people were out on the streets protesting against the commu-

nist victory.

The success of today's strike will depend partly on communications. The media are controlled

tightly by the communists, and

telecommunication links

throughout the country are It remains uncertain who is now running the ruling party.

President Ramtz Alia, head of
the APL and a cautious
reformer, lost his sout in the

elections But although he will remain as party leader for the time being, it is not certain he will be able to peacefully steer the Moreover, the defeat of party

party along a reformist path. moderates and the election of Stalinists could facilitate the ascendancy of hardliners led by Mr Khelil Gjoni, secretary of the Communist Party's central committee.

EUROPE IN BRIEF



Brussels to sign deal

A joint declaration which would govern future relations between Japan and the
European Community could
be formally adopted by July,
according to the European
Commission, writes Andrew Hill in Brussels. Commissioners discussed

the important economic clauses in the agreement, which would be modelled on similar statements signed by the EC and the US, and the EC and Canada, last

The Commission hopes to submit a draft text to the next meeting of EC foreign ministers on April 15. If accepted, the text would be ont to Japan at the Organisation of Economic Co-operation and Development meeting planned for June, with formal adoption expected

A senior Commission official said the EC-Japan statement was similar to the US and Canadian declarations, but was likely to add specific economic sectors.

Walesa bemoans trade barriers

Mr Jacques Delors, president of the European Commission, said he hoped an association agreement between the EC and Poland could be signed before the end of this year, writes David Gardner from

But this did not prevent President Lech Walesa, in Brussels for talks with Mr Delors, from voicing anew Polish complaints about EC barriers to his country's farm produce, steel and textiles.

The association agreement,

similar to those being negotiated in parallel with Hungary and Czechoslovakia, would lead gradually to a free trade area, probably over 10 years, a Commission official said. Both sides acknowledged it would take a long time for Poland and its post-Communist

levels of development. "You Lisbon calls ... can't race a bicycle against a motor car," the Polish leader banks to order But he complained that

The Portuguese government has warned banks against giving "misleading" information in their efforts to win deposits and sell new products, writes Patrick Blum

The move follows increasing complaints to the National Institute for the Defence of Consumers about some hanks, which are fighting an increasingly bitter battle for market share. Mr Jose Macerio Correla.

secretary of state for the environment and consumer affairs, said that the government would introduce legislation in order to protect customers against incomplete or inaccurate descriptions of services and products offered by banks.

Yacht fees prompt protest At least 15 luxury yachts have slipped their moorings at St Tropez harbour this week in protest at increased charges at the Mediterranean jet-set port, according to residents.

Reuter reports.

Residents say wealthy boot-owners began moving their floating palaces out after April 1, refusing to pay a 44 per cent increase imposed by the town council.

"We're leaving," said one skipper "life madness. We

wouldn't mind if the amenities were worth the price, but most of the telephones don't work and we can't use the air-conditioning on board because the electrical system can't cope."

Paris abandons Metro snob symbol

Paris transport authorities are to abolish one of the French capital's most enduring anob symbols – first-class carriages on the Metro railway. Reuter reports. The authorities say higher prices for first-class tickets are no longer justified because carriages in both classes are now identical. A generation ago, first-class had padded seats and second-class had wooden ones.



70 per cent vote in favour of an elected presidency in last month's referendum in Russia. Only the congress, the republic's super-parliament, ing signatures for the congress colleagues to approach EC Danish business brings home a surplus of bacon

A strong trade performance and low inflation has reinvigorated the economy, writes Hilary Barnes

HE Danish economy has moved firmly away from the financial abyss it faced for much of the 1980s to a point where it can now claim to be among the most stable in Europe.
Its inflation rate is the low-

est of any OECD country, with consumer prices rising by 2.5 per cent from in the year to January 1991. The trade surplus, at over five per cent of GDP, is one of the largest in relation to the size of the econ-

omy. Another sign of the economy's present strength is that the gap between Danish and German interest rates is now only 0.9 per cent on 10-year reasury bonds. It was not always like this.

in the early 1960s, when there was a large budget deficit and the gap between Danish and German interest rates was six or seven percentage points, Mr Erik Hoffmeyer, the governor

of the National Bank (Central Bank), likened the economy to the Rake's Progress.
The problems arose from an inflation rate which was perals-tently higher than that in Denmark's main trading partners. The result was a 26-year history of current account defi-cits, broken last year for the first time since 1963 with a

Dkr9.8hn current account sur-

The net foreign debt gave bankers the jitters for several years. It soared to a peak of Dkr296hn in 1968, about 41 percent of GDP. Per capita, the debt was among the highest in the good at 18660 et 1868. the world, at \$8,600 at 1988 exchange rates. After allowing for currency adjustments and last year's current account surplus, the debt was down at the end of 1990 to Dir. 279bn, about 34 per cent of GDP, according to the National Bank. The improvement in Den-

economic performance

began after 1986, when the cur-rent account deficit, at Dhr36im or 5.2 per cent of GDP, caused the government to implement a radical tightening of fiscal policy, together with tax reforms. Among other things, mortgage relief was cut, which, together with a fall-ing inflation rate, has stimu-lated household sector savings considerably. considerably.

initially summoned the con-

gress, have given up attempts to unseat Mr Yeltsin for now, partly under the pressure of a

positive, however. There was barely any GDP growth in 1987 and 1988, and the increase was and 1968, and the increase was only just over one per cent in 1989 and 1980. Unemployment has remained high, at a season-ally adjusted rate currently of about 9.6 per cent. But Mr Anders Fogh Ras-mussen, the economy minister. mussen, the economy minister, believes the outlook is positive. His ministry's latest economic survey predicts GDP growth of

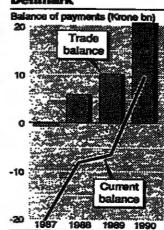
about 1.2 per cent in 1991, but, as business investment and

private consumption recover,

GDP growth is expected to accelerate to 2.2 per cent in The most encouraging point about the forecast is that Mr Fogh Rasmussen thinks that faster growth can be achieved r growth can be achieved without a renewed deteriora-tion in the current account, which is expected to be in sur-plus of almost Dkr12bn in 1991

and nearly Dkr13bn in 1992. If the current account forecasts prove wrong it would not be the first time that the government has erred on the side of optimism. But among the factors underpinning the fore-cast is the moderate two-year collective wage and salary agreements concluded over the st few weeks.

These are expected to give a total increase in wage costs in 1991 of about four per cent. In 1992 wage costs are expected to rise by about 3.5 per cent. Wage rates in both years will rise by only about three per



cent. With wages in competing countries rising by 6-7 per cent a year in the same period, Dan-ish manufacturing exports

could gain market share for the first time in recent years. The government, however, is the first to agree that the economy will not grow fast enough to make a significant dent in unemployment. An inflexible labour market means that even small reductions in unemployment send wage rate spiralling upwards. Hence, the govern-ment's attention is focused on reforms of the unemployment benefit system, although Mr Fogh Rasmusse has yet to find a majority in the Folketing for the kind of reforms he wants. Therefore, the minister warns, the current account surplus does not mean that there is any room for easing up in economic policy. "On the contrary. If we are to achieve

sustainable growth and an improvement in living standards it is essential that we resolve the remaining struc-tural problems of the econ-omy," he says. The Financial Times (Europa) Lbi
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develops new SDI of Kavate, where violence rocket By Peter Riddell, US Editor, in Washington

THE Pentagon is developing a nuclear-reactor powered rocket to carry very large and heavy loads above the earth as part of the Strategic Defence Initiative, or Star Wars, programme.

Pentagon

The previously secret project, codenamed Timberwind, has been disclosed by the Federation of American Scientists, an anti-SDI group. The administration has refused to comment publicly, though US newspapers yesterday reported private confirmation.

The rocket, still in early stages of development, would differ significantly from existing propulsion systems involving nuclear power generators because it would have a full research research. nuclear reactor. This reactor would provide the power needed to lift very large weapons or satellites into space orbit, which cannot be done with existing rocket engines. The federation has warned of

the potential risks of accidents and radiation, especially in light of suggestions that a test flight of a rocket might be made near Antarctica.

The programme is apparently being assessed by the National Aeronautics and Space Administration as a pos-sible means of propelling spacecraft travelling to other planets, such as Mars, within a much shorter time than with conventional rockets.

Inflation slows in Venezuela

INFLATION in Venezuela in the first quarter of 1991 totalled 5.9 per cent, compared with 6.2 per cent for the same period last year, according to the central bank, writes Joe Mann in Caracas.

The government has pre-dicted inflation of 20-25 per cent for the whole of this year, against 36.5 per cent last year and a high of over 80 per cent in 1989. The economy is to expand by 6 per cent or more this year, the government says, but the central bank has indicated it will use monetary measures to rein in price increases.

AMERICAN NEWS

William Vander Zalm criticised over conflict of interest

British Columbian premier quits

By Bernard Simon in Toronto

THE outspoken premier of British Columbia, Mr William Vander Zalm, has quit after an official inquiry accused him mixing private business interests with his public responsibilities.

Mr Vander Zalm made a name during his five years in office for his forthright condemnation of abortion and his opendoor policy to Asian investment in Canada's most westerly province. He stepped down within hours of being criticised by the province's conflict-of-interest commissioner for his role in the sale of his family-owned amusement park, Fantasy Gardens, to a Taiwanese investor.

Vander Zalm, left, exits: his resignation may boost the declining fortunes of his Social Credit Party

Prior to Mr Vander Zalm's departure, it was almost a foregone conclusion that the next provincial election, which must be held later this year, would be won by the social-democrat New Democratic Party. The NDP, which is the most left-wing of Canada's main political parties, took office in Ontario last September and is also expected to win forthcoming provincial

elections in Saskatchewan.

The resignation of Mr Vander Zalm is bound to revive the election hopes of his Social Credit Party. He is succeeded for the time being by Mrs Rita Johnston, the deputy premier. A convention to choose a new party leader is expected in June.

Mr Vander Zalm, a Dutch immigrant who made his fortune from a garden nurs-ery business in Vancouver, was one of Canada's more colourful politicians. Until recently, he lived in a castle at Fantasy Gardens surrounded by a most and everlooking a mock-Dutch village.

But his penchant for speaking his mind on issues as diverse as his strong religious beliefs and his disdain for social welfare cost him the resignations of 11 cabinet ministers and a series of by election losses.

The inquiry into the sale of Fantasy Gardens concluded that the premier had violated his government's own conflict-of-interest guidelines. Among other things, the report criticised him for giving the Taiwanese buyers red-carpet treatment with government officials, and for intervening in his official capacity in the sale of an adjoining property to the same inves-

and Colombia plan free trade zone

By Damian Fraser in Mexico City

MEXICO, COLOMBIA and Venezuela plan to establish a free trade zone by July 1994, according to an announcement made yesterday in Bogota by the foreign ministers of the

The three countries already have close political links but these have only recently been translated into closer economic co-operation and trade between

According to figures from the International Monetary Fund, in 1988 Mexico exported just \$181m to Colombia, and \$42m to Venezuela, one half of one per cent, and one fifth of one per cent respectively of its total exports. Trade between Colombia and Venezula is more significant; Colombia exported \$237m to its neighbour (4 per cent of its total) and imported from it \$185.7m (1.4 per cent of Venezuela's

The three foreign ministers The three foreign ministers announced that they would initiate a high-level study to decide which goods would be excluded from the free-trade agreement. In the meantime they agreed to give free access to each other's ports, waters and shipping rights. They said they would work together to

promote tourism and cultural exchange between the three countries.

Mexico is already in the pro-cess of negotiating a free trade agreement with Chile, Costa Rica and the other Central American republics. The impe-tus behind the agreements is said to come from the foreign ministry, which fears that Mexico is overly dependent on the US, with whom it hopes to have signed a free trade agrree-

ment by next year.

The agreement differs from that reached on March 24 between Argentina, Brazil, Parbetween Argentina, brazil, rar-aguay and Uruguay, which decided to set up a Southern Cone common market by the end of 1994. Under the Group of Three treaty each country will be free to set its own external tariff, supprising outside tariffs with countries outside the agreement; under a com-mon market each country agrees to abide by the same tariffs.

Venezula and Mexico are both considerably more protec-tionist than Mexico, and the impact of the trade agreement on them will be far greater. Since Mexico joined Gatt in 1986 it abolished import licencing, and cut maximum tariffs

Mexico, Venezuela Dollars and cents rule in Chicago

Barbara Durr on how good money management won an election

HICAGO, said American writer Mr Saul Bel-low of his home town, has earned the right to be considered the centre of American materialism".

And true to their dollars and cents pragmatism, Chicagoans on Tuesday overwhelmingly re-elected Mr Richard M. Daley, a mayor who sees his primary duty as good money management.

Mr Daley, who won a special by-election in 1989 after Mayor Harold Washington died in office, this week took over 71 per cent of the vote, according to preliminary figures, from a low turnout of only 46 per

Mr Daley sees himself more as a corporate chief executive officer than a politician. "Better management in govern-ment, that's what people want. This is a major corporation and they're sitting out there, the shareholders, and they are saying, 'Hey, we want to make sure that this money is being spent wisely and fairly,'" said

Apart from his own positive record in the last two years, Mr Daley has the benefit of instant name recognition. He is the son of Chicago's legendary political boss, Mr Richard J. Daley, who was mayor of Chi-cago for over 20 years. The senior Mr Daley, a staunch Democrat, ran the last great US political machine.

But since his death in 1976, the Irish-American-dominated machine has declined, and the younger Mr Daley has been careful not to appear to be re-building it.

He has instead been trying to construct a fresh coalition of political forces with greater racial and ethnic variety than in his father's day.

Seven of the nine largest city department chiefs are from minority groups and Mr Daley has chosen Hispanics, Chica-go's fastest growing minority, for key posts. This comes after more than a

decade of bitter political bat-tles, many of them racially motivated The administration of Mr

Washington, a charismatic black leader who was elected twice during the 1980s, had been especially prone to paral-ysis, in part owing to an uncooperative city council.

As a result, while Mr Washington's tenure gave the city's

majority black population a sense of empowerment, it fell down on many basic services. Mr Daley's chief strength has been to make the city work again while deftly avoiding political confrontations with minority groups. He has also succeeded in

making many residents feel that he is interested in their problems, even if a solution is not at hand. And in a vastly popular move, he has managed

to lower the city's high property taxes. Cutting back on bureaucracy

seems to be his favourite sport, and he has privatised certain city services. The towing of abandoned vehicles, for example, was privatised, which prompted a doubling of the vehicles towed. He also put

alcohol and drug abuse programmes in private hands.

Despite a tendency to speak in a garbled and badly mauled version of the English language, his success has been ch that no other candidate has succeeded in mounting

Daley sees himself more as a corporate chief executive than as a politician

more than a fly-weight chal-He easily defeated the Har-old Washington Party black candidate. Mr Eugene Pincham, who took 25 per cent of the vote, and the Republican contender, Mr George Gottlieb, who trailed with only 4 per

The Chicago business community has become an enthusi-astic supporter. Mr Daley is unabashedly pro-business and is accessible to US business leaders and foreign investors. Mr Daley has been belped by

the buoyancy of Chicago's

nearly unscathed through the US recession. But significant

Foremost is education. City schools are considered some of the worst in the nation and Mo Daley acknowledges that if Chicago cannot turn around its school system, the decline of the quality of the workforce will eventually prompt companies to relocate elsewhere.

problems lie ahead.

To attract more investment he has proposed two big infra structure projects - the con-struction of a third airport and an expansion of the convention and exhibition centre known

He also has proposed build-ing a mass transit system in the central business district called the "Circulater". The mayor hopes these projects will help consolidate Chicago's status as a world financial centre, based in large part on its

futures and options markets. Yet, the most intractable problem for the mayor will be race relations. He has adroitly defused tensions so far, but he has also been lucky - Chicago has not had a major racial incident to galvanise the black community

Depending on how he han-dles these thorny problems, Mr Daley, like his father, could be in office for a long time. So far, his political ambitions seem to reach as far as city

Hopes rise of easier **US** credit

By Michael Prowse in Washington

HOPES that the US "credit crunch" will ease soon were lifted yesterday by a Federal Reserve survey showing a reduction in the proportion of US banks tightening credit

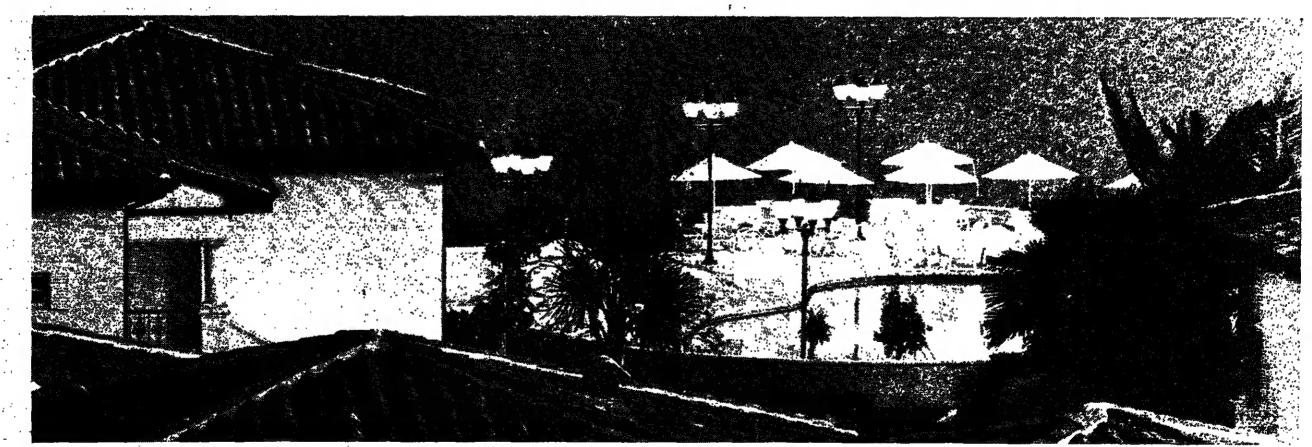
standards.
The Fed's latest survey of bank lending officers shows that about 25 per cent of domestically-chartered banks tightened credit standards for commercial and industrial oans in the six weeks to mid-March.

In a previous survey covering the three months to late January, a third of respondents reported a tightening of

credit terms.
No respondents, however, reported an easing of credit tandards.

The proportion of domestic banks reporting a tightening of credit standards for com-mercial real estate loans fell from about 50 per cent to just under 25 per cent in the latest survey. The proportion report-ing tougher standards for loans for residential mort-gages fell from one-third to about 15 per cent.

The proportion of foreign banks tightening credit standards on US loans also fell. Foreign banks, however, remain more cautious than



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THE US Treasury is sticking by its list of 39 businesses and individuals named as fronts and agents for the Iraqi gov-ernment despite claims by many of those listed that they are innocent of the charges. In spite of evidence that some of the named companies

are no longer at the addresses listed, a US Treasury official said yesterday that the addresses were the last known ones and said the Treasury believed the list was accurate and was sticking by it.

US officials seemed surprised at the extent of the criticism of the list, especially in Britain, where 31 of the 52 companies

are based.

Mr John Robson, Treasury deputy secretary, has said people feeling they have been treated unjustly can apply to its Office of Foreign Assets Control to have their names removed if they can prove no involvement on behalf of Iraq.

Three of the British-based commanies named in the US

companies named in the US list yesterday issued formal letters of complaint to Britain's Department of Trade and Industry, thus joining a grow-ing list of businesses that consider themselves wronged by their inclusion on the list. The companies are Keen-

cloud, Atlas Air Conditioning Company Ltd and Atlas Equipment Company, which have issued complaints through their solicitors for wrongful The address of two of these companies, Atlas Equipment Company and Atlas Air Condi-

tioning, was given incorrectly by the US Treasury.

Mr David Wilshire, Tory MP for Spelthorne, said he had received a protest from Solla-tek, another company on the list. He said: "They are jump-ing up and down like fury pro-testing their innocence. Every time was a proposed the time we have approached the US embassy demanding an explanation we are told that this is a security metter and that Washington has not told

them the reasons." Meanwhile confusion continues to surround other companies on the list, including one named as Dominion Internafocused on Dominion Interna-tional Group, a UK-based financial services and property company to which administra-tors were appointed in January 1990. Its administrators and

1990. Its administrators and former directors say they have no links with Iraq.
Yesterday it emerged that another company called Dominion (England) also exists. This company is a UK group whose ultimate holding company in 1988 was Dominion International SA of Luxembourg and which traded extensively with Iraa before the

bourg and which traded exten-sively with Iraq before the imposition of the UN embargo. According to Dominion (England) director Ms Sandra Kane, this company had sup-plied spare parts for Toyota and Nissan cars and other and Nissan cars and other items including polypropylene and food for Iraq. She said yesterday there was nothing illicit in its dealings and the "Dominion International in those lists is not us." She added: "We stopped trading when the embargo was enforced. The Department of Trade and Department of Trade and Industry knows all about our business and no one has con-tacted us in this respect."

Parallels have been drawn in

Washington with the controversy which developed two years ago after a similar naming of fronts and agents acting for Panamanian leader General Manuel Noriega. In spite of the protests then by those named, no one proved that they had not been involved.

Those named as Iraqi fronts are in effect being blacklisted by the US government since it is illegal for American citizens to have any dealings with the named companies and people unless the Treasury

the Treasury.
These restrictions have been imposed under the terms of the executive order by President Bush freezing Iraqi assets of August 2 rather under the economic embargo imposed by the United Nations Security Coun-cil later that month. In that

respect the action is a specifi-cally American move. Britain's DTI last night repeated its view that any company that felt itself wronged by their inclusion on the list

S Korean trade gap widens to \$2.7bn

By John Ridding in Seoul

SOUTH KOREA'S current account deficit widened to \$2.72hn (£1.56hn) for the first two months of 1991, more than the deficit for all of last year and already in excess of the targeted deficit for this year, the Bank of Korea announced yesterday. But the central bank said

But the central bank said that there were signs of recovery in the country's exports and it is sticking to its full year target of a \$2.5m deficit.

"The first two months have been special cases because of sharply higher imports of oil and transport equipment," said a spokesman for the bank. "With exports beginning to pick up we should move back towards monthly surpluses."

In February, the current account deficit amounted to \$1.27m, a slight improvement from the \$1.45bn shortfall recorded in January. The central bank estimated that the deficit would be about \$900m in March, giving a first quarter deficit of \$3.6m. In 1990, the full year deficit was \$2.18bn.

\$2.18bm.
The February shorifall was the result of a sharp increase in imports which rose by 25.5 per cent to \$6.16bm. Crude oil imports hit a monthly record of \$906m, while imports of aircraft and transport equipment also rose sharply.

Exports rose by 6.2 per cent to \$4.8bm, led by improvements in chemicals, electronics, and steel. But light industrial exports, such as textiles

ics, and steel. But fight indus-trial exports, such as textiles and footwear, suffered their first decline since 1982. South Korea's deficit with the US hit a monthly record of \$272m in February. Korea also had deficits with Japan and the EC of \$638m and \$134m

Yesterday South Korea recorded a trade deficit of \$1.5bn in March, the third con-secutive month of deficit, the Trade and Industry Ministry

The deficit marked a 70 per

cent increase on that of \$669m a year earlier However, the March deficit was the narrowest of the past three months. The trade gap totalled \$1.57bn in January

and \$1.73bn in February.
The trade deficit for the first the trace denot for the list quarter now totals a record \$4.45bn – already 63.6 per cent of the government's origi-hal year-end deficit projection. Officials said the country's trade balance was likely to improve in the latter half of the year when events are the year when exports are expected to rise with an improvement in the world US, following the end of the Guif war.

US and Japan try to bridge a widening gulf

By Stefan Wagstyl in Tokyo and Peter Riddell in Washington

PRESIDENT George Bush and Mr Toshiki Kaifu, the Japanese prime minister, are due to meet in Newport Beach California later today for the first top-level bilateral meeting since the Gulf war.

President Bush sees the meeting as a chance both to underline close US/Japanese relations after the strains of the Gulf war and to stress con-

the Gulf war and to stress con-

tinuing US trade worries.

For Mr Kaifu, the trip to
Newport Beach will be an opportunity to try to regain Washington's trust and respond to American criticism of Japan's policy during the crisis.

In a rare move for a Japanese prime minister, Mr Kaifu will submit to interviews by

American journalists in an American journalists in an attempt to appeal directly to American people.

He will try to answer charges that Japan was lukewarm in its support for the US-led coalition by pointing to Tokyo's \$11bm (£8.38bm) contribution to military costs and by explaining the pacifist nature of Japan's constitution.

For its part the Bush administration does not want to

istration does not want to revive the strains over the Gulf crisis in spite of congressional criticisms of Japan for being slow in making and disbursing its promised contribution. These have been underlined by

Japan will strive to increase imports to help shrink its large trade surplus with Washington, Mr Eiichi Nakao, minister of international trade and industry told Mr Robert Mosbacher, US commerce secretary, Reuter writes from Tokyo. Mr Mosbacher is here for two days of bilateral trade talks beginning today.

Japan's refusal to compensate the US for the reduced dollar value of its Yen denominated pledge resulting from the rise in the US currency. The gap is

roughly \$500m.

A senior Japanese foreign ministry official said yesterday that Mr Kaifu's visit was intended to smooth relations which had been soured on both sides in the past half year. sides in the past half year.
But Japan fears that political pressures could force Mr Bush to be more aggressive on economic Issues than he might

otherwise be. Hence the impor-tance Japanese officials have attached to Mr Kaifu's planned beyond these tensions. He will discuss peace moves in the Middle East as well as Japan's possible role in reconstruction in the region and elsewhere. This is part of what the White House calls the US/Japan

global partnership, in which Washington has sought to involve Tokyo more in non-regional issues, though the Knifu government's heaitancy over the Gulf war was a setback.

The Japanese hope Mr Bush will refer as little as possible to bilateral disputes. They would like the conversation to range freely on issues such as President Gorbachev's forthcoming visit to Japan, the future of the General Agreement on Tariffs and Trade and Japan's role in the global partnership. the global parinership.

Nevertheless, Japanese officials fear the president is bound to raise some specific

The most sensitive trade issue on the agenda is Japan's ban on rice inports, which the US wants removed. Japan argues that the han is a subject for discussion at the multilateral trade talks of the Uruguay Record of Gett Round of Gatt.

Washington's determination to maintain the pressure on Japan was highlighted, how-Japan was highlighted, however, by the arguments earlier this month over the display by American farmers of US-grown rice at a Tokyo trade fair.

With an eye on an agitated congress, US officials have recently taken an increasingly lough line towards Japan on a range of issues including semiconductors, the access of US construction groups to the Jap

US Commerce Secretary Robert Mosbacher (left) shares a laugh with Japanese Prime minister Toshiki Kaifu in Tokyo yesterday

anese market and requests for faster deregulation of Tokyo's financial markets. There has been limited progress on some of these questions. But Japanese officials say

said too often in the recent past Japan had raised American expectations only to cause disappointment later - notably by the public discussion of the possible despatch of non-com-batant personnel to the Gulf. There had been too much "hig

that Mr Kaifu will not go bear-ing gifts, nor will he make any promises he cannot fulfil – on rice or on other issues. talk", said the official. A softer Gandhi woos India's largest state with flowers



in India's general election cam-paign, the most significant trend to have emerged is that Mr Rajiv Gandhi, the Congress leader and former prime minis-ter voted out of power 15 months ago, is again drawing large, enthusiastic crowds.

At meetings over the last three days in his constituency of Amethi in the northern state of Uttar Pradesh (UP), he has been swamped by villagers anxious to see and hear him.

Abandoning his normally heavy security precautions, he has tossed flowers back into

the audience, laughed and exchanged jokes in an effort to shed his image of upper caste alcolness. With his Italian wife Sonia at his side, he has driven himself along hot, dusty roads in a station wagon – projecting an image of concern by stopping at crossroads or vil-lage tes-houses to hear people's

problems.

In the last election Mr Gandhi faced thin audiences and stony faces even in his own constituency. Under strong advice from Congress party elders, he has this time changed his approach to a in the industrial town of Kanmore personal and spontane- pur and in Jhansi.



our style of campaigning.
While it is too early to know how crowd response will translate into votes, the immediate impact of his reception in UP has been to boost the depressed morale of the Congress party which feared it might be squeezed into second of the place in the new parliament.

"The situation is vastly dif-The situation is vasily off-ferent to what it was three weeks ago," says Mr N.D. Tiwari, the Congress leader in the state and a former Indian finance minister. Party morale revived sharply last week when Mr Gandhi, on his first tour of UP, met unexpectedly large and enthusiastic crowds

Senior party officials had earlier feared that his UP tour would be a flop. In short speeches, Mr Gandhi puts across a simple message that only a Congress government can offer political stability. He says that the last two non-Congress governments — in 1977

The Foreign Ministry official

says that the last two non-Congress governments — in 1977 and 1966 — lasted under two years. The importance of the Congress gaining ground in UP is that it is the largest state in the union and thus plays a crucial role in the election.

Both the Hindu radical BJP and the Janata Dal have so far run low-profile campaigns in the state. Congress none thaless, is not sufficiently confident of its strength to fight single-handedly there.

It is negotisting an alliance

gle-handedly there.

It is negotisting an alliance with Mr Mulayam Singh Yadav, the dissident Janata Dal chief minister, who has a strong influence with the Moslems and the farmer castes. Moslema account for 20 per cent of the state's 120m population. In the 1988 election they turned against Mr Gandhi because of what they believed was his implicit support for the construction of a Hindu temple at Avodhya, which is also in

Thatcher joins calls for humanitarian aid

MRS Margaret Thatcher, (65.6m) aid to international former UK prime minister, last night joined calls for immediate humanitarian help for Kurds and other Iraqi dissidents, adding to the pressure on the British government to increase its aid provision.

As the government signalled

its willingness to consider such requests, Mrs Thatcher said it was not a time for "legal nice-ties". It should "not be beyond the wit of man to get planes there with tents, food and warm blankets," she said.

Her comments, insisting it was a "real mercy mission", followed all-party pleas for swift action to aid the casual-ties of Saddam Hussein's

The Foreign Office said it was "concerned" at the plight of Kurds in northern Iraq and of the Shia population in the south. Its efforts focused on "early action" by the UN. The UK had already given \$10m agencies to help civilians in all

parts of Iraq.
Britain said on it would consider requests for more aid to Iraqi civilians, including the Kurds, from non-governmental organisations.

The Kurds were "yet further casualities of Saddam Hussein's inhuman policies which are simed wholly at the preserva-

Around 100 Kurdish men. women and children gathered outside the U.S. embassy in London to vent their anger

heip those who have risen against Saddam's regime". Aid should be given to neighbouring countries to allow them to take refugees.

tion of his position at any price," the Foreign Office spokesman said.

against Bush's policy.
For Labour, Mr George Rob-ertson, foreign affairs spokes-man, called for urgent action, within international law, "to

aid will rise next year.

year of 29.50 pesos to the dollar.

Philippines expects \$519m in fresh aid this year

Rajiv Gandhi: again drawing enthusiastic crowds

By Greg Hutchinson in Manila

THE Philippines expects to receive \$519m in fresh overseas development assistance this year, according to official bud-

year, accurring to others that-get documents.
The amount compares with
\$3.3bn pledged by Philippines
aid donors and creditors in Hong Kong in February. As there is a lead time, the flow of The impact on the budget for this year will be a positive 15.3bm pesos, using the government's projected average exchange rate for the

The inflow is expected to

shore up further the budget surplus that has been in evi-dence since February as well as the peso, at least until the government scraps its tempo-rary revenue-generating but export-inhibiting, 9 per cent

The country has been grappling with a consolidated budget deficit of more than 50bn pesos, some 5 per cent of gross national product, but the nation's prospects of trimming the gap rose markedly when ofl prices slid and the country received the seal of good house keeping and fresh loans from the International

fell 20 per cent against the gen-erally depreciating dollar last year, has remained stable so far at 28 to the dollar, with the black market differential pro-gressively shrinking to the point where it is now poised to go below the official rate. In early January, the black market rate was 31.5.

Official documents from the Department of Budget and Management forecast that 85 per cent of the Hong Kong pledges would be "actually committed in 1991," of which

Monetary Fund in January-February. 70 per cent would be in the form of programme loans while 30 per cent would be in the form of project loans.

> Projected inflows from programme loans is placed at \$421m or 12.412bn pesos, while inflows from project loans is seen at \$98m or 2.896bn pesos.

> By donor and creditor, Japan is expected to disburse within the year a total of \$204m or 6.031hn pesos out of its aggre-gate pledge of \$1.3bn, followed by the World Bank with an expected disbursement of \$110m out of its total pledge of

Kabul lays low on Khost

THE Afghan garrison captured by mujahideen guerrillas four days ago was reported quiet yesterday with no sign of a promised government effort to

recapture the city, Reuter reports from Islamabad. Mujahideen sources in the Pakistan frontier city of Peshs-war said the government fired three Scud missiles on Tuesday but they fell harmlessly out-

side the garrison. The capture of Khost by the rebels on Sunday was a morals boost after two years of politi-cal and military stalemate in the 12-year-old Afghan conflict.
Mr Ahmad Sarwar, Afghanistan's ambassador to India, vowed on Tuesday that Khost would be retaken soon and reiterated Kabul's charge that Pakistani forces played a decisive role in the battle.

Western diplomats in Islamabad said the Afghan govern-ment had reinforced Gardez city which lies between Khost and the capital Kabul, but had detected no sign it was preparing a counter-offensive.

A special sitting of parliament in Kabul declared on Tuesday that the assault on Khost, 15 miles from the Pakis-tan border, had done nothing to change the military balance. Air power remains a key advantage for the Soviet-sup-ported government of Presi-dent Najibullah.

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FINANCIAL TIMES

PENSION FUND INVESTMENT

The FT proposes to publish this survey on

18th April 1991. It will be of particular interest to 96% of the fund managers in the U.K who are regular FT readers. If you want to reach this important audience, call Maria Bevis on 071 873 4052 or fax 071 873 3078.

FT SURVEYS

France takes Malaysian initiative

By Lim Stong Hoon in Kuala Lumpur

MR Tony Dreyfus is the most senior French official to visit Malaysia in many years. The arrival of the minister of state marks the final stages of a French regional initiative, the country's most vigorous since its ignoble retreat from Viet-nam more than 35 years ago. Mr Dreyfus's visit was part of a tour, which also included Vietnam, intended to gauge the local response to a revival of French interest in south-east Asia. Malaysia would provide the focal point of such a policy. The general Malaysian view of France is skewed, often lim-

ited to cognac and fashion.
Trade volume is small
- smaller, for example, than
with the Netherlands.
Nevertheless, Thomsom CSF,
the French electronics group
which employs 16,000, is one of
the biggest foreign employers.
Another French company,
Transroute works closely with
United Engineers - a construction group controlled by the tion group controlled by the ruling United Malays National Organisation party – on road

ited to cognac and fashion.

engineering projects.
France wants to build a "new presence" in the region and keep active communication links with Europe, according to one western diplomat.
Otherwise, he said, France risks committing the "deadly error" of leaving the region to Japan and Taiwan.

Commercial goals aside, Mr Dreyfus said – in a halting mix of French and English - that he hoped more Malay-sians would in future learn to speak French and study manrement in France.

Malaysia has become "ess tial" to France's regional ambi-tions, partly because, accord-ing to Mr Dreyfus, "it is easier to co-operate on the economic plane if there are no political In Malaysia, France is seen

as closer to the Islamic world than other western powers; than other western powers; both countries shared a common view of the Gulf crisis, particularly before Allied troops were sent in. Mr Drayfus believes Malaysis to be one of the region's "more balanced countries", in comparison with, say, Singapore's pro-US stance, or the pro-Soviet leanings of Vietnam.

France's initiative fits neatly into Malaysia's own policy

into Malaysia's own policy goals, spelled out recently by Dr Mahathir Mohamad, the prime minister. "In international relations." he said, "the emphasis should be less on politics and idealogs but was a state of the control of the c itics and ideology but more on economic imperatives."

Those imperatives have moved Malaysia closer to former ideological foes such as Burma or Vietnam. For the first time, local capital and management are beginning to

flow into such countries. Among such ventures have been edible oil refining and oil exploration in Vietnam, banking in Fiji and logging in Papua New Guinea.

Malaysian companies, such as Petronas, the state-owned oil and gas group, and Golden Hope – formerly Harrisons Malaysian Plantations – are keen that such offshore mar-kets grow, particularly in view of stiff competition elsewhere. Dr Mahathir's willingness to respond to the French initia-tive is reflected in his argu-

"marshal influence and create coalitions in the international economic arena".

France could help Malaysia establish new relationships with industrial nations in the non-English-speaking world.

Malaysia's relationship with his former colony, the UK, has been somewhat rocky. Its patchy relationship with

nt that the country needs to

Its patchy relationship with Australia, after intermittent periods of sourness, has now embered another trough. Similarly, while the US has discouraged Malaysia's proposals for an East Asian Economic Grouping, Mr Dreyfus has warmly welcomed them. On the environment too, the French government shares Malaysia's approach, according to Mr Dreyfus.

Precisely how such a conver-

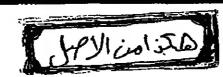
gence of Malaysian and French interests will develop is as yet unclear. However, the commer-cial benefits are already encouraging, particularly for France

Last February, Chantiers Last February, Chantes:
Atlantique, the only French
shipbuilder, won Malaysia's
single largest foreign supplier
contract for five liquid natural gas tankers. According to one western businessman, the \$1.5bn Petronas deal, was not necessarily without its "politi-cal significance". Chantiers may have won the contract because it met all the

client's specifications and promised a shorter delivery time. However, it was the lone outsider against five bidders oursider against tive minories from Japan, the sole importer of LNG and a big shareholder in the LNG processing plant. Japanese executives acknowl-Japanese executives acknowledged their surprise of Chan-

Mr Dreyfus said his visit to Malaysia was basically politi-cal But in his rounds to the various ministries, including finance and defence, business

was also on the ager Such discussion involved equipment for telecommunications, power generation and water treatment, as well as military hardware. French investments and landing rights of French attentions. at French airports.



FINANCIAL TIMES THURSDAY APRIL 4 1991

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MMC INVITES EVIDENCE AND VIEWS ON THE ACQUISITION BY MR ALAN J LEWIS OF Jarmain and son limited.

The Monopolies and Mergers Commission is inquiring into the acquisition by Mr Alan J Lewis of Jarmain and Son Limited, to determine whether or not such an acquisition might county actions the public interest. acquisition might operate against the public interest. The Commission will in particular be studying the possible effects of this acquisition on competition in the market for commission wool scouring.

The Commission would like to hear from those who have information which could help the inquiry, and from those who have views on the acquisition. Please write, as soon as possible to: The Reference Secretary [Mr Alan J Lewis/Jarmain], Monopolies and Mergers Commission. New Court. 48 Carey Street, London WC2A 2JT.

SCOTTISH EQUITABLE LIFE ASSURANCE SOCIETY

hotice is hereby given that the ANNIAL GENERAL MEETING of the Society will be held in the SOCIETY'S SCHOOL OFFICE NO. 28 ST. ANDREW SOLIARE, EDNBLURGH on Thursday, 18th April 1991 at 12:30 p.m. to consider the Accounts and Balance Sheet and Reports of the Directors and the Auditor, to elect Directors, to determine the remanifestant to be paid to the Directors and to the Directors and the Auditor(s).

COMPANY NOTICES

THE HONGKONG AND SHANGHAI BANKING CORPORATION LIMITED

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businesses and individual investors

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VIENNA might seem a little outdated as the European capital from which to launch a foray into eastern Europe, but Boeing recently chose the Austrian capital as the base from which to publicise its campaign to continue a slice of the present mies of Asia. But, as he points out, according to revised fore-casts for sales to eastern Europe to the year 2005, this share amounts to around \$15bn out of \$617bn - "and that's a lot of money by almost anybody's standards". It is, furthermore, a market which had not hitherto bought western aircraft on any sizeable scale. Boeing's eastern European

Boeing's eastern European forecasts cover Bulgaria, Czechoslovakia, Hungary, Poland, Romania and Yugoslavia, but not the Soviet Union. Revenue passenger miles (the number of passengers times the number of miles they fly) are due to rise from about 15hn in 1990 to just over 40hn in 2005. Jet aircraft deliveries of all sizes between 1991-2005 are to total over 180, reaching a peak in about 1996, according to Boeing.

The forecasts concentrate on

these six countries because, according to Mr Hayhurst, Boeing has experience of seiling its aircraft to eastern Europe dat-ing back two decades. This pro-vided the basis for credible forecasting, while, according to Mr Hayhurst, "the number of western-made airplanes sold to the Soviet Union you could count on one hand'

The Gulf war and recession have forced Boeing to revise

Eastern Europe Jet defiveries (number of units) Revenue passenger miles (billions) Includes Bulgarts, Com Hungary, Poland, Flora and Yogosferia

WORLD TRADE NEWS

Boeing spots demand for eastern European travel

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their long-term forecasts. Worldwide air traffic growth for this and next year were initially put at 7 per cent. These have been revised to 29 per cent for this year and 4 per cent for next. We'll be back to the long-term trend in traffic growth relatively quickly", he

1970 75 80 85 90 95 2000 05 <120

Forecast

The 15-year aircraft forecast has been reduced from 9,210 to 8,850, but the overall value has shifted only slightly from \$630bm to \$617bm. Some of the

taken out of forecasts and replaced by larger versions. With a view to reducing air traffic congestion, he saw the trend towards more passengers on individual aircraft. "Today, the average jet airplane has 185 the average jet airplane has 185 seats. By the year 2005, the number will be 233 seats."

These developments will also

171-240

120-170 241-350

smaller aircraft have been

effect estimates for central Europe, which made an average world airline growth con-

may be a marter of the curtain condition as opposed to any long-term trend.

In addition, Mr Hayhurst argues, financial institutions argues, financial institutions have tended to set more store by the asset value of specific sircraft as opposed to the specific creditworthiness of an airline. He cited the examples of direct finance for the purchase by the Polish airline LOT of 257s, and the experience of Bal-767s, and the experience of Bal-kan, Bulgaria's airline, in leas-ing 737-500s from Ansort.

For the moment, although worldwide Mr Hayhurst estimates that cargo traffic will grow at a faster pace than that of passengers, this is not likely to apply yet to eastern Europe. He says there is "a pent-up demand for travel" going hand-in-hand with political developments. The development of tourism will be a focus and therefore make the acquisition of a passenger over a cargo air-craft "a priority".

raft "a priority". The economic development of central and eastern Europe and the closer co-operation between east and west is likely also to increase traffic demand

The airline forecasts a sharp rise in aircraft sales and leasing in the region, writes Anthony McDermott between 1970 and 1990. But for the following decade it was put at 5.8 per cent.

On the 15 year forecast, Mr Hayhurst says, "the perception that there's a lack of money may be a matter of the current condition as opposed to any long-term trend".

In addition, Mr Hayhurst argues, financial institutions have tended in set more store the first says and the said. "most western people have much more comfort flying on a Boeing aircraft than on an Ryushin".

hin".

The strategy would seem to be to build on the desire to generate more hard currency, perhaps initially more through leasing than direct sales. He said "the leasing companies are here to stay. I don't think they will buy a significantly higher proportion of pruduction than they have in the last several years. But they will play a vital role in the placement of nirplanes in cestern ment of airplanes in eastern

Europa."

If these airlines proved successful at running their west-ern-equipped fleets "then through their reserves build up they could attract financial institutions" for direct pur-

But the Maley deals did not represent an exclusive pattern for LOT's acquisition of 767s showed. "We like to find an arrangement that would be attractive to specific customers - each one is different."

THE COMPUTER **INDUSTRY**

23rd April 1991. It will be of particular interest to the 18.1% of all UK businessman who make decisions concerning the purchase of Computer Systems, who are regular FT readers. If you want to reach this important

FT SURVEYS



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Austrian-led group to finance Polish hotel and office complex

10

THE government-owned Perwaja Steel group of Malay-sia has awarded a Ringgit 400m (£82.5m) contract to Dan-ieli of Italy to build a rolling-steel mill, AP-DJ reports from POLAND'S Baltic port of Szczecin will receive a big face-lift over the next two years, following an agreement by an Austrian-led international consortium of banks to finance the

Ruals Lumpur.
Under the present schedule,
the rolling mill will begin production by November 1992 and reach an output of 450,000 metric tons of steel bars and wire in three years, Perwaja said. The mill's eventual production will be worth Ringgit 400m-450m a year.

Perwaja, Malaysia's biggest steel plant, is in the middle of

capture a slice of the newest market for airliners.

shortly to receive on lease

from GPA, the Shannon-based group, its first Boeing 737-300, and in February announced it

and in February announced it was to buy direct two 767-200s. It is this interplay between leasing aircraft and direct purchases, according to Mr John Hayhurst, Boeing's marketing vice-president, which could make the eastern European market worthwhile.

As the world's largest manu-

As the world's largest manufacturer of commercial jets, Boeing's historical share of the world market between 1947 to

1990 - at constant dollars -

has been 56 per cent. Boeing sets much store by the intro-

duction of the 777 twin-engined wide-body airliner as a means of maintaining its share of the

On a global scale, eastern

Europe is likely to account for only 2.5 per cent of Boeing's sales and its growth rate will be outstripped by those of the Newly-Industrialised Econo-

Malaysia steel

mill contract

goes to Italy

Maley Hungarian Airlines is

a reconstruction programme, initiated to overcome prob-lems that have kept the facility running at a fraction of

capacity.

Late last year, Perwaja arranged for more than Ringgit 1bn in financing to cover its reconstruction and expansion. An extra Ringgit 300m

sion. An extra kinggit 300m direct loan from the government will cover the cost of the new mill, Perwala said.

The rolling mill is designed to produce high-quality engineering steel, suitable for use in making cars and other transhings.

Pazim Joint Venture will manage the office buildings of the complex, and the hotel will

be managed by Radisson Hotel Corporation.

Like other leading Austrian banks, Girozentrale has been cautious about financing large building of an important hotel, office and shopping complex.
Girozentrale, Austria's second biggest bank and the agent of the international banking contracts in eastern Europe, largely because the countries of eastern Europe owe Austria

syndicate, has signed a Sch 1.5hm (£70m) loan with Pazim a total of \$15.1bn (£8.5bn). Following the collapse in 1989 of the communist system in the region, Viennese banks have tended to finance small Joint Venture, an east-west Joint Venture, an east-west joint venture company set up to oversee the Szczecin project. Pazim's two partners are the Polish Steamship Company (PZM), Poland's biggest shipping company, which will hold 74 per cent of Pazim, and Ilbau, the Austria-based building and low-risk ventures, especially in Hungary, Czechosio-vakia and the Yugoslav republic of Slovenia.

In the case of the Szczecin project, Girozentrale's risk exposure is likely to be minigroup, with a 26 per cent share.

mal because of its previous experience in financing/constructing hotels in Poland, as well as the ability of most in eastern Europe to create a

quick turnover. Analysts at Girozentrale believe Sacrecia, a big indus-trial centre bordering Ger-many, with excellent links to Scandinavia, but with an under-developed infrastructure, is an attractive invest-

The bank and LOT, Polish Airlines, formed a joint ven-ture to finance the Marriott hotel in Warsaw, which was completed in 1989 and which increased orders to the Austrian construction industry and its ancillaries by Sch 1bn.

French win Bolivian gas contract

SOFREGAZ, the engineering and consulting unit of the French state-owned utility Gaz de France, has won a FFr80m (£8m) contract to build a natural gas distribution system in Bolivia, it said yesterday, AP-DJ reports from Paris.

Financed by a French for-eign aid credit accorded through a 1989 agreement, the contract involves furnishing equipment and supervising construction in four Bolivian cities. Bolivia will also contribute FFr40m.

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New Brazil airline flies today

AIR BRASIL, a new airline, will be launched today as a joint venture by TNT Sava, the Brazilian subsidiary of TNT Worldwide, and Lider Taxi Aereo of Belo Hoizonte.

The airline has leased three

BAs 146-200 aircraft with which it plans to operate a shuttle between Rio de Janeiro's Santos Dumont airport and São Paulo. It will also fly to Belo Hotzonte.

The 146 is the only commercial jet capable of taking off from short runway at Santos Dumont with a full load, according to British Aero-

The company claims the operations there will set a pre-cedent for other inner city air-ports such as London City and Toronto Island. A planning inquiry to extend London City's runway to accommodate BAe 146 jets should report its findings this summer. Air Brasil plans to increase

capacity on its routes next July by replacing the leased aircraft with three BAe 146-300s. These can carry 100 pas-

sengers.

BAe says it has taken 300 orders for the BAe 146 which is designed to operate from short runways with the minimum of noise and emissions.

Belleli awarded **Dutch topside** platform order

BELLELI, the Italian engineering group, has won a Leobn (236.64m) order from Nederlandse Aardolie Maatschappti (NAM), a Shell-Exxon joint venture, to build topsides facilities for a new production platform in the Dutch sector of the North Sea, Haig Simonian reports from Milan.
The 7,000-ton structure

marks the first order for any Italian platform-builder in the Dutch market. Topside facili-ties comprise a single inte-grated deck containing oil and gas extraction plant. Last year, Bellell won an order from Amerada Hess to build a drilling deck for a platform in the Scott field of the North

See.

• Intermarine, a US ship-building subsidiary of Italy's Montedison group, has wan its third order for a glass-fibre minesweeper from the US Navy. The first of the vessels, costing an average \$75m (242.8m), was launched last month from the company's Savannah, Georgia, yard.

Latin America anxious to boost Japanese investment

LATIN America is anxious to ference in Nagoya, Japan, on attract more investment from April 7Japan, which lags behind the bank has uS and the EC as an economic in Asia. que Iglesias, president of the Inter-American Development Bank (IADB), said yesterday, Reuter reports from Tokyo.

"We are not satisfied with trade or investment and we need to improve both," Mr Igiesias added.

"Japan is not very important in trade (in Latin America) and that is our problem." Although Japanese investment had been rising in Chile, Mexico, Brazil and Venezuela, "we see potential for much, much more". The IADB, which funds

development programmes in Latin America and the Carlb-bean, is holding its annual conApril 7-9, the first time the bank has held such a meeting

know the market. That's what they tell me. They have other priorities. East Asia is a very important priority." Mr Igle-

sias declared.

The debt crisis of the early 1980s and the ensuing economic upheaval in Latin America had put off Japanese inves-tors, but the IADB meeting gave an opportunity to publi-cise the free market reforms that have taken hold in the

region.
The instability of the 1980s was not good for private investment from Japan," Mr Iglesias said. "We want to tell

Japan machine tool maker sets up UK technical centre

By Andrew Baxter

MATSUURA Machinery of Japan has set up a technical centre in the UK to help develop its European sales of sophisticated machining cen-tres – large machine tools performing a variety of tasks.

Initially, the facility will

offer spare parts and technical information to bolster the ser-vice offered by Matsuura's agents in Europe. Similar ventures by Japanese machine tool builders have led to full-scale assembly overseas, and the European manufacturers will be watching the project closely.

Japanese producers were the most successful in capturing world markets in the 1980s. based on volume production of standardised machines for export. Matsuura is a more spe-cialised producer with a reputation for high-speed machines.

Matsuura chose the UK for its technical centre partly because of its confidence in its UK distributor, Beaumont Machine Tools of Coalville, Leics. Beaumont has been mar-keting, installing and servicing Matsuura machines for over two years. Mr Jeremy Gough, Beaumont's managing director, will head the technical centre, launched this week with an

initial staff of about six.

The UK was also chosen because of its aerospace market – the biggest user of Matsuura's machining centres. The company's decision was influenced by chiral form Six Husb. enced by advice from Sir Hugh Cortaggi, former British ambas sador to Japan. Japan is the world's largest producer of machine tools and

overtook Germany in 1969 as the biggest single importer into Japanese exports to the EC count for about 7 per cent of

the regional market, the world's largest, but there is would's ingest, but there is also significant local produc-tion by Japanese companies. In the UK, the biggest Japanese producer is Yamazaki.

Fujikura-Pirelli cable deal

FUJIKURA, Japan's fourth biggest maker of electric wire and cables, has reached agree-ment with Pirelli of Italy to form a joint venture for mak-ing and selling electric cable connectors for telecommunicaconnectors for telecommunica-tion system cables, Fujikura said yestanday, AP-DJ reports from Tokyo.

The Pirelli Servocavi joint

venture, to be based in Livorno, Italy, will be set up around May, on receiving gov-ernment approval. The venture will be capitalised at 1.2.5bn (£1.14m), with Pirelli holding 51 per cent and Fujikura 49 per cent. Officials said the new com-

pany will be the first joint ven-ture formed between Japanese and Italian electric cable mak-

Output of "heat shrinkable sleeves" to connect telecommunications cables is due to start next year, with an initial annual sales target of L15bn. The product will be sold throughout Europe, except in Ireland and the UK.

TODAY'S **OPPORTUNITIES ARE TOMORROW'S** APPOINTMENTS.

Top Opportunities page in Friday's FT.



POLAND

The FT proposes to publish this survey on

May 3rd 1991.

58% of Chief Executives of Europe's largest companies
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3079 or Nina Kowalewska, Warsaw, Poland, Tel (22)

FT SURVEYS

UK NEWS

Travel industry seeks new levy on all bookings

By David Churchill, Leisure Industries Correspondent

THE BRITISH travel industry yesterday called on the govern-ment to impose a levy on all holiday bookings as an additional money-back guarantee for travellers booked with companies which cease trading without adequate financial

safeguards.

The Association of British
Travel Agents told the government that it could not be expected to provide an indefi-nite guarantee that it would meet all the liabilities of travel companies which go out of

"It's our problem at the moment, but the government can't expect us to go on for ever to bail out travel firms in trouble," said Mr John Dunscombe, Abia's president.

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Mr Dunscombe yesterday wrote to Mr Edward Leigh, consumer affairs minister at the Department of Trade and Industry, urging the govern-ment to impose a one per cent consumer levy on holidays. This would add about 27 to

the price of an average pack-age holiday costing \$350 and would raise some \$20m in the This would provide the con-

sumer with a long-stop guaran-tee to ensure they get their money back when travel firms tee to ensure they get their to satisfy their governments money back when travel firms that they can repay consumers if they cease trading.

By Tracy Corrigan

involved.

HAMMERSMITH and Fulham

Borough Council, the London local authority at the centre of

a two-year court case on interest rate swap agreements, has reached an out-of-court settle-

ment with one of the banks

seeking to recover sums paid to the council under swap

agreements. The bank with

which settlement was agreed had not issued a writ against the council. Details of the

agreement were not disclosed. Hammersmith is willing to

discuss settlement with other

banks, but is not currently

involved in any negotiations,

into by councils were ruled invalid by the House of Lords earlier this year. The 80 banks were involved in swap transac-

tions with 130 local authorities

£500m as a result of the deci-

councils were active in the swaps market, where they exchanged fixed-rate and float-

ing-rate interest payment flows. Some, like Hammer-smith and Fulham, used the

market to speculate on interest

rate movements, but mis-judged the swings of the mar-kets.

For most of the 1980s, many

Swap agreements entered

an official said.

Hammersmith still faces 11 outstanding writs from banks

dispute with bank

covered by existing bonding arrangements," said Mr Dun-

His letter is aimed at placat ing the Abta membership, which is angered by its leader-ship's decision to impose a levy

on them to replenish its finances following the recent failure of several travel compa-Many members reportedly

Many members reportedly believe they should not be expected to pay for the liabilities of tour operators who do not have financial safeguards. Abta's 3,000 travel agency members yesterday received a letter asking them to pay an extra 25 per cent of their annual subscriptions now and

annual subscriptions now and a further 50 per cent in July. This follows a 25 per cent levy imposed last January.

This levy, along with one for the 700 tour operators in membership, will bring in £2.1m over the next six months. Ahta says it is also increasing its insurance cover to 27m to cover further failures.

In the wake of the Lords rul-

ing, many banks vowed to seek restitution, a legal process which allows them to recover

payments made to local

thorities, but not to retrieve notional sums owed by the authorities under the agree-

The Hammersmith settle-

ment is the second since the Lords ruling. In March, Ogwr council in south Wales reached

an out-of-court settlement with Citicorp, the US bank, just before a case for restitution was due to be heard. The set-

tiement included a full repay-ment of net principal payments between Citicorp and Ogwr on both open and matured con-

those payments, totalling more

Last Thursday, Mr Norman Lamont, the chancellor of the

exchequer, met the British

Bankers Association to discuss the issue. Earlier in the week, Mr Robin Leigh-Femberton, the

governor of the Bank of

the campaign for retrospective

validation of the contracts, which would allow councils to

But retrospective legislation

is politically unpopular, and

the government may instead decide to simplify the process

honour swap agreements.

ngland, put his weight behind

fracts, and interest to

Abta hopes the government will be forced to impose a levy under a new EC travel directive, due by the end of next

Council settles swap

ng nears worth minutes of pounds, he can afford to describe a \$10,000 contract, the smallest he accepts, as a loss leader.

approach is simply not hard-nosed enough for him. "Com-petitive tendering is an essen-tial pre-requisite, but negotia-tion is absolutely critical if you're going to get the best

current economic climate. Purchasing people can have a greater effect on profits than sales people in a recession straight through to bottom

always Mr Evans." He has haggled for computers, cars, insurance policies and contracts with employ-

"Always assume that you're in a stronger position than the salesman."

Clay Harris



his meal ticket for the recession. He bargains with suppliers on behalf of businesses which lack the confidence or churchain to haggle for them-

Mr Evans takes the last price affered by a supplier and goes in to bat for his client. He is paid 35 per cent of any addi-

is paid 35 per cent of any additional savings he achieves through negotiation.

"The idea is perfectly simple," says Mr Evans, a 30-year-old former advertising executive and general manager of a company selling storage and materials handling systems. "If I don't save anything. I don't get anything."

The first deal six months ago paid the annual overheads of his company, Evans-Munday Associates. Now discussing deals worth millions of pounds, he can afford to

The traditional purchasing

He argues that negotiation is especially important in the

ment agencies. But he is wary of pushing a negotiation too

Evans: challenging British

Making a living at the art of haggling

MR LEIGH Evens has found

loss leader.
"I am trying to challenge the reluctance to haggie over prices which is central to the British character. Negotiation is a difficult thing for the British to do because it involves conflict. British people traditionally will do anything to avoid conflict."

Part of his negotiating technique, in fact, is to keep things deliberately formal. "I don't have suppliers calling me by my Christian name — it's

His main advice to buyers is:

Bazaar economics move to the boardroom

15 16 5 To / K - Charles / / 6 To

"Some of the media owners are in such dire straits that

advertisers can virtually dic-

the price is dictated directly by the level of demand. At the

Whether buying aircraft or renting office space, many customers can name their price

A LMOST anything is now negotiable in Britain. Recession has shifted the balance of power in the marketplace, not just in retail stores or car showrooms. In business deals as well, many customers are trying to name their price, and some are suc-

"If you want to buy a corporate jet, now is the time," says Mr John Keeble of Luton-based Twinjet Aircraft Sales. A British Aerospace 125 executive jet was recently sold for \$6.25 although it would have commanded a price of \$7m six to seven months ago.

Another dealer in the same field says: "We have got one aircraft for sale at £150,000 but I know that the seller would take \$50,000 without evan

take £90,000 without even thinking about it."

Bargain-hunters are especially likely to circle around what they perceive to be dis-

what they perceive to be distress sellers, such as receivers and liquidators.

Mr Phillip Sykes of BDO Binder Hamlyn, the accountancy firm, says: "I always get a few calls along the lines of I will give you 5 per cent of the value of the stock", and some people may be that desperate."

Mr Iain Allan, a partner at London-based accountants Grant Thomton, who has acted as a receiver to several compatate their own prices," says Mr Richard Byre, media director of Bartle Bogle Hegarty, one of the larger London advertising as a receiver to several compa-nies in recent months, has encountered many stock buy-ers on the hunt for bargains. One offered to buy film videos at one falled store for 50p apiece, but the receivers suc-ceeded in holding out for about

"The only attraction of sell-ing to people like that is if you want instant cash," says Mr

"Most receivers will look around for better prices even if they have to release things on the market at a slower rate." Bargaining has always been central to buying and selling

Bargains on sale: the recession has created a buyers' market in the UK economy advertising space in the media, but in recent months, the wheeling and dealing has been more frenzied than ever. Bargaining has always

been central to buying and selling...but in recent months, the wheeling and dealing has been more frenzied than ever

agencies.

The negotiations over price are most intense in television moment, both are very low.

Mr Ray Morgan, chairman of
Zenith, the media buying subsidiary of Saatchi & Saatchi,
which is the UK's biggest sinwhich is very vulnerable to fluctuations in demand because of the pre-emptive buying system. gle media purchaser, reckoned buying system.

Agency media buyers bid
"blind" for specific spots in the
knowledge that if a competitor
makes a higher bid they will be
bounced out of the space.

Since Britain's independent
television companies have a
fixed amount of airtime to sell,
the price is dictated directly by that the average price of television airtime was around 20 per cent lower than at this time

He estimated that the cost of newspaper advertising in the first quarter of this year was between 10 and 20 per cent lower than at the same time in 1990. Some parts of the market,

such as middle market national dailies and regional newspapers, have been particu-larly badly affected and rates

are very soft.
Some of the country's newspapers are said to be selling advertising space for as much as 40 per cent less than a year

ro. The most vulnerable areas of the media are new titles and channels still struggling to establish themselves as the recent demise of TV Plus, the listings publication, and Journalists Week, the media trade

magazine, suggest. Media buyers can drive particularly hard bargains with new publications. Similarly, media owners are said to be prepared to agree to exception-ally low prices to coax poten-tial advertisers into the mar-

In commercial property,

up by property companies, financial institutions and surveyors, aiming to take advantage of knock-down prices, which, relative to income, are lower than the crash of the mid 1970s.

Even so, finding cheap property with reasonable rental prospects is a tough business. "We still are not seeing great bargains," says Mr Michael Slade of Helical Bar, which is behind a fund investing in retail property.

Banks are supporting many bankrupt companies rather than offloading the property on to a depressed market.

Receivers, likewise, are pre-pared to hold on to properties for years if necessary, rather than sell at absurdly low

Anyone trying to find bargains in prime property is likely to be disappointed. It tends to be held by institutions or large property companies which are not forced sellers. "If it is good, you are having to pay a decent price," says Mr Slade.

The real property bargains are for tenants looking for new

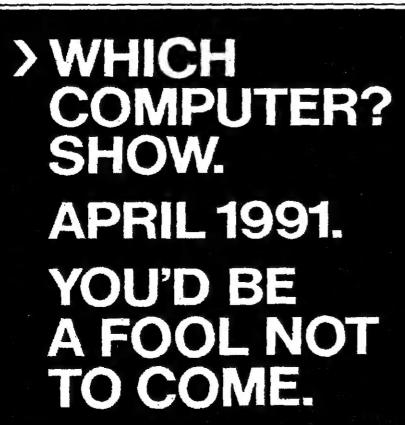
Rents in the City of London are down 20 per cent from their peak and may fall another 10

per cent this year. A building in Austin Friars in the city's financial quarter that a year ago would have cost £60 per square foot per annum to rent, has recently been let for £45.

Tenants can also haggle over rent-free periods, which can be as long as two years, in addition, they can often get cash injections and fitting out allowances, which can be as high as

£50 a square foot.

Vanessa Houlder Alice Rawsthorn John Thornhill



ments. Developments which, conceivably, could have huge implications for

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tatives from both the biggest worldwide names in

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Keeping pace with IT technology these days is no laughing matter Scarcely a week passes

without some significant develop-

the way you (or your competitors) do business. really know the answers. Which is why a visit to The Which Computer? Show is not just time well-spent, but time kind in the UK, with a 10-year track record.

Raymond Snoddy reviews the chase for franchises across Britain

UNNERS and riders are limbering up for the UK's great commercial television franchise race. For the first time in British broadcasting history the regional commercial television franchises will go to the highest bidder after applicants have passed a "quality threshold".

But after years of media hype there is, so far, a surprising lack of interest in the competitive tenders for new 10 year ing lack of interest in the competitive tenders for new 10 year
franchises to run from 1993.
There is, for example, little
sign of the expected invasion
from continental Europe.
One source, however, in the
broadcasting industry, acting
as an unofficial forecaster, said
yesterday: "If I was running a
book I would give no better
than evens on the incumbents
surviving."
Awarding commercial broad-

Awarding commercial broadcasting licences in the UK has always been a strange busi-ness. This time around it is a very tricky gamble indeed because in most cases winning or losing will depend on blind bids in a brown envelope. Yet despite the uncertainty

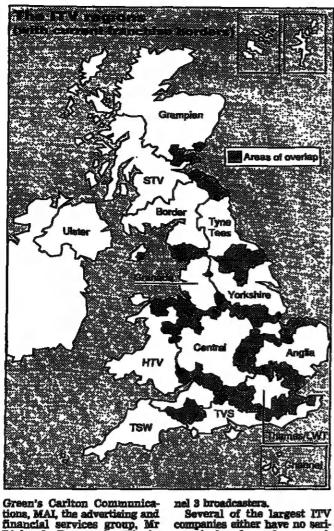
that will continue until May 15 - the deadline for bids - and beyond, the race, so far, is looking surprisingly dull. Some of the established companies are starting to look good against weaker than expected

Six weeks from "the off" there is, at least in the public domain, a noticeable absence of major British corporations from outside the television industry in the field or any outward sign of an invasion from continental Europe to buy up the UK's commercial television system.

There may, of course, be canny hidders working in great secrecy with teams of mer-chant bankers, determined not to declare themselves until 11.45am on the day. In a notoriously gossipy industry, how-ever, it would be surprising if many bidders managed to keep their plans entirely private until the deadline.

It looks at the moment as if there may not be many more than 30 bidders for Channel 3 franchises, as ITV will be known in fature, including the

So far only a handful of large well funded companies have declared themselves or been identified as serious contend-ers. They include Mr Michael



ous rival so far or face opposi-

tion from groups trying rather belatedly to put together an effective bid. The reasons for the relative lack of interest include the cur-

rent recession in advertising,

the costly programme obliga-tions, the cost of applying, which can be up to £2m for a larger franchise, and finally the uncertainty over how quickly satellite television can

One or two groups have looked at Central Independent

Television, the second largest ITV company, but there is no sign so far of a serious bidder

emerging.
Viscount Lewisham, a land-owner, is believed to be leading a consortium against York-

eat into advertising revenu

Green's Carlton Communica-Green's Carlton Communications, MAI, the advertising and
financial services group, Mr
Richard Branson's Virgin
Group, Polygram, the music
subsidiary of Phillips the
Dutch consumer electronics
group and EMAP, the newspaper and publishing group.

Apart from Canal Plus, the
French pay television commany

French pay television company and Generals d'Images, the French communications company which already have stakes in TVS Entertainment the only publicly known new continental European player is

CLT, the company that owns
Radio Luxembourg.
Silvio Berluscomi, the Italian
broadcaster with interests in
four European countries has, it
is believed, looked but decided to pass up the opportunity this time around. From 1994 it will be possible to take over Chanshire Television. The consortium includes Mr Nicholas Fraser, managing director of Panoptic Productions, an independent producer, with Lord Asa Briggs, the historian as adviser. Yorkshire is taking the possibility of a bid seriously, but it is far from clear what Viscount Lewisham's chances are.

chances are. Granada Television is also likely to face opposition from local independent producers, Mr Phil Redmond's Mersey Television is the most often cited possibility. But here again the odds must be on the

incumbent.
HTV, broadcasters for Wales and the West, will almost cer-tainly face at least two hostile hids because a bidding consor-

tium has split.

ranada has teamed up
with its tiny neighbour
Border Talevision to hid for Tyne Tees, the north eastern franchise. TVS looks increasingly vul-

nerable because of its inability so far to sell MTM, its US pro-duction subsidiery that has pulled the company down financially. MAI, Virgin and Carlton are all expected to compete with TVS for the afflu-

ent south of England franchise.
It would be surprising if
Thames, London Weekend
Television and TV-am the
national commercial breakfast franchise, were all to survive because all will face serious opposition. Cariton is going for Thames and Richard Branson, together with David Frost is keen to have a go too. Poly-gram and a group of indepen-dent production companies is expected to bid for LWT.

TV-am is likely to face at least two serious bids, one led by Independent Television News and including Carlton, MAI, The Daily Telegraph and NBC of the US. The other includes I I'm Well Dispersion includes LWT, Walt Disney and Broadcast Communica-tions, the independent pro-ducer controlled by The Guard-

ian.
Privately government officials say the move to open up
ITV to competition would have
"worked" if four franchises changed hands. As the riders move ner-

vously towards the start the odds are that up to four incumbents could go, but that the ITV system is unlikely to be totally devastated by the contents of the brown envelopes.

BRITAIN IN



Trust eludes financial services

Confusion and mistrust of the financial services industry is still widespread, because of poor marketing, according to a report published by Mintel, the market research

Company.
"Banks, building societies, insurance companies and credit card suppliers spent a staggering £424m in 1990 advertising their services, and the majority of the population still don't know what they are buying, " said the report.

Water body calls for meters

Thames Water, one of the recently privatised 10 regional water authorities, has come out in favour of selective metering of customers as its solution to the problem of finding a new way of charging

for domestic water usage. But Thames, the largest of the 10, has rejected wholesale metering of domestic premises mainly because of the separating out sources of supply among urban and suburban customers.

Airline hits at landing slots

British Midland, UK's second largest scheduled air line since the demise of Air Europe, criticised the way that take-off and landing alots at Heathrow airport are allocated. The airline, which launched two new scheduled routes out of Heathrow to Palma, Majorca, and Nice, France, wants greater government priority to improving competition on

Training levy urged

The government was urged by a former director of economics at the National Economic Development Offics to allow its employer-led Training and Enterprise Councils to introduce

compulsory training levies.

Mr Ken Mayhew, of
Pembroke College, Oxford, said
they would help to stimulate a "training culture" among employers which could eventually allow a training levy to "wither away" because it was no longer required.

Schools face industry test

The government is considering introducing a new form of industry-based National Vocational Qualification for schools and colleges of further education. The thinking is that students would be able to sit for them at the same time as

June election 'ruled out'

A June general election was virtually ruled out by Mr Chris Patten, chairman of the Conservative party.
Stressing "dramatic news
ahead" on inflation he claimed

accompanied by increasingly frantic calls by Labour for the earliest possible general

Gold reserves up by \$540m

Britain's gold and foreign currency reserves by an underlying \$540m last month, partly because of large contributions from abroad to help to meet the costs of the Gulf war.

Chevron sells N Sea assets Chevron, the US oil company, announced the sale yesterday

of its interests in several North Sea blocks to Arco, a UK subsidiary of Atlantic Richfield, in a cash deal which analysis value between £30m

and £50m. The four blocks in the southern gas-producing area of the North Sea are part of a package put up for sale last October when the company said it would sell 15 per cent of its non-core North Sea

Ruling on insurance

Insurance companies will, in future, have to pay much closer attention to the wording of their promotional literature as a result of certain recent

decisions made by the Insurance Ombudamen.

Cap plans anger authorities

print the

Plans to charge cap 14 local authorities, including three which are Conservative-controlled. provoked angry responses from council leaders. The capped authorities have 28 days to challenge or accept the government's proposals for maximum budgets.

Labour voices benefits concern

The opposition Labour party yesterday expressed fears that a the new benefits agency set up to deal with all social security benefits would reduce public accountability.

The 500 social security offices in England, Wales and

offices in England, Wales and Scotland were hived off this week to administer all social security payments except for enemployment benefit which is dealt with separately by the Employment Agency.

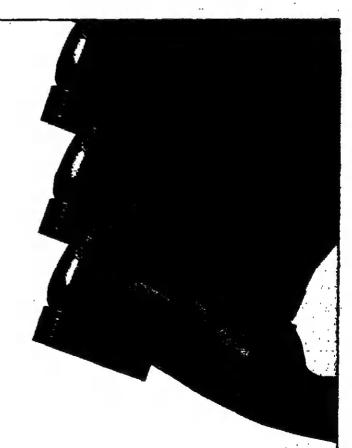
London crawls to work

Average traffic speeds in central London have continued a 10-year decline to fall below 11mph during the working day, according to a Department of Transport survey.



There are 1,006 waste dumps in England and Wales needing controls to deal with danger from landfill gas which builds up and can cause explosions or suffocation, according to an official report. However, the report came under attack from Friends of the Earth, the environmental organisation, because it failed to identify the sites' exact location.





In a computer network, when the server is ahead of its time, the whole network is ahead of its time.

A computer network is like a team, with each player (or each computer) working together. And like every team, one member has to be the leader.

We have observed that whenever a COMPAO personal computer is used as a network server or as a multiuser host, it boosts the performance of the whole network. It also allows every connected PC to operate at its highest efficiency. The ultimate example of this is the COMPAQ SYSTEMPRO, the leader in network servers.

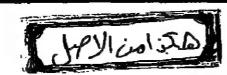
The COMPAQ SYSTEMPRO Family and other COMPAQ PC servers are designed with features that make them the top network performers. They deliver the speed, power, expandability and compatibility that are critical for connected computing.

These features don't just apply to the COMPAQ

PCs that are used as servers. They apply to our desktops, portables and laptops that complete your network. For that matter, the COMPAQ DESKPRO 386N and COMPAQ DESKPRO

286N are full function PCs that were designed specifically for network use.

What Compaq does for networked computing leaves the rest of the PC field with a problem: finding a way to follow. Because there's no way we're going to slow down and wait.



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Print that falls off the page

paper are being studied by the European Space Agency. The objective is to develop a

printing system that can remove, as well as print, words on a sheet of paper and so replace the volumes of heavy manuals carried into space by manuals carried into space by astronauts. But the printing systems are expected to have earthly applications in the ultimate paperless office as well. The elimination of heavy

instruction manuals could increase the weight of payloads, according to Pira, the printing research organisation commissioned by ESA to study reusable paper systems for the Columbus laboratory, part of the international Space Station Freedom, which will be in permanent orbit

The data usually contained in the manuals could be stored electronically in the laboratory's computer system or could be beamed up to the craft or station as required. The data would then be printed

Experimental information gathered on the space starion would be written on the paper and then stored by using an optical scanner, so that the sheet can be used to gather fresh information. The proposed printing

systems cannot use ordinary paper made from cellulose fibre, which is not strong enough for constant reuse. Instead, according to Alison

Danilewicz, of Pira, synthetic fibre paper will be used in the development of two printing techniques - thermal transfer printing and ink-jet printing. Thermal transfer printing applies heat to an ink ribbon, which transfers a letter to the

page. Heat on the page can also "pull the print off the page," says Danilewicz. So far, only single lines have been removed. The next stage is to be able to remove whole pages of printed text at one time. Script printed by ink jet printing, where tiny jets of ink

are squirted at the paper, could also potentially be removed. One possibility is to use inks which change colour, and so seem to disappear, when exposed to specific types of

t could, you might think only happen in California. Mixing sewage with coal to generate electricity sounds far fetched, but that is exactly what Texaco is doing. At its Montebello laboratory in California the oil company is turning sewage sludge and coal slurry into gas, which can then be used to generate electricity in a process that meets even California's exacting environ-

Exotic it may be, but sewage gasification is one branch of what promises to be a sturdy tree - clean coal technology. This science, which researches new methods of burning coal,

has suddenly become popular. Gas prices - like shares are prone to fluctuation. in British Gas prices announced in March has brought that home to an electricity industry which has been decidedly bullish on gas over

the last decade.

By the mid 1990s a handful of fully commercial coal-fired power stations using clean coal technology will have come on stream around the world. The technology could represent a new lease of life for coal. Even in the UK, where the coal industry has not always found government favour, a select committee on clean coal tech-nology is under way, and the Department of Energy has set

up a special Coal Task Force working group to investigate new coal technology.

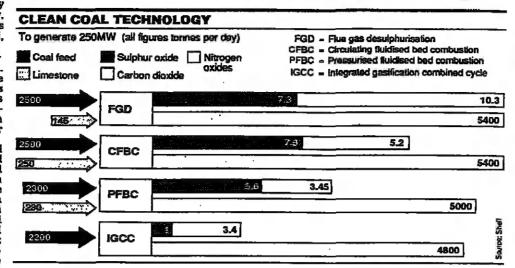
At present, UK power stations rely on a process known as flue gas desulphurisation (FGD), which scrubs the emissions from the results and the series of the series and the series of the series and sions from the power station chimney. The government has committed the UK to fitting FGD equipment to 8,000MW of power plant. But FGD — which is simply bolted on at the end of the power station process -has been superseded by new technologies already operating or being developed in the US and continental Europe. In the US, the Electric Power

Research Institute (EPRI) is spending an estimated \$5bn on clean coal research. There are more than 50 demonstration plants in the country, compared with around 40 in the rest of the world.

A few plants are already generating commercial electricity. Texaco's 100MW Coolwater plant in California, and Dow's 160MW Plaquemine plant in Louisians are selling electricity into the grid. Both plants use the integrated gasification combined cycle (IGCC) process, which blows oxygen through the coal to convert it into a Lynton McLain clean gas stream of carbon

Clean methods of burning a dirty fuel are poised to compete with natural gas, says Juliet Sychrava

A power play by the coal industry



monoxide and hydrogen

This removes more than 99 per cent of sulphur, and produces nitrogen oxide levels similar to those produced by natural gas combined cycle plants, which recapture the waste heat from the gas com-bustion process to drive a second steam turbine. Because the plant is more efficient than conventional power stations it burns less coal, and releases 10-15 per cent less carbon dioxide than a conventional plant. Texaco goes further at its Coolwater plant, removing additional "food grade" carbon dioxide and selling it to the food industry, where it is used

to carbonate canned drinks. Together with partners, Texaco plans three new 440MW generating sets at Freetown. Massachusetts. The new plant, which aims to be "the cleanest coal-based power plant in the world", will emit eight times less sulphur dioxide and nine times less nitrogen oxide than the maximum levels imposed by Massachusetts legislation. The initial stage of the plant, which will supply power to local utilities, will start up in

late 1994. IGCC is close to commercial application in the Netherlands,

where the Dutch Electricity Generating Board has commis-sioned the largest gasification plant to be built anywhere, using Shell technology. A 250MW plant will start up late in 1993, and will be followed in

Other clean coal technologies are close behind. The main rival is the "fluidised bed" system, which works by burning coal at low temperatures, so that around 25 per cent less nitrogen oxide is formed than in conventional combustion. The low temperature also makes it easier to remove around 90 per cent of the sul-

Two 80MW plants in Sweden one in Spain and one in the US already use the most commercially developed version of this technology - known as pres-surised fluidised bed combustion (PFBC). The technology for all four plants was developed by Asea Brown Boverl subsidiary ABB Carbon. It can be used in a combined-cycle system for coal burning, like that used in gas-fired plants.

Larger plants are planned: in late 1995 a larger 330MW plant, also using ABB technology, should replace two older boilers at the AEP Philip Sporn

plant in New Haven, West Vir-

ginia.

More basic circulating fluidised bed combustion (CFBC) technology is widely used in small power plants of up to 200MW and is sold by, among others, Lurgi, a subsidiary of the German metals group Metaligesellschaft, and Ahlstrom, the Finnish engineering group. Units of up to 250MW are likely to follow.

British Coal, meanwhile, is committed to its own clean coal technology. Known as "the topping cycle" it combines partial gasification of coal with the fluidised bed system in a combined cycle plant. The system, explains British

Coal, does not need the large oxygen plant needed for com-plete gasification - it simply uses air. The coal which is not gasified is burnt and used, along with waste heat from the gasification process, to drive a team turbine. The process retains 90 per

cent of the sulphur in coal, and nitrogen oxide levels are com-parable with gasification. Costs are 20 per cent lower than conventional stations with FGD. But if the topping cycle -which is similar to systems

being tested in France, Ger-

will need more money. It has a test plant in South Yorkshire but has had to postpone plans to build a power station using the technology at Bilsthorpe, in Nottinghamshire together with East Midlands Electricity because of lack of funds. "We have done tests and are satisfied our cycle is higher

many and the US - is ever to be commercial, British Coal

efficiency and lower cost than any other," says Jim Harrison, managing director of CRE, British Coal's research unit. "It is precisely modified for power

How successfully advanced coal technology will compete with gas depends on three things: the cost and availability of the competing fuels, the capital cost of building the plant, and the emphasis utilities place on investing in a diversified portfolio of plant.

Gasification inevitably costs more than burning was because coal has to be converted first. But capital costs are considerably lower than conventional coal-fired plant fitted with

There has to be a conscious decision to take coal for fuel diversity, and not as a competitor with gas," says Ed Ger-stbrein, Texaco's director of gasification development in Europe. "But over the long term, it may be competitive, as natural gas prices rise, and there is more of a shortage of

There is also the question of government investment, a sore coint with British Coal, which points to the heavy subsidy the nuclear industry receives.
Others agree. "We have got

to worry about the fact that we are going to run out of gas," says Brian Nicholls, marketing director at John Brown Engi-neering, which designs clean coal plants.

"There is no problem with gas till 2020, and then the industry generally believes it will run out. Somebody now has to do something to give us a future in coal, or we will be buying in foreign technology." It is, the government can argue, the industry's job to fund and develop technology. But given their substantial commitment to gas, the two newly privatised electricity generators are unlikely to fund lean coal research – though PowerGen has made some investment in British Coal earch. It is, they can argue, the job of power plant manufacturers to develop new technology. That leaves UK clean coal technology in the lurch -

at least until gas prices rise

Lead-free petrol sales lose speed

By Deborah Hargreaves

FIVE YEARS ago William Waldegrave, then minister of state for the environment, filled up his car with unleaded petrol at an Esso service station in London's Fulham Road. His gesture marked the launch of environmentally friendly fuel in the UK, where it now accounts for more than a third of petrol sales.

introduced in 1989, have been partly responsible for the demand. The recent UK Budget imposed a price increase on lead-free petrol lower than that on regular four-star. Unleaded now costs 18p a galion less than four-star, but industry groups reckon this is not enough of a difference to boost demand significantly.

Successive tax breaks, first

Unleaded petrol holds around a 38 per cent share of total UK petrol sales - not far off the EC average which rose to 32 per cent last year. But the rise now appears to have stagnated and lead-free petrol has been stuck at around a 37 to 38 per cent share of the market since November. In an effort to find out why

demand for lead-free has slowed, the government is conducting a wide-reaching motorists' survey which will be released this month. Oil companies which have done their own market research tials of their customers have found that people are often eager to express concern about the environment but slow to do anything about it.

Shell found that about a third of respondents to a surraird of respondents to a sur-vey among those who did not use unleaded petrol perceived it as offering a lower perfor-mance with less power. Others believed their cars could not use the fuel or were unwilling to have the car retuned so they could fill up with lead-free. "It never ceases to amaze us

how much momentum you need to get behind a campaign to persuade people to convert to unleaded," said Bryn Fennel, planning manager at Esso. The UK is unusual for before fitting cars with catalytic converters, which cut down vehicle emissions and can be run only on lead-free fuel. Catalytic converters must

e fitted on new cars over a

certain size by 1993 in line with EC regulations, which will boost sales of unleaded. In Germany, where converters are common and unleaded

petrol has been cheaper than regular petrol for many years. lead-free fuel has a 68 per cent slice of the market. Once this happens, petrol stations start to phase out pumps of regular petrol which then increase the penetration of unleaded.

The progression towards 100 per cent usage of lead-free fuel took about 10 years in the US, where sales increased steadily as cars had to meet tough new regulations on exhaust emis-sions. Unleaded petrol was not given a price break in the US. but cars had to be fitted with catalytic converters in the mid-1970s so consumers were forced to turn to unleaded.

The US has now gone one step further by introducing reformulated petrol which fur-ther cuts emissions of principally benzene - which has been shown to cause cancer and volatile compounds. US regulations require reformu-lated petrol to be used in most cities by 1995 and in those with the worst air poliution

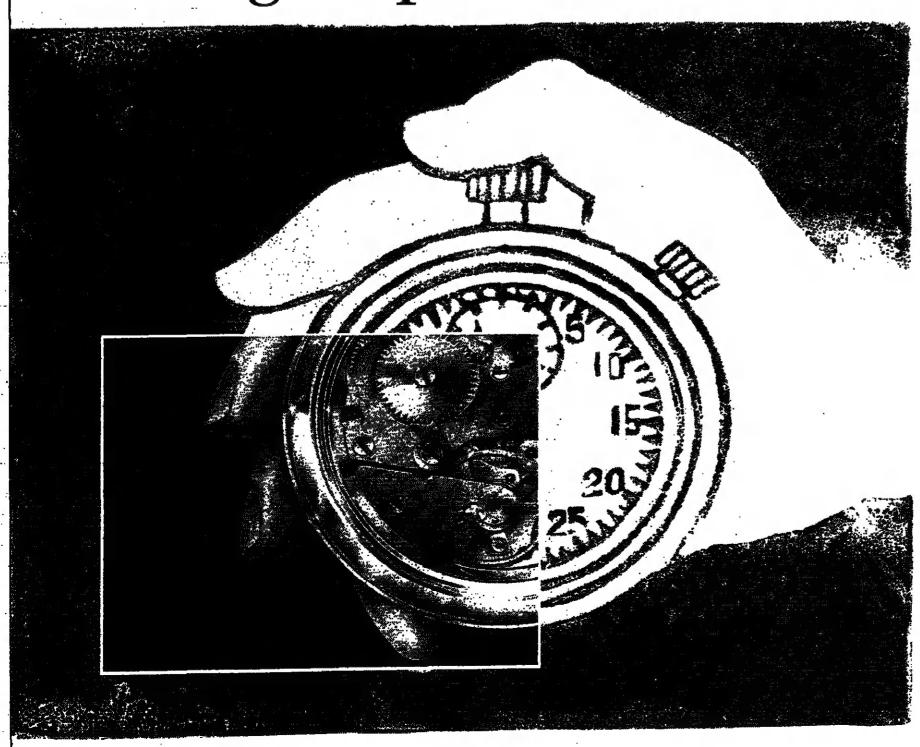
such as Los Angeles by 1992. Europe is unlikely to go as far as this. For a start, smog problems are not as bad in ost cities except for perhaps Milan, Athens and Rome, as they are in many parts of the US. Also, European companies are looking at other ways of absorbing these toxins.

One way of doing this is to install a charcoal canister on the car or enclose the petrol pump since many of these compounds are released while the car is being filled - producing the characteristic "nail varnish" smell of petrol. The EC Commission is cur-

rently reviewing a consoli-dated emissions directive which will include requirements to fit cars with charcoal canisters, probably by 1993. Some 10 per cent of hydrocarbons leak out of the car while it is at rest or when it is hot not as exhaust fumes - and the addition of the charcoal canister should absorb these. Phillip Morgan, analyst at

Paribas, believes the drive to clean up petrol further could emerge as a political issue in the UK over the next year.

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THE POSSIBILITY MADE REALITY.

the keys of their advertising agency to the liquidators.

Emerson Pond-Jones is the latest victim of the recession in the UK advertising industry. Founded in late 1989, it had built up a business with half a dozen employees, a handful of accounts — including Sol beer and Vidal Sassoon hair salons — and no borrowings.

When two of its clients went out of business the agency was

out of business the agency was left with bad debts. So John Emerson and Jay Pond-Jones asked their bank manager if they could take up a previ-ously agreed overdraft facility. The bank manager refused and last week their company went into voluntary liquidation.

John Emerson, Jay Pond-Jones and their staff have been left to search for new jobs at a time when the advertising worst recession for two decades. The critical questions the industry, are how much longer the recession will last and whether it will catalyse long-term changes in the struc-ture of UK advertising?

The industry has now been in recession for nearly two years. The market seems to have stabilised in recent veeks, albeit at an uncomfort ably low level. But there is still no real evidence of recovery.
"We do at least seem to have

seen the last of the budget cutting by clients," says Peter Mead, chief executive of Abbott Mead Vickers BBDO. We are now bumping along

A recent report from War-burg Securities suggests the industry will carry on "bump-ing along the bottom" until the closing months of this year. recovery but the industry will have to wait until the middle of 1992 for fully fledged resurgence. Warburg forecasts an 8 per cent fall in expenditure to 25.88bn for 1991 and a 7 per cent increase to £6.28bn for

next year. In the meantime the toll of redundancies and receiverships seems set to continue. But the impact of the recession on the industry is likely to

So far the larger agencies have borne the brunt of the slump. This is partly because they hold accounts across so many different product areas that they act as "barometers" for Alice Rawsthorn on recession in UK advertising

Agencies still bumping along the bottom



Jay Pond-Jones and John Emerson: prize-winners in voluntary liquidation

the advertising market and if the market declines they find it difficult to buck the trend. Another reason is that until recently some large agencies have been affected by the financial problems of their par-ent companies. Saatchi & Saatchi, which owns BSB Dorland and KHBB as well as the epon-ymous Saatchi agency, has just completed a complex recapital-isation. The WPP Group, which

owns J Walter Thompson and Ogilvy & Mather, is now near-ing the end of negotiations over its financial restructuring. Most of the larger agencies have now cut back as far as they need to. Most are wary of further cuts in case they jeop-ardise the standard of their client service. Robert Louis-Dreyfus, Szatchi's group chief executive, says its agencies should not need to cut costs further unless the advertising market falls by more than 6 per cent compared with January and February.

But small agencies are still very vulnerable. One of the main problems is that, as Emerson Pond-Jones discovered to its cost, the banks are now so nervous about the industry's condition that they are far from sympathetic to their financial difficulties. Up until a year ago the

banks would have allowed a small agency to operate on an overdraft, or extended loan, if it came across a short-term problem like a bad debt or an account loss. Nowadays they ere no longer so sanguine. This tougher stance from the banks will increase the pressure on small agencies until the market recovers.

In the meantime all the agencies - large and small -must struggle along as best they can. So far most com-panies have been able to adjust to reduced revenue by cutting costs across the board. But as the recession continues they could be forced to make longer

There are shready signs that the recession is accelerating the polarisation within the industry. The long-term trend in advertising, as in most other maturing industries, is for growth to be concentrated

between the largest and smallest companies at the expense of the middle ground.

The main catalyst for this is the trend for larger advertisers to co-ordinate their accounts on an international basis by consolidating their business into multinational networks. trend is making it more difficult for middle-sized agencies without international allistarting to scrutinise other areas, such as planning.

Some agencies, notably RMP DDB Needham, see planning – the process of producing advertising strategies through research which was originally conducted by account managers but elevated to the status of a separate discipline in the 1960s – as an integral part of all their work. Others, such as Saatchl, are limiting its use to larger accounts. Smaller companies increasingly see the panies increasingly see the planning department as a luxury they can no longer afford. Media departments are also under review. It is now de rigeur for new agencies to sub-contract media buying to spe-cialists rather than to open their own departments. The pressure on costs could per-suade some middle-sized agen-

So far there is no sign of the recession prompting larger agencies to form British ver-sions of the media clubs they have developed in other Euro-pean markets such as France and Spain. Saatchi has for some time centralised the media buying of its agencies through Zenith. Other groups, such as WPP. Omnicom and Interpublic, have so far decided against pooling their media buying in the UK.

cies to subcontract media buy-

Martin Boase, chairman of Omnicom (UK), believes that "although the trend towards centralised media buying is clearly continuing the UK market is still "a long way away" from following the cen-tralised model set in France

ances to work with big clients

behind the Lowe Group's deci-

sion last week to merge Allen Brady & Marsh into Lowe

Howard-Spink, its flagship London agency. Geoff Howard-Spink, chairman of Lowe Howard-Spink, said it was con-

cerned about the future for a middle sized, domestic agency like ABM, which was recently

hit by a string of account

to accelerate changes in the structure of individual agen-

cies. Almost all agencies still

follow the model set on Madi-son Avenue in the 1950s with

its pyramid structure of sepa-

rate departments for account

management, creativity, media

Now that Szatchi's restruct-turing is completed Robert Lou-is-Dreyfus, one of the few

senior executives in the indus-

try to come from outside adver-tising, plans to conduct a thor-

ough review of the structure of

its agencies to see if the Madi-son Avenue model is still valid.

adopt a less radical approach. Most agencies have already jet-tisoned the peripheral services,

such as research and internal

promotions, they introduced in the 1980s. Now they are

Other groups are likely to

buying and research.

This was the main reason

Finally, in financial terms, the recession has prompted all agencies to cast a much more critical eye over overheads. The extravagances of the 1980s

the long lunches and tele-phone digit salaries – are already things of the past. Neil Blackley, advertising analyst at James Capel, the stockhroker, suspects agencies will continue to keep tighter control over areas such as pro-duction costs and credit control even after the recession. The trend for agencies to be paid by fees, rather than commission, should also continue.

For although the advertising market should return to growth next year, no one expects the industry to experience the same frenetic level of growth in the 1990s as in the 1980s. The long-term trends of media fragmentation and the growth of other disciplines, notably direct marketing, should ensure that the 1990s is a much more temperate era for the advertising industry.

Why brewers are seeking a bitter taste in the mouth

Philip Rawstorne on the market for canned 'draught' beer

ritain's major brewers

Pritain's major brewers are investing heavily in the taste of their take-home beers.

A new generation of draught-style canned ales is appearing on the market. Millions of pounds of research have gone into reproducing in the canned products all the quality of pints pulled from a pub cellar. Millions more will be spent on advertising and promotion as the brewers seek promotion as the brewers seek to assure consumers that they have succeeded in doing so.
Guinness feels confident
enough about the outcome to
launch its first ever canned
bitter - and to put its name

boldly on the can.
Whitbread this month will introduce cans of Bodding-ton's, now one of its leading brands with annual sales of f125m. These are the latest - and

most technically innovative --in a line of brand extensions that has put cans of Courage's Directors, and Bass's draught Bass on the off-licence and supermarket shelves.
Allied-Lyons has brought out
new versions of its Burton and

Tetley ales. Many others are rumoured to be on the way. The moves are designed to capitalise on two areas of potential growth in the UK beer market - the take-h sector, and a revival of cask-conditioned "real" ale.

Total beer sales are expected to fall by 4-5 per cent over the next five years. The pub trade is declining. Britain's population is ageing, which means there will be fewer young drinkers; older pub-goers will drink less. The spread of cable and satellite television will keep even more people enter-tained at home.

Take-home beer sales are set to benefit. From around 22 per cent of the market, it is predicted they will grow to 28 per cent by 1995 and to around 30 per cent by the year 2000.
"A Tesco store will be selfing more beer than many a pub," says Miles Templeman,

managing director of Whitbread's beer division.

The take-home sector is at present dominated by lager. Though ale takes 44 per cent of pub beer sales, it has only 22 per cent of the take-home

One reason for this is that

brewers have been unable to replicate the taste and appear-ance of draught beers in their canned products. Many con-sumers have complained that they are too gassy or taste of

metal.

If those problems could be overcome, the brewers could see that a valuable market could be developed - espe-cially with the renewed con-sumer interest in cask-condi-tioned ales which are expected to increase their share of the

ale market from 30 per cent to 44 per cent by 1995. Guinness pointed the way with the launch three years



Guinness cisims to have got

ago of its draught stout in caus. Faced with a declining share of the packaged beer market, Guinness spent five years and 25m in developing the technology that would give its canned product the appearance and taste of its draught

The solution was the in-can system (ICS) - a plastic moulded device, placed in the bottom of the can. When the can is filled, a small amount of hole into the device. Opening the can releases the pressure the stout in the ICS, activated injected when the can was filled, surges into the rest of the beer, giving it a creamy

After a trial run in some regions in 1968, the canned stont was distributed nationally in 1988. It sold 48m cans in its first year and today is the sixth most popular annual sales of £45m.

Guinness is now using the same system in a cannot bitter—the first "bionde" beer to bear its brand name in the UK. The new bitter will be un test in the Granada, Central and Anglia television regions from mid-May. "There is an exceptional opportunity in the off-trade for a national bitter brand that can deliver real draught quality and taste draught quality and taste and we think we have that," says Andrew McMeekan, marketing director at Guinness

Whitbread has followed a similar route with the launch of Boddington's in cans this

license its technology, Whitebread developed its own Draughtflow system in 18 months. Its in-can "widge!" releases a squirt of nitrogen into the beer when the can is opened, giving the same draught effect.

Demand from supermarkets, off-licences and other retailers for canned Boddington's has already ensured its distribution through 90 per cent of available outlets, says Templeman. He forecasts that the move will establish Bodding-ton's as a national beer brand

and give a fillip to the whole take-home ale sector.

Boddington's will be followed in the summer by the launch in cans of Murphy's treat a Whithward head with stout, a Whitbread brand with £75m annual sales already. Each will be supported by up to 25m of advertising and pro-

relied on simpler methods to give the canned versions of their ales more authenticity.

Courage uses "a nitrogen flush" during the filling pro-cess for its Directors bister. Bass took three years to perfect "a judicious use of nitro-gen" in its premium bitter. Allied has put a shot of nitro-gen into its Burton ale but not yet into its leading Totley

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It remains to be seen whether consumers will appre-ciate all this scientific effort that has gone into satisfying their tasts buds. But the brewers are convinced that more discerning ale drinkers will be pouring their own pints at home if they are not quench-ing their thirst at the local.

BUSINESS LAW

Commission's directive prevails

By Nicholas Higham and Stephen Kon

Michael Page Finance

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The first issue in this series of quarterly publications will be available from the end of April 1991.

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FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

ARTICLE 37 of the Rome Treaty requires member states progressively to adjust "state onopolies of a commercial character" to ensure that there is no discrimination between nationals of member states in the procurement and market

ing of goods. Two weeks ago, in a case brought by Italy against the European Commission (case 4/ 33, the British Telecom case) the European Court held that the Post Office acted as a commercial undertaking and was therefore subject to treaty rules. This ruling enabled the commission to apply competi-tion rules in the telecommuni-

in 1987, the commission published a Green Paper on the development of a common mar-ket for telecommunication services and equipment. One of its aims called for users of tele-communications to be allowed to benefit from technological advances by having a free choice between the types of quipment available.

The commission asserted that there was no reason why the supply of terminal equip-ment, including telephones, facsimile machines and PBXs, should be reserved to national telecommunications adminis-

In 1983, the commission relying on its powers under Article 90(3) issued a Directive on Competition in the Markets in Telecommunications Terminal Equipment (88/301/EEC). Article 90(3) permits the commission to address appropriate directives or decisions to member states to ensure that they neither enact nor maintain in force any measure contrary to

The commission's claim of a right to issue directives under Article 90(3) was challenged in tha European Court (case C-202/88) by the French government supported by a number of other EC states which were concerned not to be excluded from the discussion about possible abolition of their national telecommunications monopolies. They are need that directions the communications of the communications monopolies.

telecommunications monopo-lies. They argued that direc-tives ought to be issued by the Council of Ministers, on which their national represen-tatives have a seat and a voice. In April 1989 Sir Leon Brit-tan, the competition commis-sioner, said that it was incor-rect that liberalisation of telecommunications should be hased on harmonisation direcbased on harmonisation directives emanating from the coun-cil rather than directives from

the commission. He argued that liberalisation implied the application of existing community rules and added that Article 90 obliged the commission to monitor enter-

prises under state ownership. He went on to say that the commission had identified sayeral infringements of the rules of competition and that, while it could have started individual actions against several EC states, that would have resulted in much duplication and delay. He concluded that it was appropriate to use commission directives to open up the telecommunications market to competition.

The court's ruling generally upholds the commission's right to take action under Article 90 in relation to state measures affecting telecommunications undertakings (or indeed other undertakings having the char-acter of revenue-producing monopolies) where these measures conflict with the

The court held that the commission had, under Article 90 made a proper determination of obligations incumbent on EC states, and that it was not obliged to proceed instead under Article 169; it also had a duty of surveillance over undertakings of this nature, and it could exercise its powers independently of the council's powers under Article 100(a). der which the council enacts harmonisation measures under the single market programme. However, the commission's wings have been clipped in the

e certain parts of the directive on terminal equipment

ised for failing to identify clearly each of the measures complained of and how they conflicted with the treaty; and • the court held that the com-mission might only legislate under Article 90 as regards state measures. Under Article 2 of the direc-

Under Article 2 of the directive, member states which have granted undertakings special or exclusive rights were required to withdraw those rights. Special or exclusive rights are mentioned, but not clearly defined, in Article 1.

The court upheld the obligation to withdraw exclusive rights, but rejected the obligation to withdraw special rights, on the grounds that these are insufficiently specified and therefore ambiguous and open-ended. Before issuing a

ended. Before issuing a

directive requiring withdrawal of special rights, the commis-sion had an obligation to identify the rights concerned and to explain how they conflicted with the treaty. Under Article 6 of the direc-

tive, EC states were required to ensure that, from 1 July 1989. the responsibility for drawing up technical specifications and type approval procedures used for terminal equipment was entrusted to a body independent of the phone companies (PTTs). Certain states had objected to this provision, but Article 6 was upheld by the court on the grounds that, were it otherwise, the PTT would have an unfair competi-

Under Article 7, EC states were to ensure that PTTs made it possible for their customers to terminate, at no more than one year's notice, any leasing or maintenance contracts conor maintenance contracts con-cerning any terminal equip-ment which, at the time of signing, was subject to exclu-sive or special rights.

Article 7 was annulled by the court on the grounds that Article 90, on which this direc-tive is based, only gives the commission authority to intervene in relation to state mea-Finally, under Article 9 of

the directive, states were to provide an annual report to allow the commission to monifor compliance with the provisions of the directive. This is now modified so that no report will be required on those aspects of the directive which have been annulled.

Whether the distinction between special and exclusive rights will be of long term rights will be of long term
practical importance will
depend on whether a valid distinction between special and
exclusive rights can be made
by the PTT in any other member state (the UK having long
since withdrawn all such
rights)

rights).
The court order will at least blur the issue and slow the liberalisation of the terminal equipment market in those that for France and Relgium) states (eg France and Belgium) which are most resistant to

As to the effect of the court ruling on Article 7, the court ruling on Article 7, the com-mission is now likely to con-sider proceedings under Articles 85 and 86 against any PTT which does not allow ter-mination of a maintenance agreement on a year's notice. It has already indicated its inten-tion in the guidelines on the

application of competition rules to the telecommunications sector to take action under Articles 85 and 86 in suitable cases.

What effect will this ruling have on the directive on competition in the markets for telecommunications services (90) 388 EEC), which was also issued under Article 90(3)?

A number of provisions under this directive seem secure but others may not be. For example, under Article 2, member states are required to withdraw all special or exchisive rights for telecommunica-tions services, other than for voice telephony, and to take measures to ensure that any operator may provide all other telecommunications ser-

Just as the reference to spe-cial rights was criticised by the court in relation to the terminal equipment directive, so too is it open to criticism under the services directive.

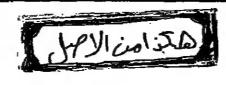
Article 4 which again makes use of the phrase special rights may also be challenged. However, the obligation under this article for states which main-tain special or exclusive rights for the provision and operation of public telecommunications etworks to take necessary measures to make the conditions governing access to the networks objective and non-discriminatory, and to publish them, are entirely consistent with more general principles of community law.

The Belgian, Italian and Spanish governments have tabled complaints on similar grounds, against the commission in respect of the services

in the light of the court's judgment it ought now to be possible for the commission and these governments to reach a consensus before the

While the European Court's dgment may confuse certain issues, and perhaps has and will cause further delay, fundamentally the commission's authority has been enhanced both in relation to the telecommunications sector, and in relation to other areas of com-mercial activity, such as water treatment and electricity, which are carried out by public undertakings in most member states.

The authors are partners in City solicitors S J Berwin & Co.



The man who eschewed the power and glory

Anthony Curtis mourns the death of Graham Greene, Britain's most distinguished novelist

he death of Graham Greene yesterday robe the British literary world of its user distinguished

Or a both a mediat artist and a popular enterialist, quintes-sentially English in the eccentricity style had matured he found most of his inspiration in mall places. He journeys Arthur Latin America Someone the personal publicity concerned, but was also habitual mar, sending reports and frequent letters to the press on a wide variety of topics. In ovelist many of qualities journalist. In profession, and by come faculty in Collected Essays (1969).

learing of the loss of the greatly ductive min the age to have the last thing he would have wished for himself. He shrugged off success

special appeal in world.

special appeal in recognised
a major in important in addition, it wanted each for the Hollywood producers right in true all parels lain movies. though III completed IIIII were

In The End of the Affair (1951) Greene's narrator says that a "steady drip of words" coming I the pen is the only thing im really writer. In Greene's own case the drip was a constant flow. II began when the state of the sta

came that he was working on The Power and the Glory (The in 1938. He was in desperate straits; writing was proceeding very slowly, and he was worried that the novel, inspired by a visit to Harm and protainment that would, hoped, ill charge has the He rose early and took a regular benzedrine tablet took regular benzedrine tablet and the producing producing and the morning, while resuming the morning, while resuming the morning while resuming the morning while and the morning that the producing the producing

Read today, the novel does betray some of and fatigue in its writing, several the early books. In the less, it in the less, it is in the less, it is the less in Britain when the emerging in the Depression in the less in th that Greene was of the same tion of Orwell, Auden, I (Greene's cousin), and Henry — II other — Green, all keen observers of the remarkably inward-looking nature, the class-conscious insularity and the society in those days.

while in Stamboul Train (1932). But is a great affection -

well as a corresponding revulsion world of pre-war Britain in this break of the period: Battlefield (1934), A Uni For and Brighton Rock (1938). packed with clerks and typists sprawled on deck-chairs m bank holiday-time, 📠 rehearsal room of a provincial pantomime. 🔤 remote rural railway station, in steamy tea-shop, in basement in the circles of the hell in

people inhabit.

been through prolonged personal crisis at the time
these
back hir schooldays and in the Russian roulette to bave been unduly sensitive to bullying teasing at School, where in headmaster, giving him an and leading loyalties.

Oxford he fell in love with Vivien Dayrell-Browning, convert, in her lad him in receive instruche working on Nottingham Jour-was eventually received into the name Callelle Church in Nottingham in III. Greene married Vivien III. and in III. world war Greene living in small Queen Anne on Clapham Common his wife family. When we have all he became mi de mil sauce m a post in Gower Street. Then we coopted into in service and

writer-hero Bendix, working on his novels around him, a one of the most personal and interesting of Greene's stories, containing ml only in thoughts on in

abroad.

guilt it in roughly equal proportions. His heroine proves to have a saint. Worship of her memory after her death leads In the performance of miracle. Many readers found in ending hard to swallow, and Greene later acknowledged that he had made a mistake in the unfolding of the plot. But his identi-fication with the transmission undennovel about a leper colony, A

published in the mutil his death, this joined his compulsive need to visit places brewing, or had already brewed. Greene's wander-lust had in the mutil his death, this makes a province of the mutil his death. war. His Mexican adventure in a travel book, Lawless as well the novel,

Power the Glory. Another

non-fiction book, Journey With
Maps recorded perilous
he made with cousin Barbara and a party of native bearers through II Liberian jungle,

(1961).

In the latter part II the war in Sierra Land working a and agent and and and and acountrol in London, classic situation was to crop up in and post-war novels by had and Leone as the setting in one of his most (1948), present dilemma of love pity, he the protagonist, Major Scoble, a Catholic. American took in the character Pyle in The American (1955), an innocent at the Indo-China, dreaming of intervention of a Third Force in the period Lating the war in Vietnam. I had a sharp was by trouble

brings, but also on ill nature of an love-affair, the joy and love-affair love-Castro; in The Honorary Consul
Argentina; in Comedians
Haiti and in Travels With My Aunt (1969) a number of Latin American countries, parts III the Greene was becoming a frequent visitor. They included Panama where he took an anti-American position and became a friend of the President, a bizarre relationship which he described in Getting In The General (1984).

regarded as a novelist. A clutch 💵 plays - the best which are The Living Room (1953). The Potting Mai (1957), Till Complaisant Lover (1959) - showed him intermittently pursuing a ____ as a dramatist.
Nottingham years are echoed in Potting Shed, which became the for a cruel parody by Ken-

neth Tynan.
At the ind of his life Greene turned II a form which is halfway between the short story IIII the novel. Dr Fischer of Geneva or The Party (1980) was the first of these late works where Greene in practical joker is his mal lethal and his dislike of prosperous Switzerland unabated. This see followed by the much seems genial fable, Monsignor Quixote (1982), in which Greene recalled bibulous tours in Spain with his friend Father Duran, Spanish priest and professor at Madrid University. Finally, there appeared that curious amalgam at early and late Greene, The Captain and The Enemy WILL

in one of Greene's novels the hero He concludes sadly that he will have my Maker "with nothing in at all". Could Greene have been basing this, in any sense. his wire of his tren his just as Shakespeare once talked of "desiring this man's and that man's scope"? If was, could not have

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Money can't cure a bankrupt imagination

The film industry should give the public what it wants, argues Nigel Andrews

o wonder April was T.S. Ellor's "cruellest month". It is chosen by sadistic governments as the threshold of the business year. In Britain, the Budget having laid out the national horrors to come, your accountant and the Inland Revenue lay out we personal are to

really expect good news for the Brit-ish film industry? Yet movie people still seem to be in a state of shock. What, no tax incentives, no national lottery?", they cry, dismayed at the rebuil to a native cinema that once brought us Powell doomwatchers) the same cinema brings us almost nothing and who

can be surprised?
It has been fascinating in watch the career of Mr Norman Lamont. Back in the mid-1980s he and I met in a recording studio for a BBC radio phone-in following a pro-gramme about the British film industry. Mr Lamont, then in the Department of Trade, looked on with appalled fascination as his fel-low-guests, director John Boorman and National Film School head Back in the mid-1980s he and I met and National Film School head Colin Young, slagged each other off on air. was talking the filthy state of British cinemas and how the vomit had to be cleaned up before and showing. Young said, "It's probably from

watching your films, John." It was, as you can imagine, a nonconstructive evening. But I do remember Lamont showing his ideological hand early on. Before the phone-in, when were listening to the programme, the future Chancellor piped up "He sounds a

good man". He was referring to prerecorded contributor Ridley Scott, director of hard Runner. Scott was saying something to the effect that British cinema should be self-custaining and stop your about

i shall appal the nation's film fra-ternity — by saying — I think — and I — have a point. (So does John Boorman, but a smaller one.) British cinema cannot go on — on holding out the begging bowl. Year after year the Burghers of Pinewood man with holes in of Pinewood, men with holes in their pockets and circles under their eyes, troop towards the seat of power begging monetary mercy. Year after year they are told to go and support themselves. In the short term the suggestion

seems cold and brutal. In the term it is probably the only sound one. The reason British cinema is alling is not because we are cashstarved but because we are ideaimagination will be no end product. It is has not been learned by sage men like British Film Institute chief Wilf Stevenson, heading the current industry lobby. One call at the irony of Mr S soliciting fresh aid from the state, when the BFI Production Board has been in the forefront of wasting public money on films with commercial and little critical kudos.

The few BFI-advanced exceptions prove the may be an argument subsidiating directors like maway of Jarman or Davies. Their films are part of country's many they will never form queues outside

the Bromley Odeon. But in a healthy film culture, the money to fund such films would come not from the taxpayer but from the profits of a successful commercial sector. Where M this commercial sector in British cinema? Nowhere.

Why is it nowhere? Because British producers conceal their inadequacies under the pretence that British bankers are investment shy.

It is all history has proved that the prized lands can be prized from British pockets to fund bank-able film ideas. Two of the ish movies largely financed in Britain: The Last Emperor and There is no bankrupt with film industry in Britain, merely native film-makers bankrupt of commer-

Last I was eight rounds with this subject in this column, I bemoaned today's lack of any serial the Hamines formula or the Banda (now fading or lime a land). But the problem is larger. The hel m self-confidence that has our produc-ers weeping on the doormat of Number Ten is part of the same falls of sales that caused the crisis in the first place. We live in a Britain uncertain of its own identity. Caught in a cultural squeeze between America and Europe, and a between Empire and decline, we feel we must look in they, cobweb-bed corners to find any indigenous popular culture at all. Hence films

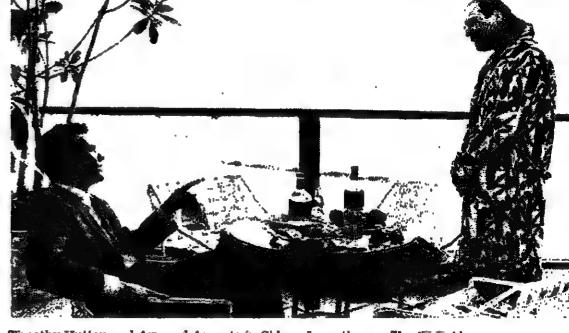
Old I was like I'm Krays or Old I have like Little Dorrit. not revive, and throwing state money at it. The money will merely create a breed of movie-makers who him they need perform at the turnstile because the Treasury will help them out. Protectionism is a recipe for enfeeblement. A thriving popular culture is ensured only by a direct supply-anddemand rapport between creator and consumer. In six words: Give the public what it wants.

Fears that this can produce a rubbish culture are the rearguard cries of artistic snobbery. In their day the following things were "rubbish culture". Comic-strips: (they are now venerated as pop art and pour hun-dreds of millions of dollars into Hol-Francis Coppola and Martin Scor-sese). Hitchcock's Psycho: (exe-crated in in day as a low-budget shocker). And so m.

If you give the public what it wants, the real has a wanter tendency to survive and the generation as valued folk art. What British cinema must do is find out what filmgoers are looking and and it to them. The task may not be simple, but the principle

Giving the public what it is aomething director Sidney Lumet has excelled at. Serpico, Dog Day Afternoon, Murder On The Orient Express: show this man a sime plot and in will go off like a Fourth of July rocket.

His new film 🖓 🛍 🕼 (18, Marrier West End) is like a Fifth of July rocket: there are signs of damp déjà ... The plot



Timothy Hutton and Armand Assante in Sidney Lumet's meet film 'a A

corruption, scripted by Lumet from by Judge live in Torres, in seemingly surefire ingredients. A tough, untried Assistant District Attorney (Timothy Hutton); the racist police lieutenant (Nick Nolte) he is investigating, who has "put away" a criminal in quite wrong way: a multi-ethnic swell min characters, including dodgy D.A. Patrick O'Neal and snake-smooth Latin drug baron As usual with Lumet, the dialogue crackles and people hit

and hug each other. Understatement worknown to this man. But while hotter, the story to get cooler. Overlong at 130 minutes, what begins as a land in the promise of the killing and cover-up increasingly footloose and

ill-focused. By the time hit Florida, we watching an overgrown episode Vice complete with exploding yachts and dial-an-accent Hispanics. But nine out of ten for the main performances, and eight and a half for Lumet's dialogue.

Tatie Danielle (15. Cannon Tottenham Ct Rd, Screen on the Hill) is a French film of delectable malice. Though slow hit stride - dear me, was that my own modding in the stalls? - it moves briskly by mid-movie. The titular Auntie (Tailla Chelton) is a frightful old hal from Auxerre terror into relatives paid companions. Her butter-wouldn't-melt manner conceals a flair for insult unsurpassed by Faur Faur in All

About and a readiness to embarrass guests with wilful

Can she get away with it? Of course. This is France, where social hypocrisy and lack of hygiene are not unknown. But director Etienne Chatiliez, co-scripting with story author Florence Quentin, stands apart enough to castigate as well as celebrate. Cautionary and

The thing in Simon Wincer's Aussie Western Quigley Down Under (12, Cannon Haymarket) is an English land-baron (Rickman) doing in Australia, tangling with an American sharpshooter (Tom Selleck)? Who cares. Rickman wittily devours his dialogue, while scenery devours everything and everyone else.

INTERNATIONAL TODAY'S EVENTS

BERLIN

Komische Oper 19.00 Romeo and Juliet choreographed by Tom Schilling, music by Prokofiev. production of Giustino with Last led Jochen Kowalski and Dagmar Schellenberger, Sat: La bohème. Sun: Figaro (2292 555) Staatsoper unter den Linden 19.00 Spartacus choreographed by Laszlo Seregi, music by Khachaturian. Tomorrow: Yevgeny Onegin. Meistersinger. Sun: Pelleas et Meilsande (2004 762) Deutsche Oper 19.30 Giuseppi Sinopoli conducts Diale with Vladimir Atlantov M III role 144 Julia Varady as Tomorrow: Der fliegende Hollander with Jose van Dam. Sun: concert performance of I Puritani (3410

Scheuspielhaus 20.00 Care Paul Flor conducts Berlin Symphony Orchestra in Mozart's Jupiter Symphony Fifth, tus Martinu's Dies Comment with Aldona Kosel, Repeated Sun at 16.00: Alun Francis conducts Mozart, Schumann and Stravinsky, Sun at 20.00: Rafael

Fruebeck de Burgos conducts Beethoven and Debussy (2272 261) Philharmonie Kammermusiks Tomorrom Daniel Barenbolm with the Berlin Philharmonic Orchestra (2614 383)

BONN

Oper 20.00 Julien Sorel, ballet by Youri Vamos was music by Elgar. Sun: Vaclay Naumann conducts The Bartered Bride (773667)

■ GENEVA conducts Kurt Wilhelm's production of Intermezzo, with Inga Nielsen as Christine. Ples Sat and Mon (212311)

LONDON

MUSIC Carlo Rizzi conducts II barbiere di Siviglia with mani including François Le Roux, Gregory Yurisich and Jennifer Larmore. Tomorrow: Die Zauberflote. Sat: Tarkovsky production of lines Godunov 1144 1066)

em 19.00 Jerzy Maksymiuk production of Don Giovanni, with Peter Coleman-Wright in title role, iane Eaglen as Donna Anna and Marshall - Dea Elvira, Sat. Tomorrow: Into b (836) 3161)

Royal Festival Hail 💵 Christopher Adey National Orchestra of Care Britain in John 🛝 👢 🕻 Harmonielehre and The Rite of Spring. Tomorrow: Rattle conducts the C850 MIE Kurt Wester

conducts Schnittke and Tchaikovsky. Sun: Andrew Davis BBCSO in Fig. British performance of Edison Denisov's Peinture (928 8800)

Ejizabeth Hall 10.41 London Ragtime and Jazz, Tomorrow: gypar guitarisi Bireli Lagrene (928 8800)

This Royal Shakespeare Company production of Much Ade About Nothing by Bill Alexander (Barbican), Ian Mand I di (National), Jeffery Unwell, a comedy by Sherrin and starring Peter O'Toole haftesbury) and The Shape of he Table, David Edgar's witty play about the collapse of in matern government (National). Theatreline: Plays 0836 430959

■ MADRID

Ambient: Mariema de Musica 1830 Schubert quintets, Temorrow ai ii 19.30, and Sun iii 11.30: Yuri Temirkanov conducts Spanish National Dithestra in Tchalkovsky programme 7 7

Old Wales Thrillers 0836 LDEAT

MILAN

Teatro alla Scala 20.00 Gianandres Gavazzeni conducts Lamberto Puggelli's production Lecouvreur, also and Sun. Runs till May 12 (7 3744)

NEW YORK

Carnegie Hall July Pinchas

I dryman is conductor and solol with English Chamber Orchestra in programme of music by Haydn, Bach, Elgar and Mozart. Tomorrow Hiroshi Wakasugi conducts Tokyo Metropolitan Symphony Orchestra (247 7800), Sun: Zukerman the [22] play an Avery Hell

Metropolitan (2000) Place Domingo conducts Tosca with cast led by Teresa Stratas, Neil Shicoff and James Maria, Tomorrow: dt Figaro, with Felicity Lott, Warm McLaughlin and Samuel Ramey. (362 FAII)

THEATRE

This shows include musical Line Saigon, Hybner's London West End production with cast led by Jonathan Pryce and Lea Salonga (Broadway Theater). The ali-male production if Jean and VIDENTI Classic IDENS THE MINIMUM who try is means their lowly position in life through a deadly I are of make-believe (House al Candies), Mule Bone, long-lost Harlem Renaissance comedy about southern black society (Ethel Barrymore) and Candida, B play about between her and an an 18-year old poet (Playhouse 9 Ticketron (246 0102) answers indulries and sells

■ PARIS

Palais 19.30 Opera in Nijînska/Nijînsky programme, Including L'Apres-Midi d'un Faune decor and annual by Leon until April 13 (4742

Erich Lalence onducts Farthering

Theatre - Champs-Elysses - Champs-Elysses

France in Transaction and Joao Pires Libe in Mozart's Tail Chather III.N. Plano by Ekaterina Skanavi, with music by Scarletti, Schubert, Schumann and Liszt. Tomorrow: Vadim Repin, Kazarnovskaya conducts Orchestre 🖿 Fill in all-Bartok programme, with Andras Schiff soloist in Second PianoConcerto, IIII INTERNA - 311 W. J. 341 Vladimir Fedosseyev conducts Orchestre National de l'ile de France in and Tchaikovsky programme 📖 🖼

Opera Suntili 2000 Fill 10 mezzo-soprano Manim Maha in Auditorium (4001 1616)

■ VIENNA

Staatsoper M.M. Peter Schneider conducts Lie Zauberflote, with Sylvia Lidu III Pamina. Tomorrow: Eva Marton sings San Cav and Pag. Sun: Lohengrin with Rene Kollo 📷 Gwyneth Jones (51444 2960)

Volksoper 19.00 Bruno Will conducts Le manu di Figaro, sung German. Tomorrow: Wiener Blut Sun: Die Ta des Inde (51444 331R) Musikverein IIIIII Charles Dutoit

Orchestra in February Concerto for Orchestra, with Rudolf Buchbinder soloist in Beethoven's Fifth Plano Concerto, also tomorrow, Lal and Sun (505 Complement 13 and that the party of the last plays plano music by Mozart, Beethoven M. Schoenberg. Tomorrow: Hagen Quartet plays string quartets by Beethoven, Schnittke and Verdi (7124 6860)

■ WASHINGTON

Kennedy Center Concert Hall 20.30 Lorin Maazel National
Symphony Orchestra in Sibelius'
Fifth Symphony, with Viktoria
in Vieuxtemps' Violin Concessi No 5 and Chausson's Poeme, and tomorrow, Sat and Imma Tues. Sun: Emmanuel Krivine conducts National de Lyon (467

Kennedy Carles Opera House 20 (1) Dance Theatre of Harlem, also tomorrow, Sat and Sun (467 1600)

ZURICH

Opernhaus 13 22 Ferdinand Leitner conducts August Everding's new production of Yevgeny Onesin, with Monte Pederson in title role and Lyubov Kazarnovskava Tatiana, Sun. Tomorrow: La Sylphide. Berghaus production II Elektra (251 0909)

Tonhalle 20.15 Marc Amaria conducts Tonhalle Orchestra in Bruckner's Third Symphony, with Dinorah Varia lamin in Beethoven's First Plano December 1580). Sun: Cyprien Katsaris plays Mendelssohn's Mandelssohn's Concerto with Zurich Chamber Orchestra (252 1737)

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Superchannel 0700-0830 Financial Times Business Report minute briefing broadcast three times between 0700 and 0800 2130 & 2320 (Wed only) and (Thurs only) Financial

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Thursday April 4 1991

No let-up on Iraq

PRESIDENT Saddam Hussein's regime in Iraq has become no less ugly for its military defeat at the hands of the allied forces. It remains brutal, dictatorial and dependent on force for its survival. This has been known for years by western governments, their Middle Eastern friends and most emphatically by the Kurds and other opposition organisations

Now, however, after the Gulf conflict, Mr Saddam no longer has the military capacity to wage war on his neighbours or to launch Scud missiles against more distant enemies. That was achieved by the creation of an alliance, unique in modern Middle East history, designed precisely to bring about the withdrawal of Iraqi forces from Kuwait. The methods to achieve that aim were initially peaceful, although in the final resort military force had to be used. Critically, it was a course of action agreed upon and sup-ported by the United Nations. never was a unilateral US

It implicitly accepted in possibility in heavy it is a read particularly in its Iraqi but also coalition forces. The eventual ease of victory should not disguise sacrifices that might have had to be made by allied troops.

The recent public disagreement between General Norman Schwarzkopf, the US commander, and President George Bush, over the decision to halt the attacks on the retreating Iraqi Immi in mili bi prevent even bigger slaughter underlines the moral, political and military dilemmas inher-

Repugnant course

Further killing of Iraqi troops who had no desire to sustain Saddam Hussein in allies appeared then to be repugnant. The allies achieved their and agreed objectives. It is western opinion appeared in favour Mr Bush's decision to end the hostilities, at least on humanitarian grounds, while still hoping for the removal of

Saddam Hussein.

It might be argued that, in light of the Kurdish tragedy, America's commanders should have been given carte blanche to destroy all remaining units

of the retreating Iraqi army.
The international outcry may
have been intense, but it would
in turn have limited Saddam
Hussein's ability to defeat the
Kurdish rebellion in the north-east and the uprising in the south by Shias.

However, there could still have been no guarantee that having killed so many tens of thousands of Iraqi troops that the regime would be toppled or that the lightly-armed Kurds and Shias would be safe from

Saddam's rules

To enter into such calculations is anyway to play by Saddam Hussein's own rules in a contest which he understands and plays more bloodily than most. It is also to start down a road which starts idealistically road which starts idealistically but inevitably runs an ever-in-creasing risk of deeper military engagement and eventual responsibility for the political reconstruction of Iraq. And it is a road which the US would almost certainly have had to travel virtually alone. However harsh the decision

may seem in the light of the latest reports from Iraq, it was right and remains right for the US and its allies to avoid further military involvement on the ground in Iraq. It is equally right for the toughest international sanctions, apart from the most immediate humanitarian needs, to be maintained against Iraq for so long as Sad-dam Hussein remains in

The plight of the Kurdish people, suffering so harshly at the hands of Saddam Hussein for the third time in little more than 15 years, emphasises that short of deeper military involvement there can be no let up on the Baghdad regime.

The draft terms of the UN Security Council resolution for a permanent Gulf war ceasefire are rightly tough. The council members must leave Mr Sadthey will rigorously enforced tightened. While that is no immelling consolation for the Kurds and the other oppressed people of Iraq, it is only such determined consistency which could, if applied more widely, offer hope to many others suffering simi-lar fates in different parts of

Competition in gas

GAS POLICY in Britain is in a mess. Five of privatisa-tion have left British Gas with almost as much market power as it had at its flotation in 1986. In an attempt to curb monopoly abuses, the Office of Gas Supply (Ofgas) has been drawn Into acrimonious skirmis with British Gas. Regulators for competition, yet Ofgas II III only protection available w mad unit will be

Gas. Meanwhile, I Department d Energy oscillates between free market rhetoric about opening the gas market to com-petition and its deeply inter-ventionist instincts. No one knows whether the govern-ment will block further imports of Norwegian gas from the mid-1990s. Yet this decision is crucial for planners in an industry with long lead times.

Industrial customers complain bitterly in private about the high-handed attitude which British Un continues to display. The latest group to aggrieved is the clutch of independent power producers try-ing to flesh out another part of the government's energy policy its wish for competitive elec-- its wish for compensive electricity generation. Last month, these electricity pioneers were faced with overnight price of 35 per cent for gas supplied British Gas. Many of its projects and a supplied by the supplied of the projects and supplied in the project and supplied in the project

Lost opportunity

The government's failure to create the conditions for competition at the time of British Gas's privatisation is the root cause of this unsatisfactory state of affairs. But it is not realistic to think of splitting up British Gas now. The disme berment of a company so recently floated a quite dif-

recently nonzed a a quite un-ferent prospectus and rightly provoke a public outery.

Other ways be found to inject extra competition into the market A Monopolles and Mergers investigation in 1988 made recommendations des 1 d to open the
industrial But so far
the fledgling competitors to the fledgling competitors to British Gas have captured only about 2 per cent of industrial gas sales, according to Mr James McKinnon, director-gen-eral of Ofgas. Mr McKinnon has had some

success in his battle with British Gas, notably in cajoling it into surrendering some gas to its competitors in order to help them become established. That has become necessary because one of the Monopolies Commis-sion's rulings — that British Gas should not be able to buy more than 90 per cent of the supplies from new gas fields -has not secured a sufficiently quick flow of gas to potential

The ruling, known as the 90/ 10 rule, is due to be reviewed the spring. It is now essential to broaden this review to encourse not its strength of the 90/10 rule, but slow pace at which competition has entered the industrial gas market. That would entail a study of the sources of gas supply in the second half of the decade. Such a review should lead logically to a public statement by the government that it will not oppose increased gas imports from Norway. Hitherto the Energy Department feared that such imports would discourage the full exploitation of the UK's own gas reserves, with obvious consequences for tax revenue and the trade bal-ance. But given the huge demand for power station gas, the reserve exploitation argu-ment is weak and the tax argument weaker. Having created a dominant private sector utility, dominant private sector utility, government policy should be directed unequivocally at backing the regulator in search for more competition. Moreover, UK support for an open gas market in Europe cannot be taken seriously if a protectionist stance is adopted.

Even tougher solutions will be required if competition still does not develop in the indus-trial gas market. One possibility would be to extend the price regulation that governs charges to domestic customers, where British Gas still enjoys a statutory monopoly, into the industrial market. A comparable development occurred when British Telecom's regulator extended price controls to international calls. There is no international caus. There is no case for a private company to enjoy the unregulated benefit of its effective monopoly in a crucial raw material.

r Nicholas Brady, the US treasury secretary, treasury secretary, blunt with Congress ward his far-reaching plans to reform

ward his far-reaching plans to reform
the US banking system.
He invoked the wave of bank failures that is sweeping the US, the antiquated laws which prevent American
banks from keeping pace with changing markets, and the chaotic system
of banking regulation. He summed it
up: "It's a bleak picture that demands
action - prompt action - to correct
it."

But it looks as if Congress will per-

But it looks as if Congress will pay only passing heed to his appeal. The view on Capitol Hill as well as within the financial services industry is that he will be lucky to secure more than two of the half-dozen central propostwo of the half-dozen central propos-als in his reform programme — one of them his plan to rescue the deposit insurance system. It would take the personal intervention of President George Bush himself to push the bulk of the package through in its entirety, and the White House's agenda may be too crowded for that.

ann the white House's agenus may be too crowded for that.

If the reform programme does fall, it is hard to see a fresh opportunity arising to overhaul a legal structure that was designed to cope with the 1930s Depression. And US banks may be doomed to live with it for the rest of the 20th century. As one observed. of the 20th century. As one observer put it: "You need two things to achieve reform: crisis and consensus."

There is still an element of the former, though it is dwindling as the recession flattens out and bank stocks recover on the stock exchange. The latter has always been in short sup-

latter has always been in short supply.

These are early days, of course, and the pessimistic judgment could be premature. Insofar as the Brady plan has won plaudits, it is for tackling the banking industry's problems broad front than piecemeal. "We wanted a comprehensive package, and that is what we got," says Sir Dennis Weatherstone, the chairman of J.P. Morgan and one of the leading proponents of change. "That does not mean that it's an ideal package, but we're very pleased package, but we're very pleased here."

The forces lining up against com-prehensive reform are broadly two-fold. First is the formidable alliance of special interests which feel threatened by the proposed changes; these range from grass-roots banking com-nunities that fear the switch from state-based to nationwide banking, to the Federal Reserve Board whose supervisory powers would be heavily curtailed under the Brady plan. Second, the debate within Congress

itself is clearly focusing on short-term issues of sparing the taxpayer another enormous savings and loan-style ball-out. Broader issues concerning the need for a modern regulatory struc-ture have been pushed into second

Not that Mr Brady is ignoring the political realities. He has played on lears of a credit crunch, and he has stressed the losses that will have to be borne by the taxpayer if the deposit insurance system is not refin-anced. He has even appealed to raw nationalism by depicting weakened US banks in a world where once they were the dominant players. "Today, the US does not have a single bank among the world's 25 largest," he said. "Twenty years ago we had

if crisis does prove to be the driving reform, it will be through the proposals for change in the deposit insurance system because this will have to cushion the taxpeyer against loss. A reform bill would be a vehicle could be attached. Mr Robert Dugger, chief economist at the American Bankers Association, describes it as "the fuse which could set off a string of firecrackers".

Two things need to be achieved here. The Bank Insurance Fund, which pays out depositors in failed banks, has to be recapitalised. Mr Wil-

The planned reform of the US banking system is likely to be piecemeal rather than on a broad front, says David Lascelles

Last chance for a sweeping overhaul



liam Seidman, the chairman of Federal Deposit Insurance Corpora-tion, estimates that it requires tion, estimates that if requires another \$10bn (£5.6hm) to met expected losses this year. This will have to be borrowed, probably from the Fed, but ultimately paid for with higher insurance premiums from the banks, Although have banks are not the bank insurance Fund of their own parlotts that they accept that it own parious state, they accept that it would be politically desirable to be seen to be making a contribution, par-

seen to be making a contribution, par-ticularly if this increases the chances of wider reforms. "We'd swallow hard and do it," says Mr William Haraf, Citicorp's vice-president of policy analysis in Washington. However, the insurance issue is linked to the question of whether the US government should have a policy which treated certain banks as "too big to fail" — in other words, that they should be bailed out regardless

eir insurance cover. The Treasury wants to retain this right because it must be free to act when the system or the national interest are threatened. The bail-out decision would be made jointly by the Treasury and the Fed, but the cost would fall on the FDIC and banks. banking industry is hotly opposed to this idea because bail-outs tend only to happen to large banks. Mr James
Watt, president of the Conference of
State Bank Supervisors, says: "The
result of this will be an upstreaming

of deposits to the big banks," with the implicit threat that local communities would be drained of credit. The small

hanks are opposed to restrictions on the scope of deposit insurance which the Treasury wants in order to instil greater discipline in bank managements - again became comprehen-sive insurance enables them to compete with big banks.

The Treasury's proposals for inter-state branching have also run foul of local interests. It has not been diffi-cult for the small bank lobby to raise the spectre of large banks tramping across state borders and shifting lend-ing manager on

Some raise the spectre of large banks shifting lending decisions from a hank manager on Main Street to a computer in a Manhattan skyscraper

hattan skyscraper. Mr Watt with the CSBS stresses that his group is not opposed in inter-state banking as such, but in wants a done by state edistriction make heal control system than inserted.

of tax revenue that would follow if banking profits earned in their states were and ball to corporations lin loss 🗷 \$70m n

However, the question is whether state banking interests would be will-ing to concede the inter-state branch-ing battle in order to be more certain

of victory in the crucial engagement over deposit insurance. There is a belief that this may be so, and that Mr Brady's desire to open up nationwide branching therefore has a chance of making it to the statute book.

The other deregulatory proposal, to lower the barrier between commercial and investment banking embodied in the Glass-Steagall Act, appears to have less steam behind it.
One reason is that The Fed has

already relieved some of the pressure by using its special powers to grant certain banks the right to deal in investment securities. Another is that few banks are now strong enough to take advantage of deregulation in this risky area anyway. A third is that the Securities Industry Association, while dropping its fundamental opposition to reform, is still fighting the small print. Mr Gedale Horowitz, its chairman, says that bonks should not be allowed to subsidise their investment banking operations by funding them with fadarally-insured deposits.

bronically, the strongest may turn out to be the form which will be forced to their US operations into cial holding companies. These companies would have much less firepower foreign banks could o directly through branches using the parental balance sheet.

Although the US Treasury's pro-posal that banks only be allowed to engage in investment banking activi-ties through separate subsidiaries for safety reasons came as no surprise, it is still cumbersome. Groups such as J.P. Morgan, one of the few banks to

have been granted securities powers nave been granted securities powers, and American Express, a diversified financial company, welcomed it as a step forward, though in an ideal world, they would like to become much more streamlined. Mr Paul Seader, assistant general counsel at American Express, says regulation forces us to twist ourselves into preticels."

"forces us to twist ourselves into pretzels".

A related question is whether
industrial companies should be permitted to own bank holding componies. Mr Brady sees as a way for
new capital to enter the banking business. But his proposal has affended
strongly held beliefs about the need to
keep banking and commerce separate.
"It's the American way and it always
will be the American way," says an
official at the New York Fed.

A more rational objection is that if
the US banking industry proved capable of carning the necessary returns,
it would attract new capital anyway.
So the prime goal of reform must be
to raise the value of the banking franchise. The Tressury estimates that its
plan could save the banking industry \$10bn are on nation wide

try \$10bn = on nationwide branching alone, a big figure in the context of the \$16bn of profits which

banks carned last year.

The proposal of Mr Brady that has caused most puzzlement is his plan to relig regulatory responsibilities for benking The Treasury would emerge as the leading agency, with the Fed playing a secondary role. The FDIC would be removed from the regula-tory scene altogether. The Treasury describes this as a practical realign-ment, but it is seen as a blatant power bid by Mr Brady's team, and the pub-lic comments of Mr Alan Greenspan, the Fed chairman, are awaited with

This particular debate may be ster-ile because the proposal is thought to stand the least chance of enactment. The Treasury may nevertheless succeed in provoking more discussion about the style of regulation it wants the authorities to keep a closer watch on banks and intervene earlier in on hanns and intervent the lines to the still have some capital left with which to repay depositors and creditors. Only strong banks would be allowe

Only strong banks would be allowed to diversify.

Tactically, the Treasury may have made a serious blunder in creating the perception that its bill favours the big banks over the small. The removal of geographical and product barriers suggests this, as does the incorporation of a "too big to fail" policy, and the emphasis on the United States's need for a place in the international big bank leagues. The Treasury, naturally, denies such an interpretation, "It is not a big bank bill, it is a strong bank bill," says a senior official.

The Treasury may also be confused

The Treasury may also be confused about its goals: it claims that the bill about its goals: it claims that the bill is a deregulatory move, yet throughout the stress is on closer supervision and "early intervention" when things go wrong. Similarly, it stresses the need for greater competition, yet the removal of geographic barriers would open the way to greater concentrations of banking power, and favour banks with strong capital. "The rich will get richer and the poor will get poorer," says Mr Tom Hanley, the banking analyst at Salomon Brothers, the US investment bank.

However, it is clear that the pro-

However, it is clear that the pros-pects for the plan will turn not on the big issues but on Congress's desire to avoid further banking scandals.
Circumstances will indicate whether Mr Brady can push for a complete package, or whether he will have to concentrate on the few proposels that have a chemical street. ils that have a chance of succe If he fails to make much headway, the US banking industry and the authori-

tles will have to address with some urgency more practical means of raising the financial strength of banks. This could well accelerate a wave of mergers, and a further retrenchment by the large banks from the international scene.

Fighting

■ Old generals never die, they just fade away into obscurity – unless, that is, they happen to be Argentine General Leopoldo Fortunato Galtieri. He has just broken cover to offer his first of the 1982 war in the Falklands where he led Argentina (which calls them the Malvinas) into a frightful military fiasco against British

troops.
"If the circumstances were the same, I'd order the recovery of the Malvinas by sending in military forces, he told an Argentine news agency in Buenos Aires during the unveiling of a monument to his countrymen who died in the South Atlantic conflict. Galtieri - pardoned by President Carlos Menem last year for his role in Argentina's failed campaign — had previously been remarkably quiet. The only public centred on the passing-away of a legal action Galtieri brought against Eduardo Angeloz, governor of Cordoba province and Radical Party presidential candidate in the

1989 elections. In 1988 Angeloz publicly called Galtieri "a drunk" and implied booze was one reason he had conducted such a poor show during the Falklands War. Last year the general quietly dropped his libel action, for no apparent reason.

Under-borrowed ■ Hubert Perrodo's cash-strapped Kelt Energy, which has never recovered from buying a company twice its size two years ago, has missed deadlines before. But

tomorrow sounds extra-special because it's supposed to be the deadline the banks set on the deferment of interest payments while the group was trying to refinance itself. In the meantime, the

OBSERVER polo-playing Frenchman seems to have fallen out with fellow chukka chappie Jock Green-Armytage, who has just been unseated only 15 months after being hired as the company vet. The sale of Kelt's SECURITY COUNCIL

Wytch Farm stake has taken a tumble too, and Kelt's bankers, led by the sabre-rattling American Express Bank, seem to be sounding the retreat.

Perhaps Kelt's real mistake was that not that it borrowed too much, but it didn't borrow

The \$271m at stake is not going to bust the banks who stupidly lent the money in the first place. If that were the case, Perrodo would be in a better bargaining position.

Safety first M A colleague, a devotee of the late Graham Greene, once met the great man at a Spectator

nnch in London. Plucking up courage, he saked the author why he had never written about Morthern ireland. Here, after all were classic Greene themes: a key insurrection bleeding the hey insured try, catholicism hold-ing its own against all the odds, a neo-colonialist regime barely tending its roots.

barely tending its roots.

The then 76-year-old Greene replied that he had been to Northern Ireland at the height of the troubles, spent time with some famous local spooks, and got caught up in a nasty demonstration in Londonderry.

Why didn't he return and crewilets research for a hook? complete research for a book?
"I'm too old to get killed,"

Faint praise Surprise, surprise: Britain has picked a career civil servant as its first executive director at the European Bank



ogment scheduled to open on Monday Tony Faint, 48-year-old under secretary at the Overseas Development Admin-istration, has spent the past year heading the UK team setting up Jacques Attali BERD. He has also worked the in Malawi and Bangkok, as well as doing a traditional stint at the World Bank where he was alternate director to the man from the Treasury.
So he's doubtless a safe pair of hands.

or name.
But given the supposed
private-sector bias of this new
financial vehicle, a merchant
banker or industrialist would have been a more inspired choice.

Out of order

One's heart goes out to the Bishop of Bruges in northern Belgium. Just as he was looking forward to a post-Easter rest, the six maverick mus have come back to

bother him. The trouble began last year when he fired the abbess of their order, the Poor Clarisse

The six sisters, mostly in their 80s, promptly sold their convent for US\$1.4m and decamped in a Mercedes limousine, leaving behind not only their stable of racehorse but their financial manager Ronny Crab. He was later

arrested on suspicion of forgery, fraud and breach of confidence, but released after 40 days pending trial.

The nuns rematerialised in a castle in the south of France then, as it had no heating, returned to Belgium in Decem-ber, lodging themselves in a

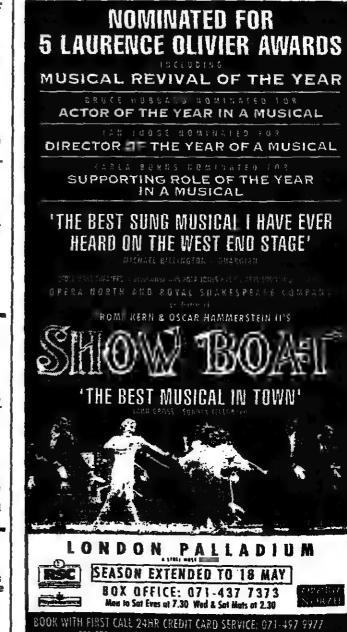
They are now moving to a spacious villa near Antwerp, intending to turn the room a plan which has made the bishop cross, if not incensed. "They can't just create a chapel like that; they have to ask for permission from the church authorities," said his spokesman. "It's all a bit weird."

Age factor Britsin's insurance ombudsman reports that a woman decorating a kitchen ieft her small son alone with the paint, and returned to find he had sprayed the stuff every-where. So she claimed under her house insurance contract, citing the clause covering damage from "malicious persons or vandals". The claim was rejected on

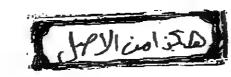
the grounds that her son had acted, not as a vandal, but like six-year-old boy. How she'd have stood if he'd

Nostalgia

Observer's "golden intro"
award for public speakers goes
to the new UK Chief of Defence
Staff, Fleid Marshal Sir
Richard Vincent, for the folinchard vincent, for the fol-lowing opening to a speech at a City of London dinner: "Time was, ladies and gentle-men, when gay meant cheerful, clap meant applause, and only generals had aides."



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All, 4 1991 dities bowers. a diversified arely can an economic prognostication have prognostication have prognostication have been quickly falsified in the "Liverpool Six" monetarist economists, in their many 13. This warned about a depression which would get out of control" without a change of policy and generate the type of monetary problems "that triggered the Great Depression of the 1930s". proped it as a to become d. Mr Paul d counsel at s regulation ves into pret. in whether ould be per-

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Depression of the 1930s".

The writers put the blame on the delay in cutting interest rates, which "should have been cates, which "should have been cut significantly". That should be accompanied, the Liverpool Six argued, by a "sharp depreciation in sterling", especially against the dollar. To remove obstacles to this course, "ideally the UK should leave the Environment Environment Parkenners. European Exchange Rate
Mechanism to adhere to
soundly based monetary targets. If the UK nevertheless stayed within the ERM, it should realign downwards.

The economists who come out best from the Liverpool episode are the two or three who were expected to sign the letter, but did not The name of wood - even appeared on an earlier typewritten version. But, although Wood opposed joining the ERM, he

The fuss about monetary overkill was due to a : teenage-type projection

believed that to leave it now, and that the UK was going back to monetary tar-

going back to monetary far-gests, would carry no credibil-ity. You can say that again.

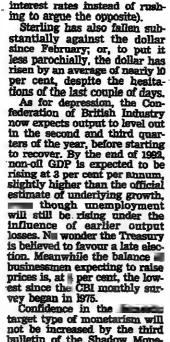
In any case, since the Liver-pool letter was published, UK hase rates have been cut three times by a total of 1% percentage points - the first of these cuts on the day the letter was published. (Indeed the Bank of gland does not consider that base rates could have been reduced any faster outside the ERM because of the need to make sure that inflation was well and truly subsiding; and the Treasury believes the ERM

in the winter).
But these changes have been accompanied neither by UK departure from the ERM nor a downward realignment of ling. On the contrary, sterling has risen to second place in the ERM currency grid, and could take an increase in German rates in its stride. Indeed Sir Alan Walters should have stuck to his origi-nal complaint that the ERM would be a force for too low

ECONOMIC VIEWPOINT

Saving monetarism from monetarists

By Samuel Brittan



bulletin of the Shadow Monetary Policy Gran (modelled on the US Shadow Open Market Committee and published by the Institute of Economic

Some aix of the group's nine members are for monetary targets for the year mainly or exclusively in terms of an M0 (cash with the public plus bankers' deposits at the Bank of England) target of 0 per cent to 3 per cent. This is indeed a shade more severe than the government's own target. The fuss about monetary overkill in the Liverpool letter seems to have been due to a teenage-type projection of three months to last December.
A third member insists targets for the broadly-based M4 (cash plus bank and build-M4 (cash plus bank and building society deposits). A fourth has a target for M2 (a broadly-which excludes large wholesale deposits). A fifth prefers a target for base rates. Finally Peter Spancer makes an analysis of the plear of the plus of the



a target when Britain last had a fixed exchange rate, but of England no longer publishes.
The last thing I want to do is

to crow at the disarray of the monetarists. Those of us who support the ERM will have ome explaining of our own to do, if Germany goes through ■ period of inflationary strain and the D-Mark continues to weaken under the pressures of unification. Such strains can he resisted by partner countries allowing their interest differentials against Germany to erode, and if necessary to go into reverse. In the last resort they can even realign upwards
spirit the Ithera These
expecients will suffice so long as any German weakness is temporary, it surely will be.

Just as war is too important to be left to generals, monetarism

of the present situation where

tariffs components are higher than on many manufac-

tured goods), and willingness on the part of EC governments to recognise and match the

direct and indirect subsidies which continue to be available

to the US and Japanese electronics industries. Ideally it also needs a realignment of the

Skill stock vital

From Mr G K Maddrell.
Sir, Peter Robinson in his article "Training is not a pana-

cea", (March 14) states that we have no real idea of the

increase in productivity that would by doubling the numbers of National Voca-tional Qualifications Level 3

(A-levels or their vocational

equivalent). He may not have, but we in the Training and

Enterprise Council movement

A figure has been quoted by the director-general of the

National Economic Develop-

ment Office, with which we agree that 1 per cent of the working population converted from unskilled to skilled is

worth a 2 per cent productivity increase. This figure explains the 70 per cent higher produc-tivity in west Germany.

The main point of his article,

that we should also consider ways we can reduce wage infla-tion in relation to employment

levels, still stands, but a key

factor must be our ability to pay for higher levels through productivity and hence the

importance of increasing the

UK skill stock.

G K Maddrell, chairman,

Monchester TEC.

17/21 Choriton Street,

are in no doubt of the value.

dollar. R J Smith-Saville,

is too important to be left to monetarists. many Anglo-Saxon monetarists not country" (as "fulln "socialism in one country") but insist in the face of history that it is the only form. They without to see that a tary rule and an indirect exchange rate depends on cir-cumstances of time and place. That greatest of all monetar-ists, the 18th-century Scottish philosopher, David Hume, explained in a famous essay, Of the Balance of Trade, that if the amount of gold in a country were doubled, its inhabitants would not be better off, but would mainly contribute to a higher level of world prices and a redistribution of their gold to their neighbours. As Hume explained, encour-

agement to industry is only given "during the interval

between the increase of the money and the rise of prices". Subsequent monetarists have explained how even that temporary encouragement depends on the public being taken unawares. Indeed, on a thor-oughgoing monetarist analysis. monetary policy can never be so tight as to cause depression, so long as it is predictable and expected; and the only harm from too severe a policy would be an uncomfortably rapid fall in the rate of inflation.

Yet here are the Liverpool Six drumming up depression psychosis just like the 364 economists who protested against fiscal policy during the previous recession of 1981, when Margaret Thatcher was prime minister. In pandering to the belief that governments, rather than markets, determined to the part of the pandering to the pa mine output and employment, and that inflation can be soucezed out without any transqueezed out without any tran-sitional pain, the Liverpool Six are as bad as the Cambridge-based 364: indeed worse as they should have known better. The Shadow Group's secre-tary, Robert Miller, bravely tries to die his way out of the

tries to dig his way out of the quagmire by suggesting an independent Bank of England, although going out of his way not to mention that Nigel Law-son was the first leading pres

War is too important to be left to generals, and monetarism to monetarists

ent-day Conservative to espouse the idea. Miller's own version is based on the Reserve Bank of New Zealand's contract with its gov-ernment to deliver a 0 to 2 per cent inflation rate by December 1993. He at long last knocks on the head the false notion, prevalent on the City of Lonprevalent on the City of London cocktail circuit, that the Reserve Bank governor's salary is dependent on achieving the inflation objective.

In any case, the New Zealand model would not quite do in the UK. For, the British government and the Bank of England have the proximate objective of maintaining ster-

objective of maintaining ster-ling within its ERM limits which would make difficult a contract of the New Zealand type. The instinct to link practical monetarism with an independent central bank is a sound one. But the most likely route towards independence is by freeing the Bank of England from government instructions in its contribution to the EC Committee of Central Bankers, which will be the foregumer of any European Central Bank. **BOOK REVIEW**

Few answers to green questions

sea-change in thinking about environmental problems has swept industrialised countries in 📠 past few years. The old "com-mand-and-control" approach, based on laying down regulations which polluters must obey, is increasingly out of favour. Environmental policymakers will switching their allegiance to market-based instruments, such as taxes or charges, which give polluters economic incentives to change

their ways.

Harnessing the market is a more efficient way of protecting the environment, it is suggested, particularly when coupled with the judicious use of regulations. That this ment has become almost com-monplace owes much efforts of David Pearce, profes-sor of economics at University College, London. Together with group of energetic colleagues, Prof produced a stream of books explaining the role of economic analysis in environmental policy.

The high point their efforts so been Blue-

print if a Green Economy,
the surprising
best-sellers | Detailed, yet
rigorous exposition | environmental economics, Blueprint caught only concern for the environment enjoying a surge in the industrialised west, it was also for the first time penetrating the establishment. Parties of the right, such as the US Republiand the German Christian Democrats, were rushing to don the green mantle; so too was big business. These new environmental

ists were temperamentally averse to the sentimentalism and doomsterism of traditional eco-campaigners. They demanded hard analysis and even harder facts before agreeing to changes with potentially huge costs. Blueprint seemed to fill that gap. Prof Pearce's appointment as special adviser to the UK environment secretary appeared to signal the final triumph, in Britain at least, of market-based environmental thinking.

And yet the world is not that simple. Recent global environmental initiatives have tended the traditional com-

BLUEPRINT 2, GREENING THE WORLD ECONOMY Edited by David Pearce Earthsean #47.95

mand-and-control approach. The agreement in the out ozone-cestroying chlorofluoro-carbons (CFCs), arguably the most successful environmental accord of the past decade, set industrialised countries a common target for reduction in CFC usage. Only the barest nod was made towards the sophisticated analysis of the economic impact of environmental measures favoured by Prof Pearce.

Similarly, the drop in world ivory prices resulted from the ban on ivory introduced in against better judgment of the Pearce school, which argues that managed trade in ivory as a better way to save the elephant. Even the UK government, with Mrs Thatcher in Downing Street and Prof Pearce in Whitehall, drew back: last year's white paper on the environment rele-gated market-based initiatives to a learned annex, from where they are unlikely to escape so long as inflation remains the

government's priority.

Son-of-Blueprint, a collection of by Prof Pearce and five colleagues, being launched in alightly choppy sea. Blueprint 2, Greening in World Beconomy, introduct to do for clobyl spart. intended to do for global environmental analysis what the original land did land the UK. sequel madicines the world-scale problems dominat-ing the environmental agenda: global warming, the destruc-tion of the ozone layer, defores-tation, population growth, the extinction of animal and plant life, environmental degrada-tion in the Third World.

Blueprint 2 has all the virtues in its predecessor. It admirably clear-headed in where muddle is often king. The book is particularly forceful in dismissing the attacks from heading origi-environmentalists on The original Blueprint. Adopting an economic approach to the environaligning oneself with commer cial interests. On the contrary

by identifying benefits traditionally unvalued, num as the in tropical forests in slow-ing down global warming, environmental economics can for conservation.

The framework adopted is described, rather clumsily, as sis". First, the interests of future generations taken into account through the axiom that the generation should hand the the same quantity of capital (both man-made and natural) it inherited: The is the tional heart of the notion of sustainable development. Second. ond, given given which are not traded, the ozone layer or the

The policy options supported by this approach are typically mid-way between radical green tion at all costs and opment. If framework, I admirably mand contents and contents are the same work.

vincingly argued.

But Blueprint I ultimately disappointing because gener ally much beyond conceptual ground-clearing. Although an excellent many of the leave or contemplating contemplating flicts between environmental

and economic

The difficulty lies in the analytical deployed by authors, but in the practi cal problem valuing the environment. Some the Blueprint skirt the problem by avoiding quantitative analysis and policy prescription; so many differing figures almost any conclusion is possi

If the be a Blueprint 3, I have be a Blueprint costed solutions to precise problems been world govern-ments. Otherwise, based solutions could continue to win the theoretical plaudits, while old-fashioned command and-control regulations are quietly preferred in practice.

David Thomas

LETTERS

EC must face US electronics challenge House-building standards are applied, with dif-fering degrees of openness to real competition and a continu-ing tendency to "gold-plated" specifications. Such specifica-tions are expensive to meet and, in the event, are ulti-mately abandoned in favour of low-cost US imports. The European

From Dr R J Smith-Saville. Sir, Your editorial "The fash-ionable place to be seen", ionable place to be seen", (March 26), addressing the plight of the European electronics industry, comments that European demand is depressed by artificially high prices compared with the US. You ascribe such prices in the computer and consumer sec-tors to the ability of dominant producers to charge premium prices because of weak compa-tition.

There are other equally important causes of the plight of the European electronics industry which must be recog-nised and addressed. The Euronises and addressed. The European industry has few of the advantages of the US electronics industry. The US market is large, deregulated and much better integrated than the EC. Development of advanced technotogies is supported by a massive defence programme and by civil programmes such as Nass.

The US still has a strong, low cost components industry which, coupled with low distribution costs, low felling costs and access to low cost labour in Mexico and the where, anables the US to achieve very low manufactur-ing costs. This is reinforced by the US cultural emphasis on quantity manufacture of minimum cost designs, rather than European tendency is emphasise technical excellence

art the expense of manufacturing cost — the Ford versus Rolls-Royce syndrome.

In many instances the technology has been commercialised first in the US because the US is a lease recentive. the US is a large, receptive market. This not only gives US manufacturers the advantage of volume manufacture before their European competitors, but also gives them the corresponding equipment supply records and operational experience to reinforce their credibility as suppliers. On top of all these advantages the dollar is still unrealistically weak relative to European currencies. By contrast, procurements are still much more frag-

From Mrs Alison McNoir. Sir, The Labour party's idea of a ministry for women as a tee, I received a many-paged report indicating the "targets" to be achieved for each type of "change champion" to promote women's interests may be new

Job levels for women targeted

to central government but not to local Labour councils. They have operated committees for Women, race or equality for some time with the same pur-One of the objectives of Lewisham council's women's com-mittee was to increase the proportion of women employed by the council. Unable to operate quotas - illegal under the

Equal Opportunities Act they adopted a series of "tar-gets" for each class of job in each department. As a Conservative member of the social services commit-

Party proposals to be contested

From Mr Fergus Nicholson. Sir, The dissolution of the Communist party has been erroneously reported in the the past few years. On Thursday your correspondent fell into this error ("Communists lower the red flag", March 28). The event she was reporting was the issuing of proposals

job. Each year, were to monitored in until Social services always

employs large numbers of women. If the target levels were reached, the percentage of women in the department would have exceeded 80 per All this is done in the name of equal opportunities and is not an April Fool.

Alison McNair formerly social services spokesman for the Conservatives on Lewisham Council, 3, Eliot Vale, London SE3

which will be debated up to and at our national congress in November this year. It is not for me, nor for anyone else, to announce now in result of that democratic process. You might, however, go so far as to assume that these proposals will be vigorously contested. Fergus Nicholson, 52 Tourney Rd, SW6

on firm ground

From Mr Duncan Davidson. Sir, The almost invariably astute pen of Lex seems to have misinterpreted the facts supporting four recent rights issues by UK housebuilders (March 28).

All four companies already had strong balance sheets, by no means in need of any

The European industry needs a much better integrated market, a cultural shift in emphasis away from "gold-plated" requirements to cost-effective designs, access to components (instead repair.
Land is a basic raw material of the housebuilding industry, and only a small proportion of farmers" - the source of the land is in any event irrelevant to the builder.

There is an unquestioned requirement for between 150,000 and 200,000 new homes in the UK every year for the foreseeable future. Builders have to buy land to meet this demand. The price they can afford to pay for land is dic-tated by the prices at which they can sell houses. mey can sen mouses.

Duncan Davidson,
group chairman, Persimmon
Persimmon House,
Fulford, York

Pyrrhic victory

From Mr Marcus S Pomice.
Sir, A deafening shameful silence has descended upon America as the tragic consequences of the Gulf war unfold. The brutal aerial destruction of Iraq, bombing it back to a "pre-industrial state", killing and injuring hundreds of thousands of people and creating civil and environmental chaos, should not elicit feelings of should not elicit feelings of national pride.

On the contrary, a superpower eager to rationalise slaughter and devastation while too impatient to trust peaceful alternatives is morally and politically bankrupt. As the unwarranted patrio-

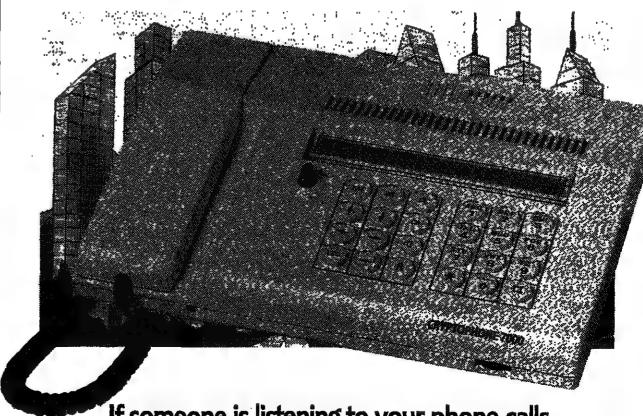
tism of this Pyrrhic victory fades, a "Persian Gulf Syn-drome" will soon develop, haunting our nation well into the 21st century. Marcus R Pomice,

Pompano Beach, Florida, Fax service

2587 SE 8th Street,

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FINANCIAL TIMES

Thursday April 4 1991



REPRESSION OF THE KURDS

France urges UN to condemn Iraqi action

FRANCE yesterday called on the UN in condemn Iraqi repression of the Kurdish popular the advancing President dam in army in north-

ern Irag. despatched a govern-ment minister to membattled Kurdish region as up to 2m refugees were reported heading towards the Turkish and Iraaccording to the UN

with genocide.
The Baghgovernment implicat that it had put down Im insurrection in the north of Iraq. In New York a majority of Security Council members yesterday agreed on the terms of a resolution in a permanent ceasefire in the Gulf War, the withdrawal III allied troops from Ib territory and I lett on trag's weapons of mass

destru The resolution in the most complicated and annual attempt ever unlimited by the UN to war we pun-

ish an not, however, address laq's repression of the Kurd-ish and Shia Moslem popula-tions. The Turkish government has proposed that the Council adopt a further resolution call-ling on President Saddam Hus-

Suppression.

Mr Thomas Pickering, the
US delegate, intensive
consultations on this were already under way. The subject is delicate for President George Bush who urged Iraqis to rebel against Mr Saddam but bas since declined to provide US military aid requested by the Kurds and Shias.

France has urged that the Security Council maintain the UN embargo against Iraq so long as the Baghdad regime continues it repression of the



Some of the Kurdish refugees to cross successfully into Turkey surive at a cump near the Turkish town of Semdinil.

metri metalika in order is assurances French President François moral authority II UN would gravely II protect

An Iraqi opposition spokesman was quoted as saying in Damascus. "Planes and helicopters bombing leading in Syris, Turkey lran, which hundreds Iraqis fleeing from the regime," "A white population is being

placed Links High Current Refugees (UNHCR) warned the deal of genocide was looming in northern Iraq, in hundreds of the leeing Baghdad's troops. Commis-had been told on Tuesday that 7,000 Kurds had crossed from

Iraq into south east Turkey. Her comments followed Iraqi government claims yesterday that its troops had recaptured Sulaimaniya, the last major in Kurdish Sulaimaniya & dimini near 100km (60 miles) east of Kirkuk, recaptured by governweek In Paris, meanwhile, Mr

Dumas, the French Forthat the special envoy the govwas sending to the Kurdish region of Baghdad was Dr Bernard Kouchner, junior minister for humaniladian affairs, who was one of the founders of the international relief organisation Medecins sans Frontières.

Mr Dumas indicated that though he was waiting for official permission for Dr Kouch-ner to enter Iraq to arrange supplies of medicaments, food and clothing for the Kurds, the mission would take place even

The 12 European Community

governments also denounced Iraq's repression of Kurdish and Shia uprisings yesterday as brutal and said only dialogue could unify the country.
The British government said in London that it was ready to consider requests for more ald to Iraqi civilians and a spokes-man added that Britain wanted swift action on the plight of the Kurds by the UN Security

Turkish army tries to stem the human tide

TURKISH authorities said yesterday that troops would attempt to dissuade a tide of Kurdish refugees from fleeing across the bleak mountainous border in the wake of the brutal onslaught of the vengeful

Iraqi army. Mr Murat Sungar, foreign ministry spokesman, said the Turkish armed forces had taken up "visible" positions along the 150-mile border to stop a "massive" influx. How-ever he deuted press reports that Turkish soldiers had fired ing Iraqi refugees

Ankara's tough stance towards the refugees came amid a growing international outcry over the fate of the Kurds after troops loyal to President Saddam Hussein brutally crushed the short-lived Kurdiush rebellion in northern Iraq. International relief agencies said at least 2m Iraqis were believed to be flee-

Bashdad said vesterday that Sulaimaniya, the last major town in Kurdish rebel hands, had been recaptured. Mean-while, forces were reportedly advanc-ing closer to the Turkish bor-der to block the route of Kurds desperately trying to escape what their leaders are already calling another genocide.

The capture of Sulaimaniya,

the cradle of Kurdish nationalism, appeared to spell the end of a month-long attempt by Kurds and Shi'ites in Iraq's against Mr Saddam. The steady trickle of refu-

gees in Turkey since Iraq's invasion of Kuwait last August has accelerated to dra-matic proportions since the Iraci government moved to crush in Kurds' spontaneous uprising three Mehmet Yazar, the minister, warned yes-terday that 250,000 people waiting to the date,

which 4,000 have arrived in

the past four days.

The interior ministry
that two new
camps had been set up
and while the
Turkish and
other agencies mounted efforts to bring tents and other provisions to the border area.

Turkey has protested in "very the language" to the Iraqi ambassador to Turkey. On Tuesday, fill meeting of Turkey's national security council, Mr Yildirim Akbulut, prime minister, security Council to condemn Iraq's attacks on the Kurds. He arged for UN in moral income em international effort to

Mr Sungar, however, said only Turkey's problem. A global solution must infound."

The head of Turkey's parlia-

mentary commission on human rights said the international community should now strive to save lives in the same way they were trying to put out oil well fires in Kuwait.

During the crisis, Turkey has moved to ease language restrictions faced by its own Kurdish speaking population, representing half of the Middle Bast's 20m Kurds. President Turgut Ozal also signalled a dramatic shift in policy towards the Kurds by inviting Mr Jalai Talabani, leader of group, is in an for all a President Ozal said this

week that Turkey wanted to help not only the Kurds but all tragis. Unlike France, which has also called for action from the UN Security Council, Turkey has little sympathy for the Kurds' wider political aspirations.

Officially, Turkey does not recognise Iraqi Kurds as refugees. Under the so-called goegraphic limitation to its signa-ture of the United Nations High Commission for Refugees

convention, Turkey only recognises European refugees. The UNHCR this week approved the despatch of tional assistance to deal with 100,000 refugees. Tents and blankets for some 20,000 arrivals are already in place, with a a camp at Silopi set up. But aid officials warn that many of the mountains, where severe prevents e of tents

The European Commission yesterday agreed to send Ecu5m (\$6.2m) to international agencies dealing will Kurdish refugees.

One were all thinks said there was now an urgent need for donors to make available earlier pledges in about helmed by the min of refugees and streaming towards its southern border.

Back to watching Wall Street

To the that yesterday's record-breaking on the T-SE to Wall Engl Previously, Wall II had gone up on dollar strength.
Now it is going up on dollar
weakness. But on the whole,
the second course is the more rational. Having briefly con-vinced itself that the US interest rate cycle had bottomed, the market has now swung back to expecting a final half point off the discount rate. US equities might therefore be expected to benefit from a fur-ther switch out of cash. But if further Fed easing is a response to continued eco nomic weakness, the market had better be sure it can see a recovery in corporate earnings according to its previous time-

Meanwhile, the UK market's expectations on base rate cuts are put on hold by the worry that the Bundesbank might raise German interest rates later today. This in turn owes nearly 20 per cent annual growth in pan-German money supply. Guessing policy Monday's assassination of the of Treuhand, It even if German rates go up eventually, the US influence on the original rates are the original rates. luck, prove the more powerful.

Tesco

No-one really doubted Tes-co's ability to top January's rights issue profits forecast of \$416m. However, this does not quite explain why the shares have kept pace with the mar-ket's spurt since the end of the Gulf war while the food retailing sector has underperformed by 4 per cent. Part of the rea-son will be investors' faith in a management clearly at the top of its form. Net profit margins last year improved from 6.0 per cent to 6.6 per cent; the rights issue proceeds mean there is cash in the till; and the company swears that gearing will not exceed 35 per cent despite the hectic store expansion programme of the next three

years. If Tesco can continue to deliver anything like the earnings and dividend growth of recent years, its shares would be sensibly valued at a premium to the market rating, at least in the medium term. It might seem curious, then, that and the liber pour relative strength they should be trad-ing at a small discount.

start of we vear. Tesco's shares have outper-



1985 B6 #1 88 89 90 91

mitted Sainsbury's by io per cent and Argyll's by more than 2 per cent, topping the by 45 per cent over the same period. If the handful of top retailers are no longer mbel en their traditional ria more in keeping with the longer-term risks inherent in their term for growth, it becomes a matter of judgement Switching from Sainsbury Argyll year's play. This time, the much harder a call.

WTA

140

120

The 7 per cent jump in Wiggins Teape Appleton's share price yesterday reputs to further stage in the UK maried education and the Euroindustry, 9 in wTA's pre-tax vant. What matters is the promise of cost savings in the merger with the limit group

Create bright fresh of this tind to tricky to turn-they on the creation managerial culture. The market has eventually drug merger to a Beecham and Nearer Inhome, if might well have about the Anglo-French
pacl Which
yesterday produced a 34 per
cent fail in 1990 surnings. In
the two, WTA/Arjomari seems closer to the former in terms both of management strength and of market position. This is not to say that the immediate prospects are exciting, if only because the programme for cost savings stretches over tho next live year. Having duced virtually unchanged earnings last year, the men business may do no better in

This kind of steady and unexciting earnings performance is sharp paper as a whole, there the huge swings in and commodit, the per promade for a cyclical collapse profits last year and will allow the profits last year and in the profits last year and ye correspondingly sharper recovery when the cycle

On the it, WTA's look correspondingly stolid and dependable, on 11 times carnings at yesterday's 233p. On the longer view, though, there is some attraction in the idea and process might turn out more profitable than is yet

Sun Alliance

Sun Alliance must in the envy of UK competitors.
The composite in living memory wrought hurricane-like on most composite balance yet left Sun's notorious financial strength largely unimpaired.

La per solvency up from 80 per cent since the end of December - not only underpins the group's view that equities and property will provide the investment returns in in long run. It also Sun will be abandon market share in purof harder premium rincoming months.

The real question, though,

Sun Alliance should devote its formidable resources to the much-peeded shake up of the UK's insurance industry. Admittedly shareholders will be feeling grateful for manage-ment's caution in the recent been no ill-fated dash for growth via

Zoaland banking
for much of the preband, I will be a pity I the company in out in the sentlemanly shirk the lenge will must eventually be addressed close to home. UK composites are only medium sized insurers by European standards, a weakness which will become increasingly apparent in the single apparent in the single Then again, the possibility that Sun may suddenly go for growth via acquisition or merger could yet cast a shado over the share price. At a yield of 4.9 per cent Sun is one of the highest-rated shares in its sector. On the beais of asset value, it is not clear that the sector itself is cheap any more, given the number of shares now trading close to net asset values or even at premiums - by con-trast with discounts of 20-30 per cent not so long ago.

Murch 1991

ing from government troops. Waigel attacks Treuhand image as favourite emerges for chief

By Leslie Colitt in Berlin, David Goodhart in Bonn and Andrew Bexter in London

MRS BIRGIT Breuel, deputy president of the Treuhand, emerged yesterday as the replace the mur-man industry.

will be have the Helmut Kohl and I Ministry in Bonn, will announced next There are for an internal for an internal several changes in the line of and leadership the Treuhand in past

Breuel, of Mr Kohl's Christian Democratic Party, a former finance minister in the west German state of Lower Saxony.

The German president, Mr Richard von Weizsäcker, announced that Mr Rohwedder would be honoured with a would be nonoured with a state funeral in Berlin next Wednesday, which will also be a national day of mourning. At a press conference in Berlin yesterday, Mr Theo Waigel, Bonn finance minister, said the Treuhand's "negative image" resided to be obstlenged and

sation for not having presented its achievements vigorously

needed to be challenged and implicitly criticised the organi-



Waigel: image change call

countered that until very recently the set by the Finance Ministry, which controls the Treuhand, had been exclusively ou privatisation than on restructuring the majority of companies not yet ready for ministry and the Treuhand thenged over the nast changed, over the past weeks, to concent more on

restructuring and co-operating with the east German state

governments in keeping all all but the most hopeless com-

It makes the likely that the Finance Ministry will the to raise the Treuhand's (\$15bn) credit limit for 1991 if the organisation is to invest in currently made in

Mr Odewald yesterday said 566 of the 8,000 larger compa-nies under Treuhand control had been privatised in the first two months of this year, dou-ble the number in the first half of 1990. The Finance Ministry also says that DM47bn in private investment has been pledged in east Germany, mainly in association with privatisation.

GEC Alsthom, Anglo-French engineering group, yesterday in the its first acquisitions in the Gerwith purchase Zeitz and the Trial The two concerns, which employ 380 people, 1 hand and management places many

T other privatisations announced Unilever announced Unilever
it taking over an oil
margarine company in Mr
birthplace
And printing machine producer König & Bauer
firmed it was buying
cent of east Germany's internationally renowned Planeta printing group in return for a DM45m capital injection.

UK warns China over Hong Kong airport

MR DOUGLAS Hurd, Britain's foreign secretary, is to warn China today that Hong Kong's plans for a HE\$100bn (\$12.8m)
airport will be
dons its 18-month opposition to

tons is is-mount opposition to the project.

This is the toughest line the UK has taken for many years with China, which regains sowereignty over Hong Kong in 1997. It shows that Mr Hurd, who is on a five-day visit to China, believes a stand must be taken over the airport to demonstrate that China cannot expect to control events in the

"We are really talking about going ahead soon jon the airport] with China's acquiescence or saying, sorry, the price being asked in terms of political control is too heavy and the project will have to be shelved," Mr Hurd said in an interglew with Radio Televiinterview with Radio Television Hong Kong, due to be broadcast this morning.

It has been known for some time that Hong Kong might be unable to build the airport whout thina's because international financial institutions would be reductant to preside funds. Homework this to provide funds. However, this is the first time that this pracis the hist time that this prac-tical point has been stated pub-licly as a threat.

The airport is urgently needed to maintain Hong

Kong's economic growth because the colony's Kai Tak airport is near saturation

airport is near saturation point. China agrees that a replacement is needed but it has been trying to persuade Hong Kong to water down its plans to conserve its financial reserves of about HK\$73bn.

Peking's real aim, however, is to establish a precedent so that it can have a big say in Hong Kong's internal affairs before 1997. For this reason, Mr Hurd decided, after consultations yesterday with Hong Kong's executive council, that the price in terms of "political control" could be too much. control" could be too much. Mr Hurd's main purpose in visiting Peking is to try to win China's trust so that "stagnation" on the airport and on ther 1997 preparation, work

other 1997 preparatory work can be clea Mr Hurd intends to try to use his authority to assure Chinese leaders that Britain does not intend to cream off Hong Kong's riches before 1997.

Kong's riches before 1997.

He starts two days of talks with leaders today when he will have two stings with Mr Qian Qichen, reign minister, and one session with Mr Lu Ping, Peking's senior official directly responsible for Hong Kong. Tomorrow he will meet Mr Li Peng, prime minister, and Mr Jiang Zemin, Communist Party general secremunist Party general secre-

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£10,150,000 **Management Buy-Out**

of the business of RKF Leisure which will trade as Pleasureworld Limited



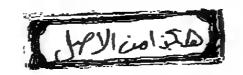
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WORLDWIDE WEATHER





letry as a whole. T swings in pulp ity paper prices clical collapse in ar and will allow dingly sharper the cycle turns

of it, WTA's correspondingly pendable, on 11 🤼 🔳 yesterday s e longer view, ldea that the might turn out ble than II yet

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me be the UK competitors ar for composite living memory ricane like havoc mposite balance it Sun's notorious rength largely

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aestion, though, is Alliance should midable resources. needed shake up asurance industri shareholders will ateful for manageion in the recent set that there has I fated dash for state aponts, Italy lealand banking get the the other pht to a puty of the ans call to be four to their the chalcost to ventually arresply medium. ers by Patopean

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ECONOMY IN ACTION

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INSIDE

FINANCIAL TIMES

COMPANIES & MARKETS Reid & Taylor

O THE FINANCIAL TIMES LIMITED 1991

Thursday April 4 1991



Buoyant Aegon raises dividend 23%

of insider trading Laidlaw, the Canadian veste management : company, has alleged in New York court that Ashcroft, chairman 🖬 ADT (left), used a 5 per cent in in BAA; the former British Airports Authority, ennouncing move only

had sold a similar stake. It is understood that the allegations in November, but the exchange ays it comments in whether in the gation has taken place. 21

Gold rush for the Soviets

Sales of gold to the mount Union, the second largest to producer, could the by up to one-third and mum it was \$1bn this year. This startling forecast, by the leading builton analysts, also suggests, however, that no nomic chaos in the USSR will not result in quantities of gold bullion being sold in West. Kenneth Gooding examines in the Soviets are experiencing and the likely impact their will will and on the interna-

Wiggens Teape profits fall



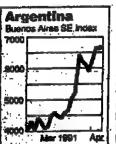
Wiggins Teape Appleton the paper group, yester-day reported in line in Independent public company. WTA recorded a 9 er cent fall in limite profits Image £173.5m \$307m) = (1923min tually unchanged at

£1.51bn. Earnings per share fell slightly to 20.8p but the company announced a final dividend of 5.05p giving a total pay-out of 8.35p.

Growth in the market garden

Portuguese agriculture suffers from such chronic inefficiency in it is dependent on the form of the property of the food. Now, however, it such that property is a set out to prove that Portuguese farmers can compete and prosper. His Piela Sud group is a set out to prove that Portuguese farmers can compete and prosper. His Piela Sud group is a set out to prove that produces farmers it and in the claims will be Europe's leading martist gardening producer. Patrick Blum examines the growing prospects for fresh produce in Portugal. Peec 28 resh produce in Portugal. Pag

New lease on life



it was a day to remember in March 21, Thursday March 21, mowds gathered age houses anxiously exchange monitors, Then it happened. Turn-hit a 1990.5m. in exchange's Mirm Index climbed 28 pm ment, weren it in cicking-ac-

usted Index gained per cent, raising market capitalisation to \$5,31bn. John Barham looks at the factors behind the rejuvenation of the Buenos Aires stock exchange. Back Page

Market Statistics

Base lending rates Benchmark Boyt bonds FT'lat bond syce

London traded options London tradit options Managed fund service Money markets New int bond lesues World commodity prices World stock mixt indices UK dividends announced

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incharpo Molysox Pagnessus 1**35** 864 Smitchi Smith (D. S.) WPP Wesser Water

AEGON, the second largest Dutch insurance group, has reported a 14.1 per cent in pperating profit and a 23 per increase in its dividend,

reflecting strong performances in its two main markets, the Netherlands and the US. Netherlands and the US.

Operating profit, a concept which Aegon has introduced for the first time as part of a major change in accounting principles, climbed to FI 645m (\$341m) from a restated FI 566m in 1989. The dividend is to be raised to FI 7.10

Net profit was barely changed

741m, reflecting a 40 per decline in capital gains because on the gains because of financial markets last year.

old system. Group revenue was up 5.5 per cent at Fl 12bn but would have risen by 13 per cent if

at Fl 749m compared with Fl it had not were foreign exchange movements.

Aegon said it had a must put

Lets last year.

Under the new accounting system, capital gains on shares and property transactions are in profit-and-loss account than being credited or charged directly to shareholders' equity, as in the past.

Net profit would have risen by 14.5 per cent to FI 562m under the old system.

in the Netherlands, where it saw a significant rise in earnings and an 8.9 per cent increase in premi-

In the US, revenue and operat-

ing profit increased by nearly 16 per cent in dollar terms, but this gain was almost entirely offset by the decline in the dollar. Aegon said other foreign sub-sidiaries made satisfactory progress in 1990 but their contribu-

tions to profits were more moderate. This was partly Dutch have long com-

because damage claims in Belgium and the UK after winter storms in early and partly in markets like Spain and Aegon is the I'm Dutch

insurer adopt accounting prinwhich are roughly similar to the US Generally Accepted Accounting Principles (GAAP).

It made the move to make in

figures and easily comparable with international insurparticularly in and the UK.

accounting methods understate their true financial strength.

Of the main differences tween the two methods in that costs of acquiring life insurance amortised over the life of the contract, and

plained ! their share prices

are low because existing

not simply in the years with The immediate that in this in to boost profits and shareholders' equity. Aegon's equity stood II Fl 4.45bn in IIII under III new sys-tem but would have been just Fl Amev, the third-biggest insurer, will an adopt the GAAP method when in 1990 figures are published on April Nationale. Nederlanden, the market which will in the figures its figures in April 11, will retain its executing miredules for the 1990 accounting principles for the 1990

UK, Dutch insurers
whether in begin publishing indiof "embedded value",
represent shareholders' from transfer existing policy

US groups prune debt with equity swap

More companies are turning to refinancing as a cure for 'leverage' disease, writes Nikki Tait

DONALD TRUMP does it. Henry Kravis does it. Continental Air-lines would like to do it. If lever-aging companies was Wall Street's game of the 1980s, swap-ping that debt for equity is the trend of the 1990s.

And it is growing. The refman-cing of debt-burdened companies began to get under way in the US during late-1989 and The current year, however, already seen an acceleration in the process – both in deal vol-ume and in the ways such transactions are structured.

actions are structured.

In the past few weeks, for example, RJR Nahisco and Duracell have announced plans to sell shares to new investors, stating that the proceeds would be used to pay down debt. Coincidentally, both the tobacco and consumer products giant and the batteries group were subject to leveraged buy-outs engineered by Kohlberg Kravis Roberts, in the 1980s. On Friday, their example was fol-Friday, their example was followed by USAir, which filed for a \$200m convertible preferred stock offering, saying that the proceeds would be used to pay off a revolving credit agreement with a group of banks.

More imaginatively, Stone Container, the Illinois-based packagtainer, the Illinois-based packag-ing company, said it would raise up to \$400m by securitising its trade receivables. The proceeds would pay down cumbersome McCaw Cellular, the largest US

cellular company 20 per company 20 per company 20 per company 20 per cellular company 20 per cellular company 20 per cellular company 20 per company 20 per cellular company 20 per company 20 per cellular company 20 per cel can swap into com-

In large part, this "debt reduction" medicine is a simple cure to the "leverage" disease. On the leveraged buy-out front alone, \$200h-worth of deals were done between 1985 and 1989. More broadly, non-financial companies pushed up debt as a percentage of their total capital from 34 per



Donald Trump (left) and Henry Kravis: swallowing the debt-for-equity pill

cent to the per cent during the limit to which this 1980s phenomenon is now being to calculate, given the variety of methods exchange offers, 36 have been announced and fill year, according to the Data. Of these, 21 involved the replacement "old by cheaper funds (such as equity). That com-with 98 deals (73 involving "old debt") in 1990, and 55 (40) in

In part, "deleveraging" activity as been forced an companies climate has spelt trouble for many heavily-indebted businesses: principal or interest repayments and companies and restlant have been into negotia-

films the surrent clamp on lending that are for buysome form of debt-for-equity swap — e only solution —

save his Taj Mahal
21 "old debt" exchange in announced this
Leastimates a third either "by compa-nies or "pre-packaged bankrupt-cles" (where the bankruptcy procedure is used as a speedy way to

pre-arrange agreement between company and creditors.)
This trend likely to tinue. Standard Poors, firexample, companies will default on about \$15bn-\$20bn debt this compared with \$14bn in

But what has been noticeable recently is the move by healthier products of the LBO movement to refinance their debts.

The jury is still out on the \$25bn RJR Nabisco buy-out, for example - particularly over whether RJR's core tobacco busi-ness can be revitalised, and the long-term impact of the ownerbuy-out has produced no unpleas-ant surprises to date, and saw free cash flow of \$2.7bn last year. The fourth quarter after-tax loss fell to only \$13m, compared with a \$144m deficit in 1989

In these cases, the buy-out sponsor, who has ended up with a sizeable portion of the equity, usually agrees to be diluted via the issue of new shares, so that the company can use the money raised to pay down borrowings.

Mr Stephen Munger, a principal

Morgan Stanley's capital
restructuring group, said: "It's a
trade-off — a question of improv
the long-term viability of the company against the degree of dilution that is acceptable."

Again, the reason for this increase in activity is scarcely subtle. The US stockmarket has risen more than 13 per cent since the beginning of the year, and many LBO sponsors seem to feel the ratings are attractive. Moreover, institutional liquidity has been building up and the market was starved of new issues in the latter half of 1990.

dollar volume of "Initial Public Offerings" fell by a quarter in 1990 from the siready-deed 1989 levels, to \$10.2bm imagine everyone's looking through their portfolios in pres-ent," said Mr Mike Handlat Was-Perella, wall Wall investment banking business running LBO funds.

It not just the stockmarket market" has we surged we year. Mr Biondi all this had allowed a few prop in raise new funds at the subsidiary level, to pay off debt in the parent company. However, bankers are wary of predicting much business of this type. They say that the tradi-tional buyers of "below invest-ment grade bonds", like thrifts and insurance companies, are largely out of the market.

Booming stockmarket levels do Booming stockmarket levels do not golden opportuni golden opportuni to make the company's existing capital structure. When golden equity narrow, he degree dilution which may result if significant sums are raised could look unacceptable in the owners. ceptable to the owners.

Roually, the change of a suc-

ssful exchange offer depend heavily to which liquidity in the relevant securities. Most bankers like in attract the arbitrage community during an exchange offer. The arbs buy bonds in the market to less than the effective price offered in the exchange, and the stock. They make a turn, and the exchange nism is generally oiled.

The speed at which this reader eraging trend and its is moot point. Barring a suffering rebound in the US emperature seems little doubt that the flow of distressed _____ offers will continue.

Moreover, most bankers believe that, over time, there will be a fairly widespread replace-ment of debt by equity. But some stockmarket pundits suggest that the recent share price rally may run out of steam, implying that the current flow of "voluntary" deleveragings could

That also has implications for

the junk market. Mr King Penniman, an analyst at McCarthy, Crisanti & Maffel, said: "Credits the says in work their in investment grade. Ilm that's hard work trying to find the performers again".

Vendex to sell stake in US stores group for \$891m

By Ronald van de Krol in Amsterdam and Nikki Talt in him York

VENDEX International, a large Outch family-owned retailing group, plans to raise \$891m by selling its 25 per cent stake in Dillard Department Stores of the

Proceeds from the sale, equivalent to around Fl 1.6bn (\$847m), will be used to reduce bank debts and cut interest costs at a time when Vaniet is struggling to turn around Vroom . Dreesmann, its loss-making Dutch flagship department store. Vendamerica, Vendex's US subsidiary, has decided to sell its almost 9m ordinary shares in Arkansas-based Dillard for \$99

Dillard Department Stores, which comprises 186 stores primarily in mid-western and southdle to up-market Clothing about

three-quarters at be group's Despite the difficult US retail climate, the group recently

reported a 23.4 per cent increase of non-core businesses and conin after-tax profits for the year to February 2, with earnings per share up by almost 15 per cent. Sales last year totalled \$3.6bn.

Dillard's apparent success in a deeply troubled retail sector has meant that the group's shares attract a premium rating on Wall Dillard shares climbed a further IV IV \$106% yesterday morning after the Dutch group's

Morgan Stanley, Goldman and Merrill Lynch are m for the offering of the US

In a filing last month with the Securities and Exchange Commission, Vendex said it planned to sell up to 6.9m Diliard shares. However, heavy demand for the shares and the favourable US market climate prompted the company to divest its entire stake after consulting with Dillard's management. Vendex **■** gradually pulling out centrating on Europe. In February, it sold six of its 23 loss-making Brazilian department stores and said it was seeking

buyers for the rest. The company has made a Netherlands over the past in in une training and travel agencies.

In the fiscal year 1989/90, Vendex had short-term bank debt of Fl 2.2bn and long-term and of Fl 1.9bn. Its profit dropped from Fl 172m 📰 Fl 96m.

The company said yesterday that we expected reduction in by the Dillard divestment is larger than the dividends which it would have received from the US company over the next few

"On balance, this will have a favourable effect on Vendex International's profit," the group

Alcatel Alsthom to absorb units

By George Graham in Paris

ALCATEL Aisthorn, the French electrical engineering and tele-communications group, has unveiled a plan overhaul its complex financial structure by absorbing three 🌃 恥 subsidiaries, adding an estimated FFr6.8bn to its stock market

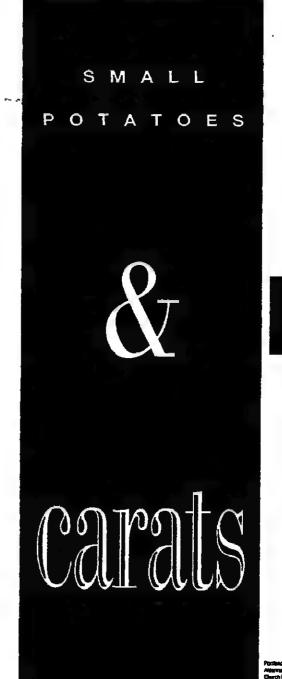
The company also announced net profits of FFr5.1bn (\$896m), up from FFr4.9bn in 1989. It repthe one-off effect of a change in accounting practice is excluded. Operating profits increased 15 per cent to FFr12.6bn on flat sales of

FFr144bn. Mr DI Suard, Alcatel Alsthom's chairman, said he proposed to offer the parent company's shares to minority investors in Générale Occidentale, the former holding company W Sir James Goldsmith, in Saft, an industrial battery producer, and in Locatel, a TV rental company. The main operation concerns GO, in which Alextel Alsthom

already owns a 39.9 per cent con-solidated interest. OO groups Alcatel Alsthom's holdings in the CEP and Groupe de la Cité pubfishing businesses, and a portfolio of shares and cash. Alcatel Aisthom, which

changed its name from Compag-nie Générale d'Electricité au the start of the year, will offer four of its shares for every three of GO, valuing GO at FFr10.8bn. Alsthom shares for four Saft and one Alcatel Alsthom for three Locatel value these smaller companies at FFr790m and FFr126m respectively. The group owns 67.5 per cent of Saft and 70.8 per cent

The operation appears similar offer by Paribas, the investment banking group, for the minority interests in the Pollet and Ciments Français con-struction materials companies. an elegant form of rights issue. allowing Alcatel to increase its capital base and get rid of some III the treasury shares held by - shares which are - outlawed by French legislation coming into later this year.



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MCATERING

UPERT Murdoch and his company had been courted by the international banks throughout the 1980s. When the courtship ended suddenly last year, he almost lost his

News Corporation had long raised a large share of its financing in short-term markets, money was cheapest. When pushed to raise more long-term debt, Mr resisted because he believed interest rates would fall. In the meantime he reserved over its large statement of the large statement in the reserved over its large statement. meantime, he reasoned, even if the short-term markets became difficult, would always be be ready to lend.

They were not. For four nerve-racking months from last September, the future of News Corporation hung in the balance as its 146 bank lenders were parlayed, chivvied and strong-armed into debt restructuring. It larg-est and geographically most diverse corporate restructuring

sought international benks.

By the end, more than half of Corporation's USS7.6bn k finance was being "rolled over", a growing snowball which repeatedly raised the spectre default. The company's popular UK newspapers were tem-porarily in hock: secured against a temporary £150m (US\$265.5m) credit line from half a dozen banks necessary to keep the company going. The company's shares had collapsed. As a measure of the uncertainty, its Swiss franc bonds were at one time yielding close to 50 per cent.

It is not entirely clear when Mr Murdoch realised the size of the problem facing him. He had built up his family's Australian newspaper company into a huge media group with newspaper, film, television and book publishing interests spanning four continents. By his own account, there were occa-sions when he was minutes away from losing it as banks refused to extend financings. There were days in November when banks were refusing to roll. We were in some pretty tough conversations at five minutes to midnight. They were real heart stoppers," he

The backdrop for the restructuring was not auspicious. It was, according to Mr Murdoch, carried out in "the sye of the storm". With Iraq occupying Kuwait, the deadline for war approached and passed, and war began. Reces-sion was taking hold in News Corporation's three main mar-kets - the US, UK and Australia. Banks, led by the Japanese, were in retreat from the corpothey had aggressively in the 1980s. "We did this at the very bottom of the market," he said. The list signs of the crisis came about year ago. Japanese banks started to withdraw from the short-term money market in Australia. The company i d a programme of up to A\$200m (US\$155m) in this market, where it used to borrow overnight, seven us 30-day money. News Corporation had lost its first regular source of

Difficulties were intensifying when the company attempted to refinance a short-term bank loan of US\$750m it had raised in December 1989 to be repaid ast June. The company tried

Authorised

US\$ 1000000

to secure a three-year refinance it but found it impossible to arrange. The company paid US\$250m and secured agreement from the banks to extend the US\$500m

for a further three months.

Over three months, liquidity problems got worse.

More banks were in retreat and More banks were in retreat and other sources of financing dried up. Banks were unwilling to negotiate deals for the sale and leaseback of equipment — a staple source of News Corporation — except at, in Mr Murates". The financing outlook went from bad to worse. went from bad to worse.

The closure of numerous fin-ancing routes coincided with unexpectedly large losses on the company's Sky Television satellite television company, and enormous capital expendi-ture on new printing presses in the UK and Australia. "You could say it was bad luck but there was a degree of bad management," said Mr Murdoch, particularly in the degree of concentration of capital expen-

Some US\$2.9bn of debt was to mature between September 1990 and the middle of this year, position one banker described as "somewhat terminal". The company needed to roll over the US\$500m again and wanted some new funds. The request did not go down well with the banks: a comwell with the banks: a company, apparently meet its debt repayments on time, like Oliver Twist, was asking for more. Whether or not the company fully nised it at the time, the balance of power had shifted from the company, where I had resided through the 1980s, to the leading banks.

the lending banks.
The company income with difficulty. the message from the banks was that the arrangement was untenable for long. News Cor-poration needed to rearrange its debt and a business plan to

back it up.

In my October, Int. response called in Citicorp and the operation code-named Doiphin began. Citicorp officials say the fact that II. I want to arranged more than half its financing through the London market led to the land to look for Engrees partner. look for European partner. Samuel Montagu, a subsidiary of Midland Bank in the UK and the arranger of the US\$750m short-term loan, joined the

As a first step, the two banks had in analyse exactly the arms of the company's finances. What faced them was complicated corporate structure, created partly to minimise tax, and a plethora of lending facilities to a large number of different borrowing companies in different currencies was somewhat simplified by the fact that all the News Corporation companies were 100 per owned. I' one important exception, Called Press, of which it

per cent. rowed with two things in mind: to reduce tax and to pay the lowest interest rates possible. There were 146 lending banks. "We had manwer the question where are we?" before we could figure out what to do." could figure out what to do said Ms Ann Lane, in charge of the operation for Citibank

outline to put together a plan

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Stephen Fidler reports on the four months that News Corp fought to win the international banks'

backing for its make-or-break debt restructuring Operation Dolphin rescues Murdoch

over what to do in time for a meeting of the banks at end-October. "We saw it as a liquidity problem, not a problem of creditworthiness," said Mr John Evangelides, who led the

Montagu team. Montagu team.

The company was also aiming to present a five-year husiness plan to the banks at the meeting, which would be the first gathering of the nine Tier one banks. These banks, Citibank, Midland, Lloyds, Deutsche Bank, Crédit Lyonnais, Manufacturers, Hangyer, Secresche Bank, Crédit Lyonnais, Manufacturers Hamover, Security Pacific, Commonwealth Bank of Australia and Westpac. These were judged by me company to be its main relationship banks to the company in the main banking markets. The two markets banks were to act as de facto co-ordinators in markets and the Far East. that the banks could be sure more than the debt, together with the additional borrowings and working capital needs of the schooler in the US and Hambros in the UK were called in the complete the second of the schooler in the UK were called in the schooler in the scho

valuating the borrowings turned up some surprises: The man banker discribed as "weirdo borrowing arrange ments", Apart from bankers' acceptance facilities, bank acquisition finance, facilities in Hong Kong dollars and simple syndicated borrowings, there was an Islamic letter of credit facility and Australian "spin notes", a financing designed to create tax advantages in Aus-

to evaluate the company.

banks had lent to stronger entities than others and had security. Mr Evangelides: "Although that all the banks were in the same position when it came to recourse to the company's various businesses, they were not. Some were made to ing companies with guarantees from the holding companies, and some to the holding companies with guarantees from set-owning companies. It was not clear how the guarantee would work.

Citibank and Montagu could take years as banks joe-tied for position. They decided on the first fundamental principle which guided the restructuring: We am where we are". This apparent tautology meant there would be no fundamental restructuring. Instead, they decided on what bankers call an override agreement. The original agree

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would stand, but a new agreement would replace certain clauses with others, for example, adjusting the maturity and interest rates.

Furthermore, it was clear that if one bank succeeded in withdrawing from the facility, other banks would want to get out too. "There was simply not enough cash to buy out all those that would want to with-draw," said Ms Lane. The sec-ond tenet was to make sure every lending bank was locked in for the length of the over-ride agreement and that no ride agreement and that no bank should be allowed to

The third principle was to formulate a deal in which no bank improved its position at another's expense. That meant repayments would be made pro rata to all banks (except for

any new funds lent).

By the end-October meeting,
News Corporation was on the verge of announcing the merger of its loss-making Sky Television with its competitor, Television with its competitor, British Satellite Broadcasting. "It was felt Murdoch had to solve the Sky problem. The Sky deal helped to close up a black hole for the company. It helped his credibility," said

one banker at the meeting.

then, the company probably had little inkling of how difficult the restructuring would be. One reason was that it was being assured of support by banks' marketing manag-ers, when decisions were being taken elsewhere in the bank. There are dangers in believ-ing what the marketing person in the bank is telling the treato the talks. "When the decisions are made by the credit are very different."

The company had originally sought a seven-year loan from the banks, and then a five-year loan. II was forced | the banks to accept a three-year maturity. It was also clear that the nine Tier I banks had no wish to be the sole source of the US\$600m m new money that would be needed to tide the company through 1991.

The network of new lenders would be expanded to almost 30: in early November, the Ther II hanks were brought to the picture with a roadshow which moved from London to New York to Sydney. In the second half of November, the roadshow will from Sydney to London to New York and the remaining 120 Tier III banks

were apprised of the plan.

The original agreement served as the basis for that finally agreed (see panel), although it was the after that first meeting of Tier I bunks and subsequently

The Tier II banks pushed for from the company: the success fee equal to I per cent of the outstanding amount at the end of three years. Australian lenders W Queensland secured a pledge that Murdoch family interests would receive dividends in shares rather than cash. This was mainly symbolic: News Corporation had never paid out large cash divi-

The agreement also change the covenants on the loa agreements. Previously the only lending covenants restricted the company to bor-rowing 110 per cent of net assets as defined under Australian accounting principles which are generous compared with US rules. As the company was revalued annually, its borrowing limits to cash flow, "which is what this company is not the company of the company is not the company in the company in the company is not the company in the company in the company is not the company in the company in the company is not the company in the company in the company is not the company in the company in the company in the company is not the company in the company i limits to cash flow, "which is what this company is all about", according to one banker. Mr David DeVoe, chief financial officer and formally appointed on September I as one measure to tighten financial management, described the new internal as standard for US media companies.

By the end of November, the deal was fairly close to its final stance. But the work was only just beginning.

Financings had been maturing throughout November and a spate fall due in December. Unanimous

Unanimous agreement had to be secured from lenders to roll them over and if this was not

oming, the company would have gone into default. This would have triggered cross-default clauses in other loan agreements, which would have meant all the financings would have been and the on A US\$285m financing

insurance companies often making only a short-term investment and with little long term interest in the company. Said the Lane: "Participants are always looking to get bought out by the banks that brought them in . . . Participation increases the risk of a deal in many respect the A US\$285m financing matured on December 7, one for A\$1bn on December 7, and a "spin note" facility on Christmas Eve. Another came due on January 4. "On December 1, December 24, and January 4, we had some problems with the roll-overs. Banks would tell — of their intendeal. In many respects, the danger is that the company falls victim to our complicated



tion to get out of the facility; they would push you in the edge," said Citicorp's Ms Lane. In the end, no bank "was will-ing to play chicken to the where they would pull the on the company," said, "but that's not to say that at every point there wasn't someone willing to play chicken."

In most of the US transactions, including the one falling due in early December, a similar problem arose: big US banks, constrained by their lack of capital, often sell their exposure to smaller banks or other financial institutions. This can be done in several ways, but the most problematic

market structures."
Small lenders of description were a problem: took an age to focus on lesue and others simply said no. According to Mr Murdoch, approval from an Indian bank to which the company US\$1.5m was delayed chairman had gone hunting." 7, roll-over

date for an Asibn financing, half to Queensland Press and half by the same lenders to News Corporation, the problem banks were Japa-nese and I'm the US. All banks were anyway having with their other Aus-

Tokyo. in the end, Citicorp and Montagu sent individuals to Japan to try to ensure the per-ticipation of Japanese banks. ticipation of Japanese banks. It was during December that William Rhodes, senior international executive at Citicorp, was first called in in a bid to persuade recalcitrant beautifist to roll over their debt, and later to sign the restricturing

later to sign the restructuring agreement. The participation of Mr Rhodes, a veteran of numerous Latin American sovereign restructurings in 1980s.
was ironic bankers likened the transaction to a Brazilian debt

ransaction to a internal test-rescheduling. His experience of the third world debt crisis meant he was on first-name terms with many bank chair-men. In December, he tele-phoned a US bank and a Japa-ness bank to press them to ness mans to press them to agree to roll-overs but he was forced to step up his efforts significantly in January. Mr Murdoch impressed him at a dinner they had in early Janu-ary: "He knew what he had to do."

Mr Rhodes said he was wor-ried about the implications for the financial system if the restructuring failed. "There was the whole question of systemic risk if the deal fell through, and I wasn't the only one to take that view." Mr Rhodes said he talked to financial authorities in three countries about the deal and found one, which be wouldn't name,

particularly concerned. Montagu was keeping the Bank of England informed too, but there was not much that previous restructurings for UK companies, such as Laura Ashley which was completed last summer, — central bank played a central role in bringing opposing parties together, this deal was too global in nature to be significantly influenced by one central bank.

Before Christmas, the term
- the document which details the terms and conditions of the financing - was put out to banks. At that point, as Citicorp saw it, the deal handful of new money lenders were still resisting lending new money and the deal was in er of losing mome

The latter point was to be a source of friction between Citicorp and Montagu: although co-operation between the two was for the most part good, there were cultural differences. Bernaga www Citicorp's style at times as overbearing and pushy: aggressive US behav-iour would backfire in the staid boardrooms of European banks. They also saw a Citi-corp deadline to get the deal done by the year and as unreal-istic. UK and European banks would take a long break over the holiday period come what

On the other hand, Citicorp was worried by the Important to holiday early in the new year. If the deal could not be closed by the year end, it would drag on into January, and the bat-tering that News Corporation was taking in the press and in the stock markets would continue. "We that it dragged through Christ-mas," said Mr Murdoch Citicorp saw Montagu's approach as too relaxed, but they were

not able to get Montagu to work over Christmas. When a restructuring occurs. issues unrelated to the company often intervene. As Ms Lane said: "Naturally some banks aren't predisposed Citlbank and some aren't pre-disposed to Samuel Montagu." There were some hangovers from previous deals: most notably the restructuring organised by Citicorp for the Trump Organisation of New York. Dresdner Bank believed Citi-corp had tried to press-gang it into that restructuring and the tension that generated rolled agreen Along with Swiss Bank Cor-

The terms of the \$7.6bn financing deal

About US\$7.6bn of debt restructured over three years, to be repaid by February 1994. Interest margin has said by 1 percentage point on existing facilities and flat 1 per cent

"up-front" fee.
"up-front" fee

The company committed to reduce its total outstanding debt, including public debt obligations by U\$\$800m arter 12 months and a further U\$\$400m in three six-monthly instal-

Dividend cannot will A\$0.10 a wille agreement in effect. Murdoch family interests agree to take shares instead of cash dividends.

appeared to where the smaller banks were sold participations (in the UK jargon, sub-Here, the large ho passes through the interest to the participants.

Agreement to the restructuring

deliver their participants, said Mr Murdoch. These partici-puts were small banks or insurance companies often

allowed out

tralian exposure, and some US lenders had pulled out of the market altogether. Having lis operation in Australia, one US bank professed not to care and to be willing to write off its exposure if neces-Japanese banks were also a had to be secured from the parsource of frustration: their tenticipants, many of which put-tested that the lender of record decisions to head office and the had promised to buy them out. But once in conding to the principles usualed at the start, even participants couldn't be The big problem right up to the end was the martion of whether our large bunds could

decisions to head office and the complexity of the transaction alowed down decisions. One Jepanese bank was a lender through five offices: Sydney, Singapore, London, Ing. York and Los Angeles.

There was also a culture difference: if the restructuring had taken place in Tokyo, the main house banks would have bought out the small lenders. Why, shouldn't that happen here, Japanese banks asked?

why, anouldn't that happen here, Japanese banks asked? In retrospect, the co-ordination that I was missing the have in the News Corporation roadshow to Tokyo. Because Japanese banks were only responsible for 20 per cent of the lending a relatively low percentage -

poration. Dresdner was the last of the 27-bank group to agree to the new loans. It wasn't until January 16 that ent from all 27 Tier I and Tier II lenders was secured for new funds. Lenders owed more than US\$75m were expec-ted to contribute new funds, but even this fairly simple cutoff caused problems. Foreign exchange fluctuations meant that, by its calculations, Swiss Bank's exposure had fallen

below US\$75m.

But this was not all: by this time, the company needed interim finance. In mid-December, six of the main lenders, including the two co-ordinator and the Maustralian banks agreed to provide the company with a credit line of £150m. The security ill banks obtained was the Sun and the News of the World, the company's UK tabloids. In the US loan agreements meant it was impossible to make the loan from Me US.

The banks called it "the bridge to the bridge" because it would be paid back by the US\$600m one-year bridge loan. Such was the uncertainty over

whether the deal be completed, bankers at Montagu were jokingly calling it the pier. In the event, the company only needed to draw a small only needed to draw a small amount — couple of asset sales were completed by the company to provide cash. Mr DeVoe described it as a "back-stop". "We draw very little of that bridge."

The arrangers had a continuing problem with deadlines: the first was for December 14, the next for the year end. The problem was convincing benish

problem was convincing benks that the deadline indeed an important date, when at least two had passed without apparent effect. The ideal, bankers decided, would be for there to be a credible deadline. known among the banks, but which was not known to the outside world. This proved to be impossible. When a Midland spokesman indicated in mid-sanuary that the banks were gunning for the end of the

Rhodes, and when talk began of obtaining roll-overs from the end of January for a further month "I objected." he said. "Rupert was concerned over the negative impact such delay would have on his com-pany's business." Roll-overs were agreed but only for two weeks, and the pressure on the banks to sign was unrelenting.
When the agreement of the last
bank finally came through in
the early hours New York
time, of February 1, Mr.
dock and his feets agr

doch and his team sat up waiting for it.

The completion of the deal made Montagu and Citibank each about US\$15m richer, not each about US\$15m richer, not counting the substantial fees due to them as lenders. Mr Murdoch thinks he got value for money: each had 10 people working full-time on the deal and the participation of many others from the bank chairman decompanies.

The completion of the debt restructuring does not mean Mr Murdoch can rest. There Mr Murdoch can rest. There have been questions about whether his company has been given enough time. But given the difficulties to secure agreement on the deal, the co-ordinating banks say they doubt that a restructuring that gave the company an easier ride would have been possible to sell to lenders.

Mr Murdoch sees one drawback as the fact that the company will have to start negotia-

pany will have to start negotia-tions with banks for refinancing "pretty much in the second year". Going for-ward, he and Mr Devoe speak of hecoming less dentedent on of becoming less dependent on banks for finance and hullding up bt. bt. harkets improve, said Mr Murdoch, "we'll be looking to reducing our dependence on public debt."

They also sim to reduce the number of bank landers. They would like to stop large banks selling participations except in meaningful amounts of, say, but "don't know whether we'll have the to do it

pany must repay US\$800m to the banks, US\$800m to redeem the bridge, and US\$400m in three six-monthly after that. When the agreement

He appeared to have no doubts about these payments being made, and planned to make them ahead of schedule. make them anced or schedule.
The company, he said, was
making "herculean efforts" to
improve profitability. "The
underlying thing we're going
to do is to get our earnings up
by hook or by crook," he said.
He has announced his willimproved to sell his HE mage. ingness to sell his US maga-zines, apart from TV Guide, and soon expects to announce

But the second time around, it is harder to dismiss the banks' mistakes as had luck. their desperation to lend in the first place simple fact: there are too man banks chasing too little high-quality business. With their best borrowers going elsewhere for their money and depositors seeking higher returns, inter-national banking is a declining industry with both profits and

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By next February, the com-

runs in February 1994, US\$5.6bn falls due.

The restructuring was "an experience we'll remember for the rest of our lives", Mr Mur-said. Despite the heart-stopping, it had forced him "to stop and think a lot about the ess". As a result, he says: "We'll come out I this rece-sion a lot stronger for it."

If he's right, his bank lend-ers will have secured for them-selves a good deal: they will receive an extra US\$76m from extra interest alone in the first

In the long run though, the implications are less hopeful.
Only a few years after the mistakes which led the third world debt crisis, banks were again overlending to a large group of borrowers on which they subsequently pulled up the credit drawbridge.

No longer able to push loans into the third world, infamational had rushed into corporate lending. Perhaps the second time sround, the case-ouerces, will record the case-ouerces, will record the case-ouerces. quences will prove less cata-strophic: companies going to the wall than conti-

capital under severe pressura-News Corporation's problems are simply one manifestation of that.

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to draw a small Mise a couple of ore completed by to provide cash, toucribed it as

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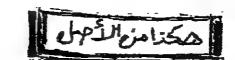
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INTERNATIONAL COMPANIES AND FINANCE

Nissan Motor takes over control of French dealer

NISSAN Motor, Japan's second largest car maker, is expanding control of its European vehicle distribution network with the takeover of Richard Nissan, its French importer/distributor, in a deal valuing the company at FF861.3m (\$152.1m).

Missan Motor is also seeking to take over the Nissan vehicle

distribution operations in the UK, where it is embroiled in a legal battle with Nissan UK, its privately-owned distributor.
The company, the leading
Japanese make in the European car market, already holds
a 9.55 per cent stake in Richard

with the Richard family to acquire the 72.09 per cent stake

valuing the holding at

The share price has risen steeply in recent days on spec-ulation that bid was in the offing, and the limit were suspended on Tuesday 📰 FFri,530, a high for the year. expected to be completed before the end of the year. It will the same offer to outstanding minority share-

The takeover is subject to Nissan gaining French govern-ment approval and the bid comes at a sensitive moment with France still taking the hardest line of any EC member state against Japanese

imports.
Takeovers of French by non-European Commu-nity businesses must be vetted by the French Government, one of the few foreign invest-ment and in France. Mr Fauroux, industry minister, said the government was "reflecting" on the plan, but pum in clue in to the likely outcome. France has pre-viously sought unsuccessfully to limit free free of

UK-built Manua 38 imports to around a per cent of only allows five Japanese car makers, Nissan, Mazda, Toyota, Honda and Mitsubishi, to market vehicles in France.

Pembridge halts DRG break-up

PEMBRIDGE investments, a highly-leveraged Bermudan investment vehicle, has halted its break-up of DRG, the UK paper and packaging group.

DRG, which included brand withdraw all its from DRG, which included brand names such as Sellotape and Basildon Bond stationery, was bought for 2697m (\$1.2bm) in cash in 1888 after a hitterly-contested takeover battle.

Pembridge is headed by Roland Franklin, a long-standing associate of Sir James Goldsmith, the Anglo-Franklin said entrepreneur. Mr Franklin seid he intended to unlock live? unrealised value by disposing of peripheral activities. However, Mr Franklin's son,

nomic climate
of Gulf , idge
has lift to
withdraw all his from
the market for the the market for the market for the inlight of this strategy,
Pembridge has effected a refinancing will will the
group to retain and develop its
for growth and
enbancament of capital value."
Pembridge 15 DRG
businesses, including the Basildon Bond stationers group for don Bond stationery group, for Land II retains the Sellotape business, renamed

Technology, medical packag-ing, cartons and rigid

manufacturing. Mr Harita Franklin all although Par bridge a will me in remaining DRG businesses, it would be imm

would turn "irreirre offer. However, Pembridge viewed itself as
long-term holder of these insinesses and would continue to
in the interest in the continue to
local interest in the continue to
a transfer in the continue to
the contin new lenders had come into the original loan tium, but I have loan banker, had reduced in the

"just as exciting and impor-tant as Epos".

Following the rights issue, the year-end balance sheet had not cash of £177m against not

217.2m.
Fully diluted earnings per (2.8p) to give a total of 5.25p (4.17p adjusted for the rights).

Lex. Page 14

Improved margins **boost Tesco** by 27.7%

By Marule Urry In London the UK food retail group, just but its profit her rights In January, reporting pre-tax profits exclu-ding property gains of £417.1m (\$738m) against £326.6m, n

(\$738m) against £326.6m, a rise of 27.7 per cent.

The prediction was for profile of not less than £416m for the last than £416m for the last than £416m for the last the group was suffering few adverse effects from the recession, although sales growth slowed slightly in the second half of the year. Tesco's share of the grocery market had risen to 9.2 from 8.7 per cent, he said.

He foresaw another successful part, although to milling that falling food price inflation with rising presented challenges.

The profit increase came on the profit increa

a time profit increase came on a timeover rise of 17.5 per cent to za.3500 excluding time added tax, in the la rise in net profit margin to 6.6 per cent from 6 per cent. The mar-in las 4.6 per cent in

The increase is due to the higher margins Tesco extracts from its large, modern, "conforming" stores, the use of electronic (L) scanning and its central distri-

Mr Land Malpes, managing director, said he could ly margin improvement with the help of developments which might be

one of China Property profits were £19.1m, against £35m previ-ously, and interest receivable was £19.1m against £9.8m after 263.2m, compared with 245.3m was capitalised. Profit sharing took against

warning issued in December by Mr Jean-Marie Descarpentries, share, excluding property prof-lla rose 24.3 per cent to la The final dividend is 3.6p CMB's chairman, who heavier and financial costs offsetting a ris in operating earnings. The group expects the reorganisation and in the lithin it had a group over the past

Sun Alliance lifts payout despite fall

By Richard Lapper in London

BUOYED BY the strength of its balance sheet, Sun Alliance, the largest of the UK composthe insurers, yesterday said it was able to absorb the pre-tax of £180. m (\$50 m) and

Attributing its competition combined with related culture, Mr Roger IIIe, chief executive, described the result as "manifestly unaccentable".

Yet, despite a 30 per cent fall in walue a shareholders' during 1990, Sun Alliance's solvency in (net to solvency in the tage of premiums) is significantly higher than the district of Sun Alliance's large competitors - Guardian Royal Exchange, Royal Insurance and General Accident posted a 40 per cent-plus fall in the value of their funds in 1990.

Underwriting losses amounted to £550.8m, with losses from UK plunging to £461.3m against £1.2m and accounting for more than the total. Profits from the group's life business amounted to £47.7m against IM.5m. Investment and other income contributed £322.2m to earnings compared with

Underwriting last in the UK were particularly beavy.

cial fires and also provision for several million pounds against professional indemnity claims, which have arisen from alleged errors and omissions on the part of property surveyors.
Sun Alliance financed the

whole its and the fillm needed to pay its dividend by drawing from holders' funds, which slumped by nearly a third to £2,034m at the end of 1990 compared with \$2,937m at the of 1989.

The value of equity and fixed-interest the first fell by £250m during the while property values declined by £100m. The strength sterling also reduced the value of for-eign currency assets by £200m. The company is sanguine

about the decline, however. Since the beginning of the year the upturn in the equity markets and revival of the dollar has led in some recovery, improving the group's solvency margin from 81 per cent ■ the end of 1990 to an estimated ■

rent level M 90 per cent. The company is also confident that rate increases even in the highly competitive industrial risks sector - can be secured this year. House structure rates and motor rates have been increased by 10 per and 9 per tively company believes there are hopeful of stability returning to the marine and aviation markets

Lex, Page 14

Compaq to buy into 3D graphics

personal computer manual turer, is to acquire a stake in Silicon Graphics, in Calman ia-based maker of computer workstations with three-dimensional graphics.
The companies have agreed to co-operate in product The alliance is a precursor to

formation of a powerful computer industry is expected to announce plans week to develop new generation of advanced top computer technology. Com-paq will acquire a 13 per cent equity stake in Silicon Graph-ics for \$135m. In addition, Compaq will provide Eller Graph-

Packaging,

Franco-British term and plastic bottles group formed two years ago by Carnaud and Metal Box,

has reported a 14 per cent drop it net profits last year to FFri.0bn (\$175m).

The fall is in line with the

ics with \$50m to fund R L D.
Compaq and Shaon Graphics are expected to join forces
with MPs Computer Systems, Digital Equipment, Microsoft and the Durant Coperation is develop new standard for desktop computers trans will blend technologies from technieal computer works lines with the ease of use features of

personal computers.
In addition to its amance with Compaq, Silicon Graphics announced an agreement with Microsoft, providing the personal computer software giant with access to Silicon Graph. with access to Silicon Graphics' makes technology.

"The graphics graphics could we provide today could

CMB reports 14% fall to FFr1bn

two will lead to a reserve

in 1991, and that it had therefore decided to maintain

its dividend at FFr3.60 a share.

Unit said it had made a FFr364m charge for exceptional

restructuring costs, but the impact of these costs, including the utilisation of pro-

visions mill the previous

was FFre20m.
However, year's included an

exceptional profit of FFr460m on the sale of CMB Acier, the

group's steel production unit.

very well become an important graphics standard on the desk-top computer of the 1990s. The impact on could significant," said Mr Edward R. McCracken, president and chief executive of III Graphics. Mr Rod Canion, president

Compaq, sau: "Compaq and Silicon Graphics are creating a long-term strategic leianouship. The combination of Silcon Graphics' dominance in technologies such as computer graphics and our industry leadership in the busi-ness computer market will

Net represent to FF1726m, but the last financial position

of perpetual subordinated debt in January, as well as £200m of preference abores issued by a UK subsidiary last November. After these operations, the group's total financial debt was

nearly halved to FFr2.8bn, rep-

resenting 19 per and of its

main packaging sector rose by

Operating profits in the

equity and quasi-equity.

Acec-UM sees profits tumble to BFr3.4bn By Andrew Hill in Brussele

ACEC-UNION Minière. III Belgian non-ferrous Belgian non-ferrous group, yesterday underlined the volatility last when II announced pre-tax profits in 1990 had fallen to BFr3.4bn | 1990 had fallen to BF made it impossible to predict what would bappen in 1991 as a whole but warned that the dollar exchange and continued downward trend in metal prices had led to a small operating loss in the first quar-ter of the year.

from a Union and In ailing

group, blamed and dollar and the 10 per cent drop in the price of zinc Let Le collapse in profits last.

Those factors alone accounted for about two-thirds of the decline, said the company, which was also forced to its downwards. its downwards by about BFr800m.

attraction gains of BFribn and the librard net profits stood I BFr3.82bn compared IIIh III 14.11. The company said it would pay a rose dividend of BFr120 per share for 1990 against BFr168 for the previous 12 months.

from 19 per cent of the voting stock to 100 per cent by buying the controlling interest in TWO NORWEGIAN oil and gas has an annual the sever

By Karen Fossii in Osio and William Dulfforce in Caren

Norwegians plan oil expansion

engineering and equipment supply companies are making acquisitions which will ellew them to break out of the North See offshore oil and gas mar-

group is expected today to announce the acquisition. Singapore-based R. J. Brown and Associates, the terminal and sub-sea production equip-

ment group.

R. J. Brown and Associates

about \$80m and a staff of 165. The company also has offices in Houston although it engineered oil and gas pipeline projects throughout the world.
In anotal yesterday, ABB Asea Brown Boveri, the European electrical and engineering group, plans to acquire full control of Great and Table 118. Gray, a US manufacturer production equipment in the oil and gas industry, based in Houston, Texas.

the controlling interest in Vetco Gray acquired by Bain Capital, private investment purchase is subject to approval by US regulatory in A price was not disclosed, but a literature of the Dry Branch plant of Georgia Kaolin.

SAINT-GOBAIN IN 1990 **NET INCOME OF 3,35 BILLION FRENCH FRANCS** CASH FLOW ABOVE 8,4 BILLION FRENCH FRANCS

The key final consolidated figures are as follows :

in millions of French Francs	2900	1969
Sales	89.076	66.093
Operating Income	8.022	8,735
		l
income before tax and before results on sales of		l
non-current assets	6.AS7	7,354
Net income before minority interests	3.942	4.953
Net income	3.359	4311
Net income excluding profits/losses		
from the sale of non-currents assets	3,458	3,696
Resources from operations (cash flow)	8.394	8.179
expenditure on plant and	5.980	6.202
Total investments	19.447	10.788
*Rotal shareholders'equity	32,764	30.647
Net indebtedness	19.389	9.882
Employees (as at December 31)	104.987	87,816
Talphysia (an at occurre of)		5
	•	1

The Group's sales increased by 4,5 %, with NORTON being consolidated for 5 months and SOLAGLAS for 6 months, while they decreased by 3,6 % on a comparable basis in French France.

They are split : France, domestic market 29 %, exports from France IIIIS. other European countries 39 %, countries outside Europe 20 %. Operating Income is stated after the depreciation charge of FF # 105 million (+ 15 %) and a charge for provisions of FF 706 million (- 19 %). become before tax and before results on sales of non-current assets is stated after net interest expense (FF 1 433 million) which rose by FF 277 million because of the impact of the year's acquisitions on indebtedness, and after reorganization and other charges (FF 405 million) down by 24 % when compared to 1989.

Net income before unknorthy interests because a loss arising from the sale of non-current assets of IT IIS million which is mainly one in Hudsposal of SADEFA, a subsidiary of Poul-à-Mousson S.A. In 1989, the Group recorded a capital gain of FF 519 million. This caption is stated after provision for income taxes of FF 2 219 million, against FF II 783 million in 1989.

Net Income is after deduction of FF 583 million for minority interests in the Group's subsidiaries (-9%). Net income amounts to FF 3 359 million compared to FF 4 311 million in 1999. Excluding results on sales of non-current assets, net income

amounts to FF 3 458 million, compared to FF 3 686 million in 1989. Earnings per share based on the number of shares issued at December 31, 1990 (65.225.625.) are FF 51,50 against FF 69,47 at December 31, 1989 (62.656.010). Excluding results on sales of non-currents assets, they are FF 53,02 per share, against FF 59,40 = 1989. Cash flow increased slightly and accounts for 12 % of sales, as last year. It largely covers capital expenditure which has started to

considerable efforts in recent years (over FF 25 billion since 1986). Financial Investments have been particularly high this year (FF 13 467 million). This is due to the major strategic acquisitions which took place during the year, notably, those of Norton in the United States and Solagies in the United Kingdom. As a consequence, net indebtedness increased by FF 9 507 million and represents 59 % of shareholders'equity, thus showing an improvement over the estimates published last January.

Employees at December 31 1990 include those of Norton and Solagias who newly joined the Group. The Board of Directors has also approved the stanutory accounts of Compagnic de Saint-Gobain, the parent company (holding) of the Group. These accounts show a profit of FF 2 260 million, against FF 950 million in 1989.

Accordingly, it will be proposed to the Annual General Meeting of Small of Compagnic de Smit-Gobaio, which will be convened for hime 14, 1991, dividends of FF 946 million, against FF900 million last year. The dividend per share is therefore FF 14,5 the same as the dividend paid in 1990. A tax credit of FF 7.25 per share should be added, giving a gross dividend of FF 21,75 per share. The dividend should be payable in the first two weeks of July 1991. As last year, it will be proposed to offer shareholders the possibility of opting for the payment of the dividend by way

COMPAGNIE DE ILLITT GITTA **ENVESTOR RELATIONS DEPARTMENT** Tel.: (33) (1) 47.62.33.33.

FOR YOUR MARKET

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> Its premium asset quality and high profits allow Garanti to project a stable profile its clients can bank on.

To cut your financial concerns out altogether, you too can trust Garanti Bank as your business connection to Turkey.

GARANTI BANK

turther and a grant and the Annual Report (with audited financials) together with the 1990 third quarter report, please contact: Mr. Alan Ongor, Executive Vice President. - Meie Caddesi, - Taksim-İstanbul/Turkey Tel: (90-1) 149 Tix: 24538 gafo tr Fax: (40-1) 151 45 49 ar. ilhan Nebiogin (London Representative Office) 141-142 Fenchurch St. London 68L Tel- (44-71) Tix: 8815102 galo g Fax: 144-71) 82 Redoute

says £49m

for Empire

is generous

REDOUTE CATALOGUE, the

French mail order group, said yesterday that its £49m bid for

Empire Stores of the UK, was "generous" compared with the price paid last month by Otto

Versand, the German group for Gratian, a larger competi-

for Gratian, a larger competi-tor to Empire.

The offer is part of the shake-up taking place in the mail order industry which has included Otto's £165m final offer for Gratian last month and the expected sale of the Littlewoods mail order busi-ness. Redoute Catalogue is part of La Redoute, in turn 54 per cent owned by Au Prin-temps, the French retail group.

roup. The assertion came in

By Maggie Urry

Wiggins Teape falls 9% to £158m in hectic year

By John Thornhill

WIGGINS TEAPE Appleton, the paper group, yesterday reported its of annual results as an independent pubwhich saw it demerge from BAT Industries and merge with Arjomari-Prioux, the leading French paper

Against a backdrop of tough trading conditions which have left many rival North American and Scandinavian paper companies struggling, WTA recorded a 9 per cent fall in taxable profits from £178.5m to £158.2m in 1990. Sales were virtually static at £1.51bn. Earnings per share slid to 20.8p (21.9p), but the company announced a final dividend of

5.05p giving a total pay-out of 8.35p, as forecast when the company was floated last June. WTA said depressed pulp prices and cost pressures on paper products affected its profitability on both sides of the Atlantic, with poor results from the forestry, pulp and commodity paper sectors.

Appleton Papers, WTA's North American arm, intro-duced higher val-during the year – including recycled carbonless – and increased its



is beginning to work

North American operating profits rose in dollar terms, but fell to £91m (£98.1m) after an adverse currency factor of £76m was taken into account.
WTA's paper manufacturing
activities produced the vast bulk of operating profits and their contribution rose from £136.1m to £142.6m. Paper merchanting profits increased from

But these gains were dragged back by a sharp deterioration in WTA's forestry and pulp businesses and by a dras-

tic fall in the contribution from the Portuguese Soporcel mill. Together these businesses saw profits drop from £46.8m to

Although its attempts to sell the Soporcel stake to Stora, the Swedish paper company, were blocked by the Portuguese government, WTA was still confident that it could dispose of the helding. the holding.

WTA's merger with Arjom-ari was only concluded on December 24 and the French company's figures were not included in this set of results. But WTA provided a pro-forma profit and loss account for the combined company showing pre-tax profits risi slightly from £259.6m to £262.6m on sales of £2.6bn (£2.42ba). Earnings per share would have worked out at

The assertion came in Redoute's offer document published yesterday. Redoute said Empire shareholders were being offered a higher multiple of assets than Next, the high street retailer, received for Grattan, after adjusting for the level of debt in each cumpany. 21.5p (21.3p).
Mr Cob Stenham, chairman, said: "The merger is beginning to work and we are ahead of schedule in implementing the plans needed to achieve the synergies and other benfits that the whole merger was predicated on.
"Although trading condi-

tions remain difficult we remain decidedly confident,"

for Empire was at "a higher multiple of operating profit and broadly the same multiple of turnover, despite Empire having a weaker mar-ket position than Gratian". Otherwise the document was

a low-key one, repeating much that Redoute had said when it launched its 125p cash per launched its 125p cash per share offer.

The hid was triggered last month when Redoute bought a 12 per cent stake in Empire, taking its holding to 37.8 per cent. Observers said that they had not expected the offer document to start a "slanging match" since Redoute had been a shareholder in Empire since 1988, had seats on the Empire board and had been working cordially with the Empire management for some

However, there have also However, there have also been the them the them the bid is not being pursued vigorously. Bedoute has ruled out any increase in its offer and the Empire share price has stubbornly remained a few pence above the offer price since Empire rejected the bid. Yesterday Empire's shares were unchanged at 131p.

Wilson (Connolly) slides 42% to £31m By David Owen POORER PROPERTY results "We do not capitalise inter-

and a sizeable provision against both residential land holdings and property development have eaten into annual profits at Wilson (Connolly) Holdings, the Northampton-

Pre-tax profits for the year to December 31 slipped per cent from 254.24m to 231.07m. The result breaks | 16-year sequence of uninterrupted profit growth at the company. "We are not immune to the economic fortunes of the country and have found it necessary cut costs whilst strengthening the fabric of the for full growth,"

199p.
The £12m exceptional provision was made up of £6.9m against the group's residential land holdings and £5.1m est so we are not facing some of the horror stories that could exist, and we have said in addition that a little bit here and a little bit there needs to come off," said Mr Ian Black, manag-ing director. During the year, the group cut its debt - including of bal-

£26.5m, compared with shareholders' funds of £180m. The interest bill weighed in at

ance-sheet finance -

of £144.77m, against £35.51m on turnover of £125.78m a year The shares edged up by 2p to Profits from construction

£4.1m, against £6.4m in By division, housing generated the lion's share of profit before exceptional items, con-

doubled to £4.43m (£2.08m), while those from property slid to £5.56m (£16.7m). Overall, turnover advanced to £195.81m (£192.64m). against its property develop-ment programme.

Wilson (Connolly) Share price (pence) 200 180

Apr 1990 , 1991 The Wilcon Homes unit sold 2,350 homes during the year —
its second-highest total ever —
with the average selling price
dropping to £59,500 from
£54,500.

Excluding land sales and provisions, housing profits came to £31.7m (£31.5m), giving

a net profit margin of 23 per cent. The group is looking to add to its land bank, which currently has a book value of £148m, having consumed 1,800 more plots than it bought dur-

ing 1990.
Wilcon Construction achieved record profits on static turnover, in spite of pressure on margins as a result of the deteriorating property sec-tor. Enquiries will have to be turned into firm orders if the unit is to sustain progress, the

company said.

Wilson Connolly Properties found the going "tough". Profits were taken on the sale of office buildings in Hampshire. the last phase of a distribution park at Brackmills and two industrial units in Northamp

to 11.3p (19.6p). A final divi-dend of 2.53p (2.3p) is recom-mended, making a total of

unveils loss and

£1.44m rights

Wiltshire Brewery

yesterday announced a £1.44m rights issue to fund pub acqui-and also reported a pre-loss of £398,900 for the

year to September 30. Mr Graham Axford, chair-

By Philip Assestorne

Wiltshire

Pension boost for Ash & Lacy

THE SUCCESS of the \$2.9m bid

for the falling Merlin Interna-tional Properties was in doubt yesterday following disagree-ment over the terms.

As it is currently conceived

As it is currently conceived the offer would permit Bonaventure, the Swiss cumpany providing the finance for Lutro, the bidder, to withdraw if Merlin's finances suffer a material change. Under Takeover Panel rules, however, it is Lutro as the offeror which must establish and abide by the conditions of the bid.

The Panel indists that an

The Panel insists that an offeror's advisers must confirm that funds are available to pay

Air London Ash & Lacy Boxmare in

DIVIDENDS ANNOUNCED

ds shown pence per share net except where otherwise lent after silowing for scrip issue. (On capital increased by and/or acquisition issues. §USM stock, &Carries scrip option

3.67± 5.05 2.53 2.68

ASH & LACY, the West Midlands-based galvanising and steel products group, increased pre-tax profits for the year to the 28 to \$5.05m from a previous at the control of the contro The rise came in spite of lower turnover of 256.34m (£61.5m), due to the disposal of its building products division in July 1989.

in July 1989.

Operating profit fell 24.89m (£5.18m). The results were helped by pension credit of £114,000 (charge of

£164,000 (£141,000).

Mr Howard Marshall, group managing director, said that the rise in profits reflected and 4 per cent due to the fall in copper prices. However, it did manage to stay in profit. The downturn in that divi-

sion was offset by a significant increase in steel galvanising. The contribution from its per-forated metal activity was

both the "pension freehie" of over £200,000 and a "useful contribution" from two acquisitions in the fourth quarter.

These were Societe Nantaise de Galvanisation, a steel galvanising company, and Eden Material Services, a distributor of stainless steel hollow bar and special tube, which were acquired for a total of £4m.

Last year the non-ferrous metals stockholding and distribution, division suffered a sharp decline in margins from about 20 per cent to between 3 and 4 per cent due to the fall in

level.

Earnings per ahare rose to 13.53p (13.29p). The final dividend is maintained at 3.9p for an unchanged total of 6.4p.

With its strong balance sheet — net debt is film and gearing for the greent of the green said it. tage of opportunities for expan-sion. However, while margins are holding up, sales were down and the outlook was too

coods. The Panel believes Luire

cannot give that undertaking if

the financing arrangement is also conditional.

tor of Fininvest Corporate Finance, Luire's advisors, angrily accused the Panel yes-terday of threatening comple-tion of the bid.

Mr Peter Borgas, the Austra-lian who is the sole share-holder in Bonaventure, said he had not been in direct contact with a Zingre, the Swiss

2.5 5.4 0.65 3.11 5.35 2.26 14.5 5.4 5.2 1.26 4.3

Mr Geoffrey Pearson, a direc-

5 per cent - the group said it was well placed to take advan-

Mr Graham Axford, chairman of the USM-quoted brewer and pub retailer, said the 4-for-5 rights issue at 32p per share – fully underwritten by Guldehouse Securittes – would enable the company to take maximum advantage of opportunities to buy pubs.

Whishire is buying 12 pubs from Bass for £2.1m, funded in part by a £1 sm fixed interest. uncertain to make any fore-casts for the year, Mr Marshall said. Merlin bid terms disputed By Sue Stuart in Douglas and Stewart Fleming in London

from Bass for £2.1m, funded in part by a £1.8m fixed interest ion from Bass; and acquiring the Bunker Beverage Company, which owns two pubs, for £100,000 through the laste of £22,000 new shares.

The properties, which bring the washire estate to 40 pubs; a expected to make an immediate profits contribution.

wilthirs, whose beer sales suffered during peak months year because it did have a head brewer, saw operating profit fall to £65,000 (£257,000). Turnover, however, was 67 per cent up at

21.25m. Exceptional items included 2314,000 of had debts and compensation, and investment write-offs of £88,000. Interest charges rose to £151,000.

banker was owns Luire. He maintained Fininyest was "driving the deal" and would not say how he had become Mansfield buys Courage pubs

to buy 29 pals from Courage, Fosters' Browing UK subsid-iary, for £12.6m. The east Mid-lands-based brower currently ands-based brewer currently leases the pubs from Courage. The deal will increase Mansfield's total estate to 340 pube and extend it into areas of

Mr Ron Kirk, managing director, said that the pubs had been selling Courage beer but, apart from Fosters' lager, would now sell Mansfield's

own products.
After start-up costs, the effect of the acquisition on earnings is expected to be neu-

David Fletcher

Worcester Group falls 29% to £3.5m as interest charges bite

By David Owen

SHARPLY HIGHER interest costs, difficult trading condi-tions in the final quarter and the move to a new factory contributed to a 29 per decline in annual profits at Worcester Group, the maker of domestic heating equipment. Pre-tax profits fall from £5.03m to £3.55m on turn-

over ahead 10 per cent to Mr Cecil Duckworth, chairman and chief executive, characterised the year as one of "high activity" in which Worcester had moved factory, launched a high-output first European acquisition with Radson - a Belgian

maker – for £2.76m.

"We were reasonably well satisfied, although we were disappointed with the drop off in sales in the final quarter," Mr Duckworth said. The shares were unchanged at 125. were unchanged at 136p.
The interest bill jumped to 2871,000 (£76,000), while year-end debt stood at £8m, giving

gearing of 58 per cent.

The factory move showed up as a £203,000 exceptional charge. There was also an extraordinary charge of £549,000, relating to the sale to management of the group's packaging subsidiary — which packaging subsidiary - which reduced debt by £338,000. The group suffered a 14 per cent increase in the cost of

and per rise in administrative Mr Duckworth attributed the

the product launch, which us us than anticipated."

The company said it was encouraged by sales of its Combi boilers, where it is UK market leader. Metal Constructions had an "excellent" year in spite of a substantial bad dabt.

Grate Glow Fires, the maker of fuel-effect fires bought last April for \$2.6m, contributed profits of about \$450,000. Earnings per share declined to 9.4p (14.2p). The final dividend of 2.68p makes a total of

Boxmore Intl shows advance to £2.7m

Despite increasing pressures in its area of the packaging indus-try, Boxmore International raised taxable profit by 18 per cent, from £2.31m to £2.74m, in

Turnover at the USM-quoted Turnover at the USM-quoted company rose 14 per cent to 218.52m (216.2m). Operating profit came to 21.99m (21.64m). A final dividend of 4.4p is recommended, lifting the total to 6.4p (5.55p). Earnings per share worked through at 20.2p, up from 16.4p last time.

Lovell sells Marlow estate for £15.6m

YJ Lovell (Holdings) has sold its Thames Industrial Estate at Marlow, Bucks, for £15.59m cash. The buyer is TSB Group Pension Trust.

The property was held in three separate elements. One, sold for an initial £6.84m, comprises two recently built unlet office buildings. Additional countries and depends on future rental levels.

The second and third elements were sold for £8.75m, against their September 1990 book value of £7.35m.

Southern Radio down to £1.8m

Southern Radio, the independent radio operator in the Brighton, Eastbourne and Heatings Hastings pre-tax profits fall from £2.01m to £1.8m in the year to September being affected by a full year's but of nur

Advertising revenue rose by per cent despite the difficult trading conditions, and turnover 27.35m

Earnings per share were 3.5p (4.83p) and the dividend is 1p



Ploating Rate Notes 1996
Notice is hereby given that the rate of interest has been fixed at 12½ p.a. and that the interest payable on the relevant interest payment date 27 June, 1991 against coupon No. 21 will be £159.11 per £5,000 Note and 23 182 19 per £100 000 Notes

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ASH & LACY plc 1990 RESULTS YEAR TO DECEMBER Profit before tax Earnings per share Dividend Fally difficult y upturn in the ecor

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Alma Street, Warley, West Midlands B66 2RP. Tel: 021 2171

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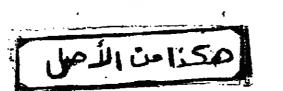
East Midlands Electricity plc

£150 million 12 per cent. Bonds due 2016

Lead manager

Barclays de Zoete Wedd Limited

March 1991



INTERNATIONAL CAPITAL MARKETS

Sears offers \$750m of credit card-backed paper

By Tracy Corrigan

APRIL 4 1991

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one 5.5 per cent to 13.7bn in the same

under manage...

EUROPEAN demand for by the end of the day. CSFB reported firm demand from Swiss retail investors of credit card-backed bonds, the first this year. The deal was priced yesterday to yield 107 basis points above the comparable US Treasury

spreads of asset-backed securities have tightened by 50 basis points during the last month or a community from historically levels of more than 150 levels of more than 150 levels of more than 150 levels points at the start of the year, dealers were not sure that confidence would returned sufficiently for such a large be absorbed.

Boston, I manager, per cent of the issue was sold and from UK-based institu-

INTERNATIONAL

A C\$500m seven-year issue for the Province of Ontario added to indigestion in land a significant portion of Tuesday's C\$350m of supply yet to be placed, dealers said However, the Ontario attracted institutional as well as retail interest, and so Tuesday's largely retail targeted transactions, according to underwrit-

The County offering was priced to yield 57 basis points the III government due due 1998, compared with a 49 basis point spread over the UK per cent government bond due 1997 for General Units Constitut Finnish Export Credit launched a \$250m three-year offering via Parihas Canital Markets which met mainly

In the equity warrants sec-tor, three Japanese borrowers launched \$380m of bonds. A \$100m four-year issue for Intec, launched by Nikko, was the strongest performer, bid it is eight point premium is in

	NEW	INTE	RNATIC	NAL	BOND	ISSU	ES.
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BAe raises £150m in **Eurobond** issue

By Tracy Corrigan

BRITISH Aerospace took advantage of falling absolute funding costs at the long end of the sterling bonds market to raise £150m of 18-year Euro-

We took the view that a rate of 12 per cent before tax and below 8 per cent after tax was a good level to lock in long-term funding," said Mr Tony Rice, BAe's treasurer. He added the company had been looking to extend its debt pro-

Although companies still have to pay historically high margins above gilts – the RAe deal was priced at a spread of 215 basis points above the 9 per cent gilt due 2008 - the all-in cost of funds, now seen as a more important issue, has fallen substantially, to levels last seen at the start of 1990. Mr Rice said the deal repre-

Mr Rice said the deal represents long-term, equity-type financing which will provide core funding for the company during its substantial development programme this decade. He added that the widening of margins in the banking market and the growing reluctance of banks to lend to less than triple-A credits had also played a part in the decision.

than triple-A credits had also played a part in the decision.

The likelihood of fresh issuance at the long end of the gilt market later in the year and the possibility of further issuance by utilities, influenced timing of the deal.

British Aerospace has no plans for further funding, but will watch the market. Mr Rice noted a gap in the maturity profile of the company's debt at seven to 10 years.

significant loss of 0.45 per cent. All the bond markets showed gains of 3.9 per cent or more over the first quarter, with the exception of JGBs and US Treasuries. In US dollar terms, eign bond market performance since November 1978 with losses on the German. Dutch

White-knuckle ride for junk bonds

Potential hazards litter the road ahead, warns Patrick Harverson

GREAT deal of attention has been A focused this year on the rise in the market, in an equally strong performance from the junk bond passed by will much

Since January, junk bond climbed by between 13 per cent and 17 per cent, depending upon which of the many Dow Jones Industrial Average has risen by just over III per cent, although the broader Standard Poor's W III compares more favourably, with a T part and since the new year.

The chief beneficiaries of the rise in junk bond prices have been the mutual Figures compiled by Moody's, US Calli rating asset value 30 high-yield asset value and high-yield asset value and high-yield asset value asset va February and late March.

Net asset values of those funds rose 11.2 per cent, while the total return on junk bond funds increased by 18.9 per cent. It is fitting that the junk bond funds should have prospered because they have been responsible for a good part of the gain in bond prices. Or rather, a rush of cash into mutual funds from US investors has been responsible.

That sudden influx of money into the funds was prompted by a surge in opti-mism about the outlook for the economy. Investors have been putting their money into the funds because they think the recession has bottomed.

This growing confidence about economic has also had a direct impact on junk that prices. A stronger economy means a corporate in resolution of corporate in resolution of corporate in resolution of corporate in resolution of corporate in resolution in the ability of leveraged companies in the

Demand for junk bonds has also risen

A LARGE increase in

provisions against III credit securities portfolios reduced consolidated net income at Banque Internatio-

nale á Luxembourg (BIL), the

grand duchy's largest local bank, by more than 31 per in last year, from LFrI.5bn (US\$43m) to LFrI.03bn.

Larra a laur net profit

dropped from LFr1.43bn to LFr780m and the bank has proposed m reduced net dividend of LFr350 per share, against

Ha was half-owned by

Groupe Bruxelles Lambert

BIL income reduced by

big increase in provisions

(GBL), the Belgian holding company, until the middle

month GBL sold

institution Crédit Com-

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nal an option to buy ite

by the end of 1993.
BIL's total assets of

LFr510bn ware almost

unchanged on the previous

year, reflecting the slowdown in activity during 1990, but the

and remain deposits rose by

investors reckon the high-yield market is undervalued. As Mr Joseph Bencivenga, analyst Salomon Brothers, sheet standards. US investment bank, explained: "The stock market showed supreme optimism and bond rates fell, so the guy in the street said the only thing that looks undervalued

are high-yield bonds."

The growing number of companies buying back their own high-yield debt, either with money raised via stock issues, or through straight swaps of equity for debt, has also boosted junk bond prices.

RJR Nabisco, the tobacco and consumer products group which was the subject of a record \$25bn leveraged buy-out in record \$25bn leveraged buy-out in announced two weeks ago that it would raise \$1.5bn via sales of common stock and senior debt as part of plan to pay off some of the part of plan to pay off some of the plan to pay of

ders. RH Macy, the retailer, has seen its junk bonds rise significantly recently on hopes that it would sell its credit card operations to pay for its own debt.

"Everyone has been betting on which company is going to do it next," said one bond dealer.

The return of strategic bids has also buoyed the junk bond market. Since the start of the year Hasbro has lined up fellow toy company Tonka, and Harcourt Brace Jovanovich has received an offer from General Cinema. Just like the equity market, the junk market loves a takeover. Junk bond values have risen in spite of a fall in the number of institutions willing, or able, to play the high-yield markets. Many of the savings and loan (S&L) institutions that contribut, so much to the success of junk bonds in limit disappeared from the scene in

flurry of bankruptcies. Insurance companies and banks, who once had a big appetite for high-yield debt, under pressure from regulators and sharebolders who demand tougher

Yet one organisation that | throwing itself into the market with gusto is the Resolution Trust Corporation. The RTC, the government agency responsible for cleaning up the mess left by the collapsed S&L industry, has been taking advantage of the bull market in junk to sell bonds previously owned by the bankrupt S&Ls. Almost \$3bn of junk bonds has been sold by the RTC since it was set up two years ago, much of it in the past four months, And the RTC has found no shortage of

buyers for its high-yield paper. Ironically, at the front of the queue for junk bonds have been many of the Wall Street firms that sold the junk bonds to the thrifts in the first place, including Salomon Brothers, Wasserstein Perrella, Morgan Stanley, Merrill Lynch, and Shearson

Presumably, these giants of Wall Street bought back the bonds at a big discount to the price at which they were originally sold to the thrifts.

n spite of the recent gains in junk the road ahead for holders high-yield corporate debt with potential

The year of 1990 may record one for defaults - they more than doubled to \$24.6bn - but analysts expect this year to be even worse.

Forced restructurings are also likely to rise, as more companies find they cannot quite make repayments on matured debt. And if junk bonds can go up on the back of equity prices, they can also go down. Among high-yield analysts there is a feeling that the rise in junk bonds may have been overdone.

As one broker put it, in true analyst-speak: "The market is definitely looking a

Cheung Kong warrants to raise HK\$530m net

By Angus Fusion in Hong Kong

HH LI KA-SHING, Hong Kong's wealthiest businessman, has 110m warrants on his property flag-ship, Cheung Kong (Holdings). The warrants, priced at HK\$5, are exercisable within two years at HK\$19.30, yesterday's closing price for the ordinary shares in Hong

Kong.

The issue price represents a gearing of 3.9 times and premium 26 per cent. proceeds in the issue, aims HERen and to Mr Li, win he not in the an new the money will be used. He owns

34.9 per cent of Cheung Kong, and if all the warrants are exercised his stake would fall to 29.9 per cent.

The arranger, Peregrine Brokerage, all the was more than three times subscribed. The warrants were issued to institutions was a

private placement.

The main issue of shares in Great Wall Fietlemin International, a HK consumer electronics group; has the than times subscribed, according to remors Standard Chartered Asia. The raised HK\$160m.

Spain and Italy 'top performers' in bond markets

SPAIN and Italy were the top-performing bond markets last

month, providing investors. with returns of 1.69 per cent and 1.9 per cent respectively in local currency terms, accord-ing to Morgan's Govern-ment Bond Index Monitor.

Spain was also one of the top performing markets for In first quarter, with a return of 6.58 per cent in local

EQUITY GROUPS

& SUB-SECTIONS

Figures in parentheses show number

5 Electronics (26)
6 Engineering-Aerospace (8)
7 Engineering-General (47)
8 Metals and Metal Formlog (8)

29) Notes and Lesure (21) 30) Media (24) 31) Packaging, Paper & Printing (16) 34 Stores (34) 35) Textiles (11)

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43 Conglomerates (10)...
44 Transport (14)...
45 Electricity (14)...

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49 INDUSTRIAL GROUP (480)

61 FINANCIAL GROUP (97)_

62 Banis (9)
65 Insurance (Life) (7).
(66 Insurance (Composite) (6).
67 Insurance (Brokers) (8).
68 Merchant Banis (7).

71 bavestment Trusts (69)

79 ALL-SHARE INDEX (666)...

FT-SE 100 SHARE INDEX4

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currency terms, as the market has opened up to foreign inves-tors since the start of the year. Yields in Spain fell by 189 basis points last month due to a cut in the interest rate. Interest in the Italian market was lifted by the introduction of a 10-year issue and reports that the government would allow foreign investors to recover withhold-

FT-ACTUARIES SHARE INDICES

The Financial Times Ltd 1991. Compiled by the Financial Times Ltd

in conjunction with the Institute of Actuaries and the Faculty of Actuaries

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France and the UK also provided strong returns in local currency terms for the first quarter: the return on the UK gilt market was 6.65 per cent while the return on the French market was 6.45 per cent in the first three months.

Returns from other Euro-

ean markets were flat during March while only the Japanese government bond index had a

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TRADITIONAL OPTIONS

For rate Indications see and of

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LONDON TRADED OPTIONS

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PENSION FUND INVESTMENT

The FT proposes up publish this survey

18th April 1991.

The FT reaches more managers of companies own pension funds than any other U.K. publications. If you want to reach this important audience, call Maria Bevis on 071 175 1011 or fax 071 171 3078.

FT SURVEYS

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Senior markets slumber as second-liners advance

Sali Street

ALTHOUGH second-liners maintained their upward momentum yesterday morning, the main markets slumbered as investors stopped to catch their breath after Tuesday's big gains, writes Patrick Harv-

erson in New York.

By 12.30 pm the Dow Jones Industrial Average up just 3.71 at 2.948.76 and by midday the Standard ■ Poor's was up 1.49 ■ 380.99. The Nasdaq composite of over-the-counter stocks, however, 🗪 up 💶 at 495.27 at another all-time high.

Turnover on the Big Board was heavy 107m shares, with advancing shares outpacing declining shares two to the warket remained firm. Analysts had expected some after 53-point

in the Dow on Tuesday, especially companies with proven earnings records, had been expected remain strong. for the Dow, breakthrough above the 3,000 mark is confidently expected, probably IIII the
Trading Chemical delayed the long buyers and an order imbalance. The stimulated by an upgrade from Kidder Peabody, which changed arating

citing good earnings momen-tum, better credit quality and ■ risk profile Chemical. By midday the shares had climbed \$1% to 📰 in 📟

recent days by hopes of lower interest rates, firmed alongside Chemical. Citicorp rose K to shares, Chase Manhattan added JP. Morgan \$1% \$48% and Manufacturers Hanover climbed \$% to \$26%.

Silicon Graphics slipped #11/4

on turnover just short of im shares after the company warned that fiscal third quarwarned that fiscal third ter earnings would not match the 49 cents a share achieved in the arter.

IBM, up sn at \$113%, shrugged off the that Duff & Phelps, the credit rating the arrange debt begreves.

the group's debt because of pressures on profitability, espe-cially in mainframes.

Elsewhere in the computer sector Equipment put 1564%. Compaq rose buy after agreed buy Graphics, and \$51%.

Dillard Department bhares owned by Vendamerica, Dritch group, were Dutch group, were and concessfully into the market at \$99

m alteren Collectres com 1254 55 \$39 following reports that the company is comfortable with analysts' estimates of fourth quarter earnings of 30 cents to 40 cents ■ share.

On over-the-counter mar as huyers continued to pick up the stock on me news that the company had a \$4m licensing from Siemens, the German computer group.

ADT to the from The

day's declines, rising to in busy trading. The in reaction to lawsuit from Laidlaw, which will attempt to overturn a standstill pact pre-venting Laidlaw from acquiring a larger stake in ADT.

Price Co climbed \$1 to \$48% the recovery reported cents a share, up from 51 cents share the same stage a earlier, a same stage a salabn, up from \$1.1bn.

FOLLOW-THROUGH buying York lifted Toronto the board in early ing. The composite index gained 15.7 Laidlaw H shares alightly a positive news-paper article. The stock gained C3% in Cally on volume of

Frankfurt in the lead as bourses advance

THE 2.2 per cent rise overnight on Wall Street sparked off an advance by most bourses yesterday. Currency plays also continued 📦 feature, writes Our Markets Staff.

FRANKFURT surprised analysts with its strength for the itime this week. Following a 3.97 rise to 668.97 in the FAZ miles in midsession, the DAX closed 38.88, or 2.5 per cent, higher at 1,577.50. Volume climbed from DM5.3bn to DM7.8bn DM7.8bn.

Over the past three days, the market has risen by 4.6 per cent; yet a week ago, said Ms Barbara Altmann of B Metzler in Frankfurt, most observers
expecting a further
decline. The said, reflects recoveries in the bond market and the D-Mark.

This week, a fall in average bond yields from 8.62 to 8.57 sion postpone new govern-ment but some. Over the past week, the D-Mark has past week, the b-mark has recovered against the dollar, from around DM1.72 to DM1.67. Financials, chemicals, engi-neering and steels led yester-day's gains. Hoesch, the steel-

SOUTH AFRICA

RISING international markets boosted Johannesburg yester-day, but trading was thin. The industrial index hit a record high of 3,403, up 17. Gold shares rose on the weak finan-cial rand and steady bullion price, the all-gold index adding 40 to 1,039.

1991 on Tuesday.
Aegon, the insurer, added
F1 2.20 FI 133.70
announcing results in line with
expectations and raising its dividend. were the pany's first results produced on less controlled and were therefore of significance for the future performance of the insurers, will one analyst. Amev rose Fl 1.70 to Fl 59.60

maker which has moved into high-tech engineering, jumped to third in the most active stocks list, trading in DM696m as shares rose DM25.50 to DM297 on a large buy order. Metallgesellschaft Daimler's DM21.50 at DM513, still

cent on institutional buying.
The CBS Tendency index rose
18 to a year's high of 98.2 in
turnover estimated at F1600m
to F1700m. Among the winphilips jumped F11.70 or
6.1 per cent to F129.70, mostly
foreign demand, and Pirelli
Tyre rose F11.40 or 6.4 per cent
to F123.40 in spite of its sombre
1991 to Tuesday.

Day's High 1117.27 Day's Low 1110,75 AMSTERDAM gained 1.9 per cent on institutional buying. The FT-SE Eurotrack 100 index for April 2 was overstated throughout the day by + 12.96 because of an error in the peseta/dollar exchange rate, said the international Stock Exchange. For the same reason the Surotrack 200 index was overstated by +7.74. The table shows the corrected closing figure for April 2.

> den added Fl 1.70 to Fl 52.50. Pakhoed gained Fl 3.70 in Fl 197.70; the transport and storage company is in h report figures today.
>
> PARIS advanced in fairly
> busy trading, with the CAC 40
> index up 24.79 or 1.4 per cent at 1,851.89. Turnover run in the Fr2.7bn from FFr2.5bn.

Alcatel Alsthom, the electrical engineering group, added FFr3 to FFr621 volume of the bourse closed, the company released its 1990 results and announced an offer to buy out minority

2.5 per cent in Suez, which added FFr3.30 to FFr346.30. MILAN's Comit index closes 6.96, or 1.3 per cent, higher at 592.02, led up by Generall, Cir and Olivetti. The insurer enjoyed US interest and rose 1.750 to 1.35,806.

Mr Carlo De Benedetti's key holding company, Cir, rose 1.80, or 3.4 per cent, to 1.2,640, and Olivetti by L82 to L4,040 late trading. Meanwhile the Fiat group retailer, Rinascente, put on L260, or 4.3 per cent, to L6,280 following Tuesday's higher profits for 1990.

ZURICH rose 1 per cent, the Crédit Suisse index closing 5.9 higher at 556.9. Foreign buying centred on chemicals, where Ciba-Geigy registered climbed on interest rate hopes, Union Bank registered closing SF127 higher SF1771. STOCKHOLM SAW foreign

interest libig consumer durables companies, Electrolux rising SKr7 III Than and Volvo SKr11 III SKr330. The Affärsvärlden General closed to zo, or 1.7 cent, higher at 1,112.20.

ASIA PACIFIC

Strong yen and US gains spur Nikkei

FT-SE Eurotrack 100 - Apr 3

Hourly changes Open 16 am 11 am Moon 1 pm 2 pm 3 pm Close 1111.03 1113.67 1114.34 1115.73 1115.92 1116.15 1116.86

Tokyo HOPES OF monetary easing, triggered by the stronger yea, together with the overnight surge on Wall Street, brought in broadly based buying yesterday, unites Emiko Tarazono in

Tokyo. The Nikkei avarage gained 628.06 or 2 per cent to 26,780.06. It opened at the day's low 26,322.71 and reached a high 26,803.43 near the close.

Volume expanded to 650m shares from 400m; domestic institutions were spurred into action by heavy foreign buy-ing. Rises led falls by 806 to 194, with 129 issues unchanged. The Topix index of all first section stocks climbed 30.86 to 2,007.56, and in London trading the ISE/Nikkei 50 index advanced 27.08 to 1,529.29.

The yea's strength caused a sharp turnround in sentiment. A Jardine Fleming trader said the Nikkel supported above the 13-week moving average was also a positive sign.

were sought on expectations of cut. Tokyo Electric Power put on Y90 TY4,000 and Nippon Steel added

Y7 at Y488. Mitsubishi Electric, the most active issue, rose Y30 to Y817 on foreign buying.
were attracted because the group is gaining strong foot-hold in the Hand East.

Drug manufacturers were strong on profits expectations and in anticipation of drug developments. The sector gained 3.42 per cent. Tanabe Selyaku rose Y100 to Y1.250 and Fujisawa Pharmaceutical Y90 to Y1.980.

Railway-related shares rose on rumours that Rast Japan Railway plans to list later this year. Keisei Electric Railway added Y40 at Y1,790 and Tokyu Y60 at Y1,590. East Japan Railway's suppliers also advanced: Omron, which has received orders for automatic ticket checking machines, appreciated Y30 to Talkin

rise the Financial Times to debit my account by £22 sterling.

strong, reflecting increased orders because of the labour shortage. Toshiba Tungaloy climbed Y60 to Y890 and Hitachi Construction Machin-

The three units, Générale Occi-

dentale, Saft and Locatel, were

suspended on Tuesday. — Alcatel's profits rise was as

good expected, said one salesman. He added that the

current trend towards buying in minorities was technically

positive for the market, as it reduced the free float and so belied to push prices higher.
Pernod gained FFr64 or 5.5.

per cent to FFr1,281 with 45,450

shares exchanged. The drinks group said that it had not ruled

ery Y90 to Y1.560. In Osaka, the OSE average advanced 461.02 to 29,623.70 on advanced 461.02 to 29,623.70 on volume of 58m shares, up from 33m. Sumitomo Forestry added. Y50 at Y1,330: the continuation of the property of the continuation of the

dioxin from water.

ONLY THREE countries in the Pacific Basin region responded in strength to Wall Street and Tokyo. The Wall Street and Manila declined.

HONG KONG approached the all-time high of 8,950 on the Seng in advancing

79.71 or 2.1 per cent to 3,869.70. Turnover swelled from Properties led a rally.
Traders noted that apart from the Wall Street rise, the recent recovery in the US dollar, to which the Hong Kong dollar is linked. linked, Hong Kong investments more attraction. AUSTRALIA noted some south east Asian buying as vol-ume climbed from A\$123m to A\$164m and the All Ordinaries

index put on 22.2 to 1,457.0.

News Corp, cutting its third newspaper title in six months, rose 30 cents to A39. Adelaide Steamship continued to suffer reported him to I loss, falling 3 cents to 11 cents with a heavy 4.6m shares traded, following a

drop of 18 cents on Tuesday.

TAIWAN advanced by 3.1
per cent, the weighted index closing 159.54 higher at 5,344.84, but volume essed from T888.4bm to T888.3bm. Buying was targeted at automotive stocks and small-

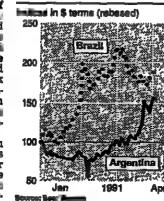
Austral decision inspires Argentina

John Barham explains the recent surge in Buenos Aires while, below. Victoria Griffith talks to the São Paulo exchange president

THE FAMILIES STATE OF cial district swarmed with people couple of ago. Anxious in silence as monitors in the windows of brokerages relayed the at the city's stock market. Far from hang wit-ness to disaster, as so often in the past, the Page Arm Stock Exchange had been spectarnism's rejuvenated.

Turnover hit a record \$30.5m on March 21: the exchange's Merval index climbed 28 par on in same day, while the dollar-adjusted gained 23 per cent, raising market capitalisation to allim then, the marm has stabilized ichy: them tags is mfit-taking which pulled it

back down 8.8 pr 11 lt has even its gains, says American Securities in London, pointing out that, by Tuesday, the dollar-adjusted index had rison a net III per cent since March III Volume as also remained high, at \$18m on Tuesday, compared with \$3m day months On March 11 day the surge, Mr Domingo Cav-



allo, minister, Argentina's attract, would be made fully convertible on April 1 and rate would be allowed fall below Cavallo the bank stop printing money in government spending turn a budget deficit into a surand exchange under control, investors had nowhere else to go than to equities. Mr Hugo Grimaldi, a financial commentator, says: "This is a plan to reactivate the sconomy. The government walls companies to make money so it can increase its tax revenues and balance the budget."
The financial market's post-

tive reaction heartened Mr Cavallo. A member of his entourage said: This is that there is real confidence in Cavallo and the possibility of

without fresh loans, debt relief a moratorium. If the government can run a budget surplus and keep interest rates low, say stock exchange officials, the outlook

ar Argentine equities will remain encouraging. Not only will stay tive, but stability could With interes will tumbling improve corporate cash flows to 14 per cent a month, from 5-10 per 1 few months

Legalisation of loans in dollars could also encourage banks to lend more money for longer periods. Loans rarely extend beyond 90 days. Manu-facturers and consumers might then increase their borrowing to raise output or to increase

None the less, a fixed exchange rate and inflationary pressures will put pressure on companies to control M Roberto Werner, head of capi-tal markets at Banco Roberts, says: "The market is very selective, the consumer white home electronics and car in for tough times.
The benefits of rationalisation be the limit of the cost

However, one dissenting observer says: "The million dollar question is whether to bet against Cavallo or not. Economy ministers in this country always do things right until one day they make a mis-take and they are gone."

History is certainly not on
Mr Cavallo's side. The govern-

ment has launched four major assaults on inflation in the last

Brazilian strength scuppers merger plans

ITH THE Brazilian market registering gains of more than per in dollar since beginning of year, Mr Alvaro Augusto Vidigal, president 🖬 🍱 🚟 Paulo Stock Exchange, has reasons to be optimistic. Trading volumes to be doubled low point med year, and the prospect M more foreign coming the marin has given med prices

and reduce the amount of time foreigners have la hold on la land. In Vidigal within the self 60 days and is pred-

icting a rally leading up to the event.
Things have improved so much on the trading floor that Mr Vidigal has decided that the São Paulo exchange (Bovespa) no longer needs a biellow. He backed out of a scheduled is erger with the Rio de Janeiro Stock Exchange a couple of weeks ago, claiming that Mr Fernando Nabuco, how former president, had given much away in making the deal. "Bovespa, which has the lion's share of the market which has the lion's share of the market in Brazil, must also have most of the power," says Mr Vidigal. The exchanges' presidents were said to have fallen out over Rio de Janeiro's status as the "politiseat" if the combined exchanges.

Boyespa. The Brazilian aconomy is still off-course, and the latest insider trad-ing scandal, concerning the coffee mar-kets, has taken its toll on international

espa had been counting on to increase its market size, is also in question. "Without an international accord on debt, privatisa-

Mr Vidigal insists that an 18 per cent

miles lift. The government's new rules for equities, announced two months will allow these foreign investment in Brazil

Notwithstanding all the good there are some and on the horizon

credibility.
The success of privatisation, which Boy

tion will not be nearly as successful as everyone had hoped," says Mr Vidigal. In spite of Brazil's economic troubles,

sethack in the index during the first three weeks in March was just profit-taking.

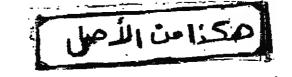
"It is a profit-taking are still cheap on fundamentals," in the president. I believe there are good days ahead."

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs E. Co., and County NatWest/Wood Mackenzie in conjunction with 📠 Institute 🖬 🖊 🖊 🖛 Institute 🕩 🖊 Mackenzies

national and regional markets			TUE	SOAY A	PRIL 2 1	991				MONDA	Y APRIL	1 1901		DOL	LAR DE	EX
Figures in parenthoses show number of lines of stock	US Dollar Index	Day's Change	Pound Sterling Index	Yen Index		Local Currency	Local % chg on day	Gross Fiel Yield	U\$	Pound Starting	ar.	DM Index	Local Currency Index	1991 High	1891 Low	Year ago (approx)
Australia (74)	134 04	- 0.6	TIPE.	117.35	117.11	115.00	-0.8	200	200.00	113.92	TEX.	118.16	115.88	120	112.74	134.22
Austria (19)	196.59	+ 0.5	100	172.11	171.76	172,67	D.9 +		206.65	165.30	153.60	171,46	172.72	222.37	187.00	280.86
Belgrum (60)	140.04	+0.8	117.43	122.59	122.35		+0.0	4.91	20.00	117.41	186.30	121.78	110	151.20	20(1/2)	19149
Canada (116)	138 09	+ 1.1	115 80	120.89	120.64	115.59	+ 1.0	3.42	340	115.35	121.60	119.64	1144	141.10	1204	16.5
Donmark (31)		+ 1.7	-	211.95	211.51	213.03	+ 0.4	1.56	236.00	201.09	211.05	anur	10.0	270.56	217,74	24.
Finland (21)	117.35	-0.5	47.00	102.75	102,53	98.18	- 0.5	2.47	117.91	99.62	104.56	100	98.5	100	90.81 121.85	154.88
France (113)		+1.1 +1.7	117.66 91.22	122.83 95.25	122.57 95.04	125,29 95,04	+0.7	235	100.01	117.31 90.33	100	30.00	10.00	12.3	102.43	136.57
Hong Kong (48)	153.77	+1.2	(20.34	134.62	134.35	153.84	+1.2		101.89	(20.4)	134.77	33.20	132.00	44.11	102.43	122.41
Iroland (16)	165.30	+ 1.5	138.61	144.72	144.42		+0.3	3.12	162.82	137.57	144.38	142.69	146.04	182,48	132.88	185.39
Italy (91)	79.68	+04	66 81	69.75	69.61	74.53	+0.3	3.42	79 39	67.08	70.40	69.57	74.29	88.23	72.05	97.32
Japan (453)	138.78	+24	ITE	121.50	121.27	121.50	+1.1	0.71	(15 AL	114,50	120.18	EMLIN	275.16	VIE.97	P435	COLDY
Malaysia (33)	236.73	+0.5	46.61	207 24	206.82	250.95	-0.3	3.04	30.6E	199.07	208.93	206.48	201.50	20.70	100.60	15.65
Mexico (12)	794,13	+05		695.25	693 82		+ 0.3		10.40	667.42	176.40		2584,14	794,13	125-44	382.27
Netherland (40)	139.52	+0.2	11/10/00	122,15	121.90	120.52	-0.1	400	100	117.63	III or	122.02	120.67	145.73	12km	120.0
New Zealand (14)	45.78	+ 1.1	38.39	40.08	40.00	41.24	+0.7	8.28	45.27	31.31	40.14	39.67	40.96	22.21	41.18	60.78
Norway (30)	198.62	+ 1.5		173.89	173.54	176.85	+0.2	1.77	195.75	Mar Til	173.58	171.55	176.55	22.34	182.24	233.42
Singapore (25)	193.12	+01	110	169.08	168.73	159.22	-0.1	2.36	190.00	1100 to	171.15	169.14				189.48
South Africa (60)		+0.3	100	173.87	173.51	141.64	-0.2	4,03	100,000	167,31	175.59	173.53	140.00	208.54	173.00	
Spain (41)	100.00	+12	199,50	142.64	142.35		-0.3	4.41	TOMOT	135.01	142.75	141.07	125.11	171.12	131.51	154.35
Sweden (27)	188.90	+ 1.1	158.41	165.38	165.04	170.30	-0.2	2.55	186.93	157.93	100.00	68	170.60	204.12	146.60	175.25
Switzerland (65)	94.73	+ 1.0	79.44	82.94	82.78	83.81	+0.1	2.47	93.82	79 27	3530		83.71	100.67	82.17	90.14
United Kingdom (295)	177.12 153 83	† 1.9 † 2.2	129.00	155.05	154.73	148,53 153,63	+1.1	4.77 3.19	173 EF	127.17	154.17 133.48	101.00	146.91	187.44	MART	148,82 138,94
USA (525)			129.00	134.68	134.41	133.03	+22	3,13				131.92	150.52	153.83	125.95	
Europe (937)	141.55	+ 1.4	MAG	123 92	123.67	121.45	+0.8	Marie	139.56	117.92	Acres 6	122.31	17/19	151.62	125.50	139.64
Nordic (109)	183.21	+ 1.3		160.39	160.07	156.87	+ Q.1	2.06	100	152.79	100.00		80.77	200,81	400	100
Pacific Basin (647)	138.69	+2.2	100	121,43	121.18		+1.0	1.04	25.07	114.63	120.31	118.90	0.00	145.92	117.86	200
Euro - Pacific (1584)	140 21	+ 1.9	117.57	122.74	122.49	122.57	+0.9	8.68	MY.OL	116.26	122.02	120,59	121,45	1.7	OLD IN	133.11
North America (641)	152.78	+2.1	128.11	133.77	133.50		+2.1	8.30	15.0	126.37	132.65	131.10	2400.00	100.70	(350)4	
Europe Ex. UK (642)	120.06	+ 1.1	100.68	105.13	104 92	105 64	+0.5	3,18	135	100.38	105.35	200	105.07	I FILE	106.85	21.5
Pacific Ex. Japan (194)	135.77	+0.2	114.69	119 78	119.50		+0,1	5.01	107.55	115.32	121.05	175.65	122.26	100	111.40	1211111
World Ex. US (1772) World Ex. UK (2002)	141.10	+1.8 +2.0	118.32 118.35	123 54 123.57	123.29 123.32	123.12	+0.9	2.28	138.55 138.39	117.06 116.93	122.87	121.42 121.29	122.01 129.26	143.99	122.32	134.02
World Ex. UN (2002)	144.00	+20	120.75				+ 1.4	8		119.30		123.75	130.93		120.06 122.92	133.30
World Ex. So Al. (2237). World Ex. Japan (1841)	148.64	+1.8	120.75	126.08 130.14	125.82 129.88	132.75	+ 1.4 + 1.5	3.53	141.20 = 5.05	112.30	129.54	128.03	130.93	147.10 151.69	128.89	134.38
				199.14		THE ST				1000					140.09	
The Index (2297)	Ма	+ 2.0	H		126.11	(ID)	+ 1,4	2.61	141.54	112.0	11100	124,05	131.01	W100	12 to	- 3.1
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As Europe's biggest powerful companies jostle fin position to the advantage of the property of 1992 and su expanding Europe - who's proper up the rankings, at whose expense? The "Financial The European 500" gives you's clear comprehensive picture of business in Europe. www published in book form, it is a permanent reference for the most useful listings of Europe's top 500 companies including a separate III of the top UK 500. The lists give you the pecking order, but just as importantly our incisive analysis and FT comment. We explain the reasons behind moves in the tables and the significance of the more dramatic ones. The report also includes an invaluable list of the company addresses, telephone, facsimile and telex numbers and the name of their Chairman or Chial Institutive, Now in its ninth year, the "FT European 500" will be more useful than ever if you are doing business in Europe. To urder the "FT European 500" use the coupon provided. To: John White, Financial Times Limited, No. 1 Southwark Bridge, London SEI 9HL, United Kingdom, Fax: London (71) 873 3072 Yes, I would like copies of the FT European 500, priced at £22 sterling per copy, inclusive of postage. Please charge to my: American Express Mastercard . Visa .



APRIL 4 1991

margin of 23 per nauly is looking to build bank, which a block value of ing consumal 1,800 than it bought dur-

Construction propert profes on over, in spite of presfulns as a result of rating property see.

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Per share tumbled 96p). A final divi-sip (23p) is recomibiking a total 📲

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Rewstorne lishirr Brewery авпочнеей в 11.44m e (a fund pub acqui.

i also reported a pre-of £343,300 for the ptember 30. ham Axford, chair. Una quoted brewer reiniler, sald 🏬 lesse 21 32p per ally underwritten by Securities shie the company . insum advantage of the to hou pub. for C2 tru, funded in

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FINANCIAL TIMES THURSDAY APRIL 4 1991

UK COMPANY NEWS

Caparo rises to £15.7m but expects slip this year

CAPARO INDUSTRIES, the steel-based engineering group, about 15 per cent over the first steel-based engineering group.
Increased pre-tax profits by 11
per cent to £15.71m last year,
but warned that it expected sales trend has unfortunately profits for 1991 to be lower. Turnover rose by 4 per cent to £229.73m and fully diluted earnings per share improved 20 per cent to 9.25p (7.71p). A pro-posed final dividend of 2.3p

gives a total for the year of 3.8p (3.1p). Mr Swraj Paul, chairman, said: These are very satisfactory figures, achieved in increasingly difficult conditions." But he added: "The slowdown in sales seen in the last months of 1990 has continged in the first quarter of 1991, and while we may see some improvement in demand in the second half, this will affect profits for the corrent year." Caparo said operating profits from North America had increased to £7.5m (£4.14m),

reflecting the £23m acquisition of Bock Industries, which was added to the US steel tubing operation in March last However, UK operating profits fell to £12.25m (£13.82m) a result of the slowdown in sales and tougher market con-ditions in the last five months of 1990 as the UK recession egan to take effect. For the second half of 1990,

NORMAN HAY, the metals processing, coating and finishing group, finished 1990 with profits more than halved to film and is cutting the divi-

Shareholders are warned that the planned reorganisa-tion in engineering finishes will involve considerable costs

In the absence of traificant improvement in 1 UK sconomy, group results will materially worsen this year will most certainly continue into 1992, said Mr

Anthony Hay, chairman. His warning accompanied.

controls 71 per cent of the equity, to acquire the rest of the capital at 230p cash per

share.

The offer values the maker

of piano actions, keyboards

and hammers at about 22.5m.
The shares yesterday added
15p to 210p.
Henriourger reported pre-tax
profits of £104.831 (£52,658 lose)
in the first half to November

30, but this was aided by for-

Kong Stock Exchange.

and could affect profits.

Norman Hay halved and

US offer for Herrburger Brooks

Herrburger Brooks has agreed sign exchange gains and inter-an offer from Kimball Internation est payments. The company has the made 97 employees

Salomon inc

Notice

to the Holders of Hong Kong Doller Warrants Issued by Salomon Inc to purchase shares of HSBC

Holdings pic (formerly to purchase shares

of The Hongkong and Shanghai Banking Corporation Limited) (the "Warrants")

NOTICE IS HEREBY GIVEN to the holders of the Warrants of INCIDE TO RENEET SIVEN TO THE NOTIFE AT THE Warrants of attlustments to the terms of the Warrants required as a result of a scheme of arrangement under section 168 of the Companies Ordinance (Cap. 32) of Hong Kong concerning The Hongkong and Shanghai Banking Corporation Limited ("HSBC") (the "Scheme").

Conoration Limited ("HSBC") (the "Scheme").

Fursuant to the Scheme, which became unconditional on 2 April 1931, HSBC has become a wholly-owned subsidiary of HSBC Holdings pic ("HSBC Holdings") through the acquisition by HSBC Holdings of the settle issued share capital of HSBC for a consideration of one new share of HICS10 in HSBC Holdings (a "New Share") for every four existing shares of HICS2. It has been publicly announced that details of the Scheme and the New Shares are contained in Listing Particulars prepared by HSBC Holdings and retaining to HSBC Holdings and the listing of the New Shares on the London Stock Exchange and that these are available for public collection and are included in the companies fiche service available from the London Stock Exchange.

Similar information is available in Hong Kong from the library of the Hong Kong Stock Exchange.

In accordance with the provisions of a warrant agreement and dead poll dated 28 October 1989 between Salomon inc and Morgan Guaranty (That Company of New York (the "Warrant Agreement") Salomon inc has

THE ADJUSTMENTS to the Warrants, which will take effect upon the Scheme becoming unconditional in all respects and the New Shares being listed on the Hong Kong and London Stock Eachanges, are as follows:

(i) on issue, each Warrant entitled the holder thereof to purchase one share of HK\$2.50 in HSBC (a "Strare") at an exercise price of HK\$8.40 (subject to adjustment). The exercise rights will be adjusted so that every four Warrants shall entitle the holder thereof to purchase one New Share of HK\$10 in HSBC Holdings at an

(ii) the provisions relating to Board Lots (as defined in the Warrant Agreement) shall continue to apply in respect of the New Shares on the same basis as for the Shares, so that Warrants must be exercised in amounts which will result in the purchase of a number of New Shares equal to an integral multiple of a Board Lot. From 9 July 1991, Board Lots in respect of the New Shares will be 400;

this will require Warrants to be exercised in integral multiples of 1,600. Trading in the New Shares from 8 April 1991 until 8 July 1991 may take place in Board Lots of both 400 and 100 New Shares and Warrants may be traded in Board Lots of 400 and are exercisable in

(iii) all other provisions of the Warrant Agreement shall apply to the Warrants (as adjusted) and the New Shares (including the provisions relating to Exercise Price adjustments) and a supplement to the Warrant Agreement will be executed to confirm the adjustments auministried in this notice and to make all conse-

It is expect—that trading in the Warrants will resume in Hong Kong and specific at we commencement of business on 8 April 1991 and that the Warrants will become exercisable on the adjusted terms at that time.

aggregate avarcise price of HK\$25.60;

integral multiples of 400; and

ermined, in exercise of its discretion in a manner which it considers to be fair and reasonable to Warrantholders generally, to make certain adjustments to the terms of the Warranta to reflect the consequences of

gives warning on 1991

Mr Paul said: "The declining continued in the first quarter of 1991, and has also begun to affect our sales into Europe. This obviously has a signifieffect on our profits, par-ticularly since the lower sales figure is also having to be achieved with lower margins in the fiercely competitive conditions now affecting all our markets – the UK, Europe and North America.

Gearing is 88 per cent, although most of the debt is in dollars and without recourse to the UK group. Net interest payable increased to £4.04m (£3.85m). Mr Paul said interest charges were covered 49 times by operating profit, which he considered a very satisfactory ratio, particularly in a included the Bock buy.

Mr Paul and government and other forecasters were suggesting that the recession would be relatively short-lived, with some improvement in demand in second half if year. "I hope they right, but we cannot just wait for this possible upturn," thrust limit in the last year's limit of Lords ruling which denied it

the preliminary statement, which showed minutes a per

timi lower at 213.25m (£17.07m), and pre-tax profit down to 2912,000 (£1.97m).

Earnings per share dropped to 4.04p (8.05p). To maintain the cover of recent years, the final dividend is an to

0.64p for a total of 1.14p

UK manufacturing affected

both the decorative finishing market and the higher margin engineering finishes. During

the last four months and the first manus of 1981, he latter, particularly in defence, had dropped in volume.

redundant, with associated costs of about £230,000, which were not provided for at November 80.

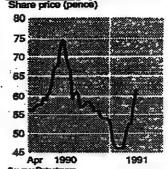
November 39.

Kimball, based in Indiana, makes a variety of consumer durable goods, including office and healthcare furniture and

The offer is subject to share-holder approval at a High Court meeting and an extraor-dinary general meeting.

Mr Hay said the decline in

Caparo Industries



redress against Touche Ross, the accountants which audited the accounts of Fidelity, an company which company which
Caparo acquired in 1984 but
later closed, describing
as grossly misleading.
Mr Paul said Caparo was
oursuing new action
auditors damages from certain former Fidelity directors., "Although it may

before the resolved, sharethat the now famous judgment has made users of accounts and other bodies look afresh at will have to be recalled

AST NOVEMBER MT Michael Ashcroft, the chairman of ADT, used inside information M sell a per personal stake in BAA, the former British Air-ports Authority, announcing the move only hours before ADT told the markets it and sold a similar stake, according to allegations made in a limit

York court. Laidlaw, the Canadian management and school bus operator which owns per cent ADT, made the allega-tion part a complaint aimed at forcing greater disclosure from the Bermuda-based "On morning November 29 1990, defendant Ashcroft announced had sold his per-

announced had sold his personal shares institutional later,
ADT announced it had sold a 5 per cent block. The price of BAA stock fell 12p to 392p on the news of ADT's sale," the complaint alleged. said that the con-cealment of actions, including

Mr Ashcroft's dealings in BAA

shares, I a question the integrity of ADT's management and had derived its shareholders of important information for investment decisions. The case, which names Mr Ashcroft directors, Mr David Hammond, the dep-uty chairman, and Mr David

Bates, alleges they defrauded buyers and selless of ADT securities through the dissemi-nation of false information.

Laidlaw is seeking M force
ADT to make the necessary
disclosures M comply with
stock exchange regulations in the US, where its shares their primary listing via American Depositary Receipts (ADRs). Further, it also agreement that is currently denying Laidlaw any representation an ADT's board to be declared void.

ADT remained silent this week, apart from saying that it plans to fight the case vigor-ously and it the claims were without merit

The Stock Exchange in London, where ADT in the secondary listing that requires ADT to make all information at the to the market mation to the market that will prevent false market arising. The exchange is understood to have been aware of the allegations in insider trading in but never comments whether investigation has taken place.

I the limit Laidlaw's allegations a plex share price manipulation scheme involving by ADT of assets over at least five

ADT of assets over at least five years to affiliate companies —
which were in practice ADTin III It made III UK
accounting practice that allow
gains on asset sales and asset revaluations would not Sechura paid for the Attwoods "normally be recognised in and Nu-Swift stakes and in the sechura paid for the Attwoods and Nu-Swift stakes and in the sechura paid for the Attwoods and Nu-Swift stakes and in the sechura paid for the Attwoods and Nu-Swift stakes and in the sechura paid for the Attwoods and Nu-Swift stakes and in the sechura paid for the Attwoods and Nu-Swift stakes and in the sechura paid for the Attwoods and Nu-Swift stakes and in the sechura paid for the Attwoods and Nu-Swift stakes and in the sechura paid for the Attwoods and Nu-Swift stakes and in the sechura paid for the Attwoods and Nu-Swift stakes and in the sechura paid for the Attwoods and Nu-Swift stakes and in the sechura paid for the sechura paid for the Attwoods and Nu-Swift stakes and in the sechura paid for the second paid for the se "normally be recognised in parent-subsidiary dealings", the case claimed.

Richard Gourlay on the case facing Michael Ashcroft and the tightly controlled ADT

Laidlaw, laid low, seeks recourse to Lady Law

The scheme involved the sale of ADT assets to a US affiliate, Sechura, which had been up to build portfolio ley (which evolved into ADT in

Most of the portfolio was acquired from Hawley/ADT and included what Laidlaw "underperforming busi-nesses", including Pineapple Dance Miss World

m 1987 Sechura also received
28 cent of Attwoods, the
28 cent of Attwoods, the
28 management group, and
ADTs 21 per cent stake in NuSwift, the fire-fighting equipment and office-cleaning
group, for which ADT received
2522 loan note.

Laidlaw alleges Sechura repaid almost 30 per cent of this note by "reselling" many the to ADT within months of acquiring

Men Sechura returned the Attwoods shares, ADT forgave \$63.5m of debt, compared to the \$27m it had paid in 1986. When it returned Nu-Swift
ADT
debt in a deal that implied the
value of the shares had more

Laidlaw claims that ADT had inflated the price which

ADT did not disclose the material write-downs of the loan to summan in 1988 and

Laidlaw said it was impossible to know how much ADT shareholders had suffered but that the court had to prevent further illegal

its complaint, Laidlaw never intended ADT's operations in be transparent and when it invested in ADT from 1989 it had done Group. In 1987 Sechura also received

relying on false disclosures.

In a fax Laidlaw this
March Mr Ashcroft offered
in invite Laidlaw representative to the ADT board and said his company in an regarding full listing New York market which would require changes in reporting procedures.

Laidlaw dismissed these as "vague assertions". They did help whether warming important proposals concerning the share capital and dividend policy at a special board meeting was adjourned at hidlaw request Monday until June The Hear York board pro-

caedings will focus the struggla for control at the top of Mr Asheroft's tightly controlled failed to gain the confidence of



Michael Ashcroft: accused of concealing his actions

more establishment institutions in the City.
Nor is Intil likely in drop
its case lightly. August, analysts say little has recorded a paper loss of about \$400m on ADT investment, or nearly half the book value at that time.

OUR RESULTS ONPAPER

1990 PRELIMINARY RESULTS

	THE WITHOUT (pro	THE GROUP WITH ARJOMAE (pro large figures)				
	1000	1989	1990	1989		
Turnover (£m)	1,506.4	1,511.6	2,598.6	2,423.8		
Operating Profit before exceptional items (£m)	171.4	174.0	282.2	273.0		
Profit before Taxation (£m)	158.2	173.5	259.6	262.6		
Profit after Taxation (£m)	103.2	108.9	174.1	173.7		
Earnings per Share (p)	20.8	21.9	21.5	21.3		
Dividends per Share (p)	8.35	_	_	_		
Dividend Cover (times)	2.5	_	_	_		
Interest Cover (rimes)	14.4	7.7	12.7	8.3		
Net Debt Equity Ratio (percentage)	19.7	25.1	14.6	30.2		

The New Group after the merger with Arjomari is:

- The largest paper company in the EEC.
- Number in the world's paper and pulp industry.
- Market leader in carbonless papers in North America and Europe.
- Market leader in thermal papers in North America and Europe.
- Number 3 in the important coated woodfree paper market for the advertising and publishing industry.
- A European leader in fine printing and writing papers particularly for business stationery using brands such • Conqueror, Connoisseur and Opal de Rives.
- Global leader in a number of speciality, technical and industrial papers.
- Owner of the largest network of paper merchants and distributors in Europe with market leadership in many key markets.

The Chairman, Cob Stenham, today said "We have entered the year with great enthusiasm derived from the product, market and human strengths of the newly combined Group, together with the opportunities for substantial synergistic benefits.

Despite difficult trading conditions, we remain confident about our performance in 1991."

> WIGGINS TEAPE: APPLETON

> > MAKING PAPER WORK

that period from £139.4m to £183.4m.
This has partly been due to the cyclical downtum in chemicals, which is also a business that will help the group to gain more fully from an economic unium.

Mr Urunhart denies any sug-gestion that he will inject the with which Castrol lubricants are marketed into

At the same time, the com-nany has been starved of capi-tal expenditure. "They were thrilled when we gave them

£180,000 for a new electron microscope," admits Mr James Alexander, Burmah's corporate

Alexander, Burman's corporate affairs director, they put out a press release about it."

Burman's own earnings will be diluted to a certain extent this year by the interest payments on the debt in the 2250m takeover, but Force control on the second or the corporate of the payments on the debt in the payments on the payments of t

An acquisition with the right chemistry

Deborah Hargreaves on the integration of Foseco within the Burmah Castrol group

HEN BURMAH Castrol's bitter takeover battle for Foseco, the speciality chemicals and abrasives producer, ended last December the company becomes

sives producer, ended last December the company began the really hard work, integrating the new company into its own structure and disposing of unwanted assets. This against the background of the chemicals sector being stuck in one of its deepest downturns for many years.

"We had always suspected that the company had a very good business with a good position and market share, but that it was strategically mismanaged," explains Mr Lawrence Urquhart, chairman of Burmah Castrol. Mr Urquhart into Foseco's diffuse corporate strategy.

The strongest part of Fose-co's business is its metallurgi-cal chemicals division, which Burmah will keep intact with its own management structure within its chemicals arm. "It is business which has been diverted from its central purpose and we believe that, once released, it will generate substantial activity." Mr

Urguhart said.
This part of Foseco's business, which serves the steel and metals foundry industry, has turnover of some £200m an important market niche Burmah sims to build on that niche by highlighting the specialist nature of Foseco's services and pushing it as an upmarket supplier.

The other main Foseco diviaton - its construction and mining chemicals arm - has been merged with Burmah's similar business, Expandits.

The rest of the business, which includes an division, a diamond products group and one of the world's largest producers of lavatory seats, has been lumped together and is currently under review. This means it will probably be sold as soon as buyers can be lined up.

Foseco's earnings had been declining as the chemicals industry suffered from a downturn, but Burmah also reckons

industry suffered from a down-turn, but Burmah also reckons the previous management had not capitalised enough on the company's specialist position in many markets.

Profits had dropped by 26m in 1989 from 246.5m to but Burmah argued during the hid hettle that effect stripming

out extraordinary items profits had dropped by 210m in that

Analysts expect Foseco's profits to have dropped even further for last year to about £36m. But Burmah Castrol believes that, by combination of cost-cutting and aggressive marketing, the library in the raised from about per cent to 10 per cent in its main foundry operations. "The foundry industry is growing worldwide and its demand for highly technological products is increasing," Mr Urquhart

strength is in its technological expertise, but the company has been extremely weak marketing. Mr Urquhart stresses that Foseco has been more sales-oriented but has done little long-term marketing to position itself for growth over the next five

There is a lot of scope for rationalisation and cost reduc-



Lawrence Urquhart: Foseco's strength is in its technological expertise, but it has been extremely weak

tion at Foseco," says Mr Nick Clayton, an analyst at Smith New Court, the UK brokerage house, "one of the businesses dragging it down was the abrasives division that Burmah is

looking to sell."
But Mr Clayton is sceptical about Burmah's ability to produce in the chemicals sector.

"The company has put a lot of. the last five years we has

goods."
The contribution of Bur-"When you're buying a can of warms in the present envi-ronment, expecting profits to hold is a prayer," says Mr Claymah's chemicals division to trading profits has dropped from 215.6m in 1987 to 211.5m last year, out of total growth in

Lec moves up to £0.9m as market share grows

IME REFRIGERATION, the Bogner Regis-based refrigera-tor manufacturer in which Italy's Candy Rilettrodomes-tici has a 16 per cent stake, saw pre-tax profits edge higher by £21,000 to £907,000 in the year to end-December 1990

hibricants are marketed into Foseco, but him Burmah and hing an important view to the chemicals business. "We're much keener on margin and profit while Foseco has concentrated on market share. We feel they havan't capitalised on the strength of their high quality market position."

In other words, Burmah will be looking to exploit Foseco's 1990.
The full-year dividend is maintained 14-59 after an final payment

Exruings per share were 9.89p (9.47p).

The company said that, in spite of the recession in the retail sector, it had increased market share during the year, be looking to exploit Foseco's close position with its clients as a specialist supplier to charge more for its services and develop long-term relationenabling turnover to rise to

251.48m (£49.5m).

Last ceased bulk the cease of the

duced two new products for refrigeration in hospital wards and pharmacles.

It had also recently supplied small domestic freezers to new and

should enhance earnings over the longer term. Mr Orquhart reckons that this year will be the toughest to predict that he Japan.
The sharp slide in 1989 profits coincided with consumer concerns about an environimpact of the use of chlorofingrocarbons and the beginnings of the UK con-

Friendly Hotels rides recession with 19% gain to £6m

PRIENDLY HOTELS, the and nursing home operator, reported a 18 per cent rise to 68.01m in pre-tax profits for £5.01m in pre-tax profits for 1990 from a previous £5.04m.

The improvement came on higher turnov of £31.24m (£5.56m) which reflected resilience in the group's hotels, serviced offices and the New Connaught Rooms, in London banqueting complex.

The market welcomed the resilience and the shares rose 24p = 248 m.

We couldn't shrug off effects of the recession entirely," commented Mr Mich-sel Thompson, managing direc-tor. "The figures show that we've held our own relatively

The group's 17 hotels con-tributed 46 per that to taxable profits while profits from its 16 serviced offices put in 36 per cent. The Connaught Rooms added another 14 per cent and two other businesses - the care homes and French Franks, - chain of sandwich bars - made up the remaining

4 per cent.

While the Gulf — and the recession had depressed the hotel industry in general, the group was not as vulnerable to their effects since its hotels are located mostly outside of London

don.

The care and French however.

not as fortunate. Both were hurt by the increase in rates and higher rental levels in London.

in London.

After a two-year break from hotel acquisitions.

group said if was ready resume takeover activity. Florrowings have been reduced to £7m after a recent sale and leaseback deal which raised £16.1m. A revaluation of hotels produced a surplus of £7.75m book cost.

combined benefits have brought graring down to 10 per cent from 22 per cent at the year end.

the year end. A recommended final divi-dend of 3p makes a total of 5p (3.35p). Earnings per share rose to 25.3p (21.5p) on a fully diluted basis.

BOARD MEETINGS

TODAY continue Baclaman (A), Cooper (Prederick), and Abried Hore Baropeer, Associated Control Service Cos., Content, Epitables Strains & Content, Batter finableder: Service & Content, First London & Marcolanter, News	Bitters (4)
Singles Shap 22	Proudloot (Alexa)

SUNALLIANCE

The audited Group results for 1990 are as follows:	1990 £m	1989 £m
Premium income –		ZAIJ
General insurance	2,512.7	2.475.3
Long-term insurance	861.2	810.6
2018 44 11 11 11 11 11	3,373.9	3,285.9
General insurance underwriting result	(550-8)	(63.7)
Long-term insurance profits	47.7	40.5
Investment and other income	322.2	341.8
Profit/(loss) before taxation	(180.9)	318.6
Taxation	(82.5)	102
Profit/(loss) after taxation	(98.4)	227.7
Minority interests	7.8	12.3
Profit/(loss) attributable to shareholders	(106.2)	215.4
Dividend	111.1	99.0
Retained profits transfer	(217.3)	116.4
Earnings/(loss) per share	(15 <i>A</i> p)	27.3
Dividend per share	14.0p	12.5

TED DITO DIAL ANALYSIS OF CENTED ALINSIDANCE DESIRTE

I DESCRIT OFFICE WAYE	ISIS OF GENERAL MISC	AAUTE AES	CERS	
	. 1990		1989	1
		Under-		Under-
	Premium	writing	Premium	writing
	income	result	income	result
	£m	£m	<u>£m</u>	£m
United Kingdom	1,631.4	(461.3)	1,569.0	1.2
Europe	578.9	(53.1)	365.3	(22.2)
USA	230.2	(0.8)	262.7	(6.2)
Canada	61.0	(7.3)	63.7	(5.2)
Australia	101.7	(16.1)	109.7	(21.5)
Other overseas	109.5	(12.2)	104.9	(9.8)
	2,512.7	(550.8)	2,475.3	(63.7)

The Group's net amounted to William at 31st December, 1990, excluding the value of long-term business. The solvency margin was 11 \$ (1989: 119%).

The Directors recommend a final dividend payable on 1st July, IIIII of 9.0p per share making a total dividend for the year of 14.0p per share - an increase of 12%. The dividend, costing £71.5m, will be paid on 1st July, IIIII un shareholders on the register at close of business on 3rd May, 1991. The scrip dividend alternative will again be

The above statement is a summary of the year's results. The full audited Report and Accounts will be posted in shareholders on 22nd April, 1991 and delivered to the Registrar of Companies after the Annual General Meeting, which will be held on 15th May, 1991.

3rd April, hill

Sun Alliance Group ple. Head Office: I Bartholomew Lane London EC2N 2AB

Magnolia edges ahead to £1.05m

AGAINST A background of retail market in the second half, Magnolia Group raised pre-tax profits marginally from fim to \$1.05m in 1990. Management restructuring meant profits this time were struck after an exceptional charge of

Turnover of the group, which has interests in wooden and plastic products and publishing, rose by 7 per cent to \$23,49m (\$21.91m). Barnings per share edged ahead from 10.91p to 11.15p and the final dividend is held at 3.85p for an unchanged total of 5.4p.

Mr Kurt Scharf, chairman,

said that trading in the early part of 1991 had been affected by the Guif War, adverse weather conditions in February and the deepening UK However, recent weeks had shown an improvement and although this year was likely to be difficult, he felt confident

Magnolia would perform well in its market sector.

Air London up 41% in spite of Gulf war

Mr Anthony Mack, chairman and managing director of Air London International, the

charter broker, has had both good and bad effect on the company's parformance" in the six months to January 31.

He said that adverse effects on the flow of civil air traffic

on the flow of civil air trame were compensated by Air Lon-don's involvement in the trans-portation of personnel and equipment connected with the conflict. However, taxable prof-its rose 41 per cent to £611,000 (1987) of this content to £611,000

per cent to £3.6m (£5.7m).

Rarnings were ahead 29 per cent at 4.47p (3.45p) and the interim dividend is lifted to

Net asset value setback for Burford

Burford Holdings, the property investment and trading group, lifted taxable profits for 1980 by 16 per cent from £2.28m to £2.65m.

However, net asset value, after revaluation of trading properties, dipped 12 per cent to 49.5p per share.

Following receipt of the monies from the sale in March of Henrietta House in London. the group has nil yearing. "We now have substantial cash resources for ment" Mr Wray,

Turnover tell to £9.37m (£20.11m). Earnings per share emerged at 1.59 (1.19) and a proposed final dividend of 0.45p lifts the total for the year from

Molynx advances 17% to £1.69m

Molynx Holdings lifted pre-tax profit by IV per cant in 1990 and said trading in the current year had been brink.

year had been brisk.

The group, a supplier of closed circuit television and security and maker of computerised building and energy management systems.

Limit turnovar by 36 percent to £15.58m (£11.5m) and profit to £1.68m (£14.6m).

Applies to £2.59 (£2.45m) and the

dividend is raised to 3.75p (3.2p) with a final of 2.5p. Mr Eric Walters, chairman said in the year six acquisi-tions were made; all were in

niche markets and proving suc-He said the last quarter of the year was poor. However, the opening three months of 1991 "started with more vital-ity in trading . . . we strate be able to report further prog-

ress when we announce our Bank facilities total some

£25,000,000 Cheltenham & Gloucester Building Society

Floating Fata Subordinated Notes due 2005

Make in heroby given that for in six months interest period from April 3, 107 in Order 3, 1991 (19) days) the Notes will interest rate of 12.2375%. The interest payable on the miletant married payment date October 3, 111 will = 66,135.51 = £100,000 leading

The Industrial Bank of Japan,

Limited, London Agent Bank



INTEREST RATES LOWER? CALL FOR OUR

CURRENT VIEWS

CAL Futures Ltd Window House ONG HIWZ gobgo.

alectricity described for the

WESSANEN

KONINKLIJKE WESSANEN NV.

CONVOCATION for the Annual General Meeting of Shareholders at 3 p.m. on Thursday, April 25, 1991.

Report of the Goard of Managing Directors for 1990
 Adoption of the 1990 Annual Accounts, including appropriation of

Extension of the authoritative powers of the holders of priority

shares and of the authorization of the Company to acquire its own

Dept., 12 Tokenhouse Yard, London EC2R 7AN.

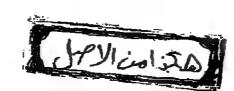
• (Re)appointment of members of the Supervisory Board Copies of the full Agenda and the 1990 Annual Report and Annual Accounts are available at the offices of Koninkijike Wessenen NV and, in the United Kingdom, at the offices of Cazenove & Co., European

The Meeting is open to holders of Priority Shares, Registered Ordinary Shares and Bearer Depositary Receipts, and to representatives of the Press upon presentation of their press pass. As provided for in Article 28 of the Articles of Association, holders of Bearer Depositary Receipts for shares issued by the "Stichting Administrationary was aandalen Koninkillies Wessanen NV" are kantoor van aandelen Koninklijks Wessanen NV are entitled to attend the Meeting in person, or to be represented by a entitled to attend the Meeting in person, or to be represented by a proxy appointed in writing, and may address the Meeting, provided that they have lodged their Bearer Depositary Receipts or a receipt given therefor with the ABN-AMRO Bank NV, Herengracht 597, 1017 CE Amsterdam (the Netherlands) by april 18, 1991 and have obtained a receipt which will serve as a ticket of admission to the Meeting.

The Board of Managing Directors Amstalveen, April 4, 1991

Koninkijke Wessanen NV P.O. Box 410 1180 AK Arnst





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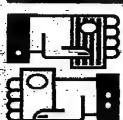
two-year ore a crom quisitions, the group ready to resume r activity, itogrowings

in reduced to 17m after

ich raised £10 lm.

and leasebach

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In many countries, factoring is growing in popularity as

possible cash flow. But it is highly sensitive to local economic trends and factoring firms in the UK have felt the full force of recession.

Big and still growing

THE factoring industry has taken the full force of the UK recession as the small and medium-sized companies which make up clients attempt to weather the storm. The pid expansion of the second half of the 1980s slowed - but stopped - as some of the newer entrants to the industry pause to reasees

their prospects.

for all the problems which confront factoring in the UK, on the world stage the industry has been growing at a rapid pace. Worldwide, factoring companies did \$244bn worth of business in 1980, a 29 per cent leap on 1989, according to Factors Chain Interna-tional, a network of factors in 35 countries. Mature factoring markets such as Italy, Sweden and Germany continued to

expand at a rapid rate.

Factoring is not a peripheral business any more," says
Mr David Storey, managing
director of Barclays Commercial Services. "It is big money. It is starting to cover all the rungs of the corporate ladder and is no longer just for the smaller company." In the UK, though, the pace

has slowed. Industry statistics compiled by the Association of British Factors and Discount-

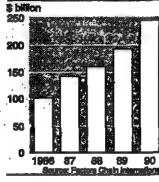
businesses seek to ensure the fastest

writes Charles Batchelor

ers (ABFD), representing 12 of the largest companies in the business, showed a 15 per cent rise in the turnover of compaserviced by its members to £13.8bn last year. In 1969, turn-over rose 24 per cent. The much smaller companies which make up the Association of Invoice Factors (AIF) fared better. The 10 members of the

AIF reported a 47 per cent rise in their business volume to £220m last year but this had little impact on the overall level of activity in the indus-Most telling, though, was the rise in bad debts which ABFD

Worldwide factoring



members absorbed on behalf of their clients. This figure rose to £11.Im compared with just £4.95m in 1989, denting factoring profits. The number of bad debts which had to be absorbed

rose 77 per cent to 5.760. The outlook for the immediate future is subdued, according to a number of leading factors, though they are optimistic in the medium term. It will be difficult for the next six months but by the end of the year I have hopes of an upturn," says Mr Leslie Bland, chairman of the ABFD and managing director of Century Factors.

"As base rates come down

for money to expand. The banks' recent loan experience is likely to make them reluc-tant to push money out so companies will turn to the fac-tors. Our money is available automatically as a company's sales rise."

Factoring's attraction to businesses is that it gets round the problem they frequently face when trying to raise more bank finance. Once a bank manager has lent up to what he considers is a prudent level, against the assets which the businessman can provide as security, he can usually go no further. Even if the businessman has firm orders he needs to finance the bank is unlikely to be able to help.

Factoring squares the circle by using the company's unpaid invoices as its security and providing cash against the invoices. Most factors will pay up to 80 per cent of the value of invoices immediately, with the remainder, minus their fee and interest charges, following when their client's customer settlet or an agreed period of settles or an agreed period of time has elapsed.

Full service factoring involves factor taking over administration his cliadministration his cilent's sales ledger, making that customers pay on time and chasing up alow payers. The third can also west the credit risk of dealing with a particular customer and insure his chient against bad debts. It is because the factor is so closely involved in every aspect of his client's sales led-ger that he can afford to make such a large cash advance

has meant the factors have had to be more cautious in vetting new clients. "We are becoming more careful in assessing peo-ple," comments Mr Philip Black, managing director of De Lage Landen, a UK subsidiary of the Dutch Rabobank.

of the Dutch Rabobank.

"Our rejection rate is higher," explains Century's Mr Bland. "A lot of people come to us too late. If they had come three months earlier we might have been able to help." The factors are auxious that they do not once again gain a repuwhich are on the verge of fail-

nies has not completely dis-pelled this negative perception. The persistence of this view In the early days of factoring in the UK the industry backed of the factoring industry is one reason for the rapid growth of confidential involce discounttoo many unsound businesses and got a name for being "a lender of last resort". This has meant that many businessmen ing over the past two to three years. Invoice discounting dis-penses with the service are unwilling to consider a factor for fear of sending the wrong signals to their customers. The factors complain that factoring - the sales management and credit assessment - and concentrates solely an providing cash this image is outdated but even the presence of many large ent continues to handle his sales his customers

counting, however, holds extra

are not aware that a factor or

invoice discountries is involved

Confidential invoice disdangers for the factor. Since he is not in day-to-day charge of his client's sales ledger there is a greater risk of maladminis-tration or even of fraud. Some factors have been switching invoice discounting clients over to full factoring in recent months in that the fa tor has a closer www www what is

"The problems have occurred mainly with confidential invoice discounting," Barclays' Mr Storey. "But those I have been learned and people are now more keen to write full factoring bysiness." ing business."

Many factors report a grow-ing incidence of fraud as their clients' cash flow comes under tempted to send invoices to their factor before the shipped completely
fresh to to to more cash while hang on from which rightly should be on the factor.

the time of a member of the time and the line of the time. I the most lindustry invoice discounting have been reducing the continuous problems and because of lower than expected profits. "Some companies which came in two or three years ago are looking to see if they should continue," says Mr Storey. "They drove down margins, ran up high overheads and picked up losses on 😘 way through. There 🖬 a Ironically, however, a number 💷 important changes in industry have been

with factoring but by upheavals in the parent companies of some of the factors. some of actors.

Security Pacific Business
Finance, the UK factoring arm
of the US banking group, is
expected to change hands
shortly as a result of the parent bank's decision to concentrate on its core US banking
hand Negotial with
potential buyer far potential buyer far advanced, according Mr Jeff

Longhurst, sales and market-

IN THIS SURVEY

WHAT THEY DO: ENAME Batchelor on the mysteries of the factoring BRITAIN: more players join the part Page 2 COMPUTERS: popularity rises, but he mild the

fraudsters CASE STUDY: Line up report of a limber at work...

PROFILE: Elisabeth Tacey a milital custome WIEZE WHO: Fel of partic

ipants DEBTORS: delayed mants are the burning ITALY; boom In the world's ballet III

toring installed UNITED STATES: to the tattered cloth-GERMANY: WE Abtre-

tungsverbot 🖶 📖 laughing Illustration:

David Bromley Carringen Roger Unels

ing director. Meanwhile, Berla-ford Factors has been acquired by Bibby Farier eler had ford International, the stuff in commodities group, lease reduce in involvement in

financial services.

Despite the present difficulties in the sector seems entrants, provided they keep delic maintal of costs and sente

The continuing public debate on the subject of late debt pay-ments, and their impact on the health of British industry, has focused attention on the need for a service of the sort pro by the

The untapped is huge. A recent Confederation of British Industry survey I have payment issue revealed that I 2 per cent of respondents had made use of a factor. The marketing and the image of the factoring industry have improved marketly in have improved markedly in recent years but there is mill

International Factors COULT CHE YOUTH

Orrowing costs.

It's a fact. You can actually reduce your company's short term borrowing costs with International Factors

How?

By reducing the time your customers take to pay your sales invoices.

Typically, our clients find that their average debt turn improves by 2-3 weeks, so with less money outstanding, borrowing

requirements are reduced significantly.

And with International Factors, you know you'll be paid. We discreetly credit check all your new and existing customers on your behalf, and then we guarantee to pay 100% of your credit approved sales invoices.

You don't even have to submit a claim we pay automatically.

Find out just how cost effective we are

by calling David Richardson today, on 0273 21211 or Freefone 0800 521371.



The perfect partner for the growing business A founder member of the Association of British Factors and Discounters.

International Factors Limited, Sovereign House, Church Street, Brighton BN1 3WX

23

ion of hotels produced 17.75m over book ne combined benefits ent from 2 per cent at ommended first divi-3p makes a total of 5p farmings per share rose p (21.5p) on a fully

lada . Abbers A Dess Hole

d is throad to 3.75p 4th a final of copgh. Whiters, chauman, the year on acquis surkets and preving sig

skil the best course of ir was ten Fowever, ritige their months of **Burtiel** with more vital trading to report further propjeng skin unos onde nyr if results Agriphics Sand same

kGloucester

A number of the established factors have ambitious plans for growth while financial groups in related areas such as leasing and stock finance are expanding into factoring and

discounting.
One such company is ITT
Commercial Finance, a well-established player in II US in
the of finance invoice discounting. It plans later this month to launch its services in Europe from a base

In recent the UK factoring industry evolved
into four main The
stream the large,
bank-owned factoring companies which account nearly 90 per cent of industry turnup the bulk of the membership of the Association of the Association Factors and Discounters.

The bank-owned companies face tough competition from smaller players intent on exploiting niche markets and from both large and small which factoring or Immia discounting alongside another financial _____ such venture capital, leasing or lending. Finally, there is vately owned factoring compa-nies which belong the Factors.

These four groups all hope to exploit their own particular strengths III maintain and expand than market mare The bank-owned companies see was strength as their through turner to which can provide marml when him option. The banks heir financial muscle and

their technology will mean they provide a high qualthey have been provide a right quality, low-cost service.

"If the clearing bank provide a good factoring why bound a client both beyond his bank?" asks Mr David Storey, managing the of Barclays Commercial

BUOYANCY IN THE UK

More players join the game



Landen: diversity will be the key to the industry's vitality

Services. "How can 🕒 independents keep up will the banks on technology? We don't have Chinese walls in the bank the bank manager and the factor talk to each other - and that is to the client's benefit."

Following a four-year gap in mid-1980s when it pulled mid-1980s when it pulled out of factoring Barclays has gone aggressively for growth since bought back the industry in 1987. Barclays Commercial by per such the industry average of 15 per cent and is back in the first division. Mr. Storey claims division, Mr Storey claims.

The many players Milim in areas which have overlooked by the larger factor-ing groups. De Larger the Netherlands, exploiting international exploiting in companies to help the exporting or expanding the line more that international than the domestic market," explains Mr Philip

Black, managing director.

UCB INVOICE DISCOUNTING.

could not compete

the clearing has branch branch but help, he example, a British company setting up and in Germany. The limit finance is its own. By factoring its sales in Germany the UK company would avoid tying up too much capital in In venture."

companies which
provide mix financial

vices are seeking either to add an extra ingredient to their basic factoring service or to financial more by

factoring option.
Vaular Factors, and by
the United Bank of Kuwait, set development capital and invoice discounting. It made equity well in only handful of deals but found greater for la loans. It has made about \$1.5m capital mallada along-invoice discounting

advances of £20m. Loans are usually made available for spe-

cific projects or when a com-pany, such as newly-estabpany, such as newly-estab-lished management buy-out, has yet to establish enough sales to rely solely on cash against invoices, says Mr John Peters, sales director. Hill In Commercial

Finance tops up invoice discounting against other plant machinery in it is account for finance provided by Hill Samcompared with against again

ing made on the basis of an annual review," explains Mr Ted Ettershank, managing

"The finance available goes up and down with the value of the asset and we monitor the ets on a monthly or quar-

For ITT Commercial Finance invoice discounting forms part of a broad package of financial services available to business. services available to business.

IIT provides more than \$100m worth of funding annually in the US and hopes to achieve \$100m worth in the US and hopes to achieve \$100m worth in the US and contains the service of the ness development, expects stock to to 80 made up by invoice

The smaller, privately-tion factors thair strength in being able to provide a more personal service to their customers than the large bank-owned groups. "When the

Smaller firms think they are closer to their clients' problems

owner small the phones up to talk to the top man and not to clerk," and to connell, the connell, the connell of Invoice Factors and managing director of Bibby Factors. "The big limin my becoming just

The smaller AIF-member companies believe that, ... owner-managed businesses, they are closer to the problems of Half clients. A drawback, though, is the growth is access to capital.

While some newcomers factoring and some of the larger has aggressively expanded invoice discounting the same the past year or an AIF companies risky will-ervice factoring.

Bibby, part of the privately-owned Liver ool shipping group, recently acquired Beris-ford I commodified which seeking involve-ment in financial services. Bibby been planning to establish own office in south but acquisition of the it a make southern base. Combined turnover of the two companies, which will run as separate operations, is

Berisford is me the only company to change hands because of decisions taken by parent company. Security for sale following a by its parent company to trate on its US banking.

S. It is to complete is sale very shortly. Meanwhile, the long-term ownership of Chancery is is uncertain in Chancery pic, eat complete administration by problems in the property market.

iarge bank-owned companies the factoring industry continties to show a diversity of ownership, it is important that this variety be preserved to tain the vitality of the industry provide choice for its

Charles Batchelor

Charles Batchelor outlines the functions of the factor

Faster finance for business

I CAN'T BELIEVE IT! ADAY

FEW financial sectors have had to struggle quite as hard as factoring to make their mark on the business commumany businessmen that the factor was the lender of last resort has delayed his acceptance as a legitimate form of finance. This preconception has observed a year simple.

has obscured a very simple method of financing business. What a factor does is to take over the administration of a company's sales ledger -including the chasing and col-lecting of debts - and advance money against the value of the

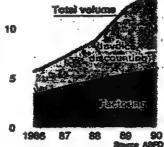
Involvement in businesses gives a clear over-view

company's invoices. Most factors will provide up to 80 per cent of the value of invoices as soon as they have been issued. The remaining 20 per cent -minus the factor's fee - will be paid either when the cus-tomer settles or when an agreed period of time has

As an additional service and an increasingly important one in the current business cli-mate - factors will carry out credit assessments of their cli-ents' customers and arrange credit insurance cover if

requested.
The reason why the factor is able in make such in the advances against in the such in the advances against in tunning his clients. This gives III a clear overview of the III his client's business III any particu-The man-customers' management accounts on a monthly basis, can afford to be by low

UK turnover 2 billion Association members



ous in lending against his sales rall service factoring, as the

complete service is usually known, allows a company to grow in line with its order book. Contrast this with a company which depends on bank loans for much of its workin capital. Such companies often find that their bank will not salvates funct to finance incoming orders because he is up against the limits of the security he has taken out on the business's

By handing the administra-tion of its sales ledger over to the factor a business can are management time and the payroll and administrative costs of running the ledger and chasing

up payments.

Because many becomes available as orders are invoiced a company has a much better, and more predictable, cash flow. It was able to take on larger orders without fear of using working capital and to take advantage of a discounts and bulk has when brother in

Companies normally need a turnover of £75,000 to be eligi-ble for the full factoring service though some factors set higher thresholds. One or factors have special schemes for smaller businesses while factors can also be persuaded in harma a newly-established



close that he is using a factor siness if they are convinced and to arrange for distriment

a factor.

in the property directly in factor.

Invoice discounting, how-

place on either or a confidential

eyes of pure businessmen

man they may not seed man are using

The the al factoring

But size is not the only riem. Printers that busymbules werels found on increased leads terms with other trade customers. They do not like notice such as the construction in the try, where payments are the norm, or made to be a second directly in the general

To be eligible for factoring, companies must blee have a single debtor is responsible for more than 25 to 40 per cent of the supplier's outstanding del in expensive to administration large numbers of very small invoices, have often stipulate a minimum

But not all companies require the factor to manage their sales ledger. Many established businesses have efficient systems in place already. Companies — Lith are interested only in was cash advances may turn a specialist invoice discounter or to the limited discounting service of a factor. Invoice discounting is cheaper than full service factoring because the Indir does not Julius Is client's sim

ledger. However, here the factor or invoice limited is not closely in the in his client's affairs he will only offer invoice discounting

One must normally disclose that a factor is being used

larger, well established companies whose sales ledger systems and his standards. Factors may require invoice discounting clients to have a Comment of Parish or many

Companies may opt fir recourse or any market and toring. In factoring involves the client taking responsibility for bad debts the factor has me to his client. This tor businesses already have taken out credit insurance or which deal customers, and despread of small customers, and despread of small would seriously damage the supplier if the debt were not paid. In a minimum normally provides credit cover and bears the had debts.

Factoring arrang mally require the client to dis-

depends the service used. A full factoring arrangement could cast between 0.75 ment could cast between 0.75

111 3 per cent of the turnover
involved, while involce discounting could cost anything
from 0.1 11 1 per cent. Mention
of these 111 frequently puts low margin businesses off fac-toring altogether. But the facargue they can often adds up the cust of administer-ing its sales ledger, and of allowing for delayed payments and debt.

If the client takes cash in advance against his invoices

There are variations

in service quality well as in price

iome companies di not take factor I administer their invoices) 🖿 will pay interest on the money advanced in addition is service charge. The will be similar in rate charged a standard bank loan. The point about factoring, though. I that the money would be have available company would not have been able to provide the necessary security.

in choosing a factor manag-ers should compare offers from two or three, eliminating any who do not make a thorough investigation of their prospective client's limit to the five should volume invoices the factor is prepared approve, the factors will not take on or unduly large or unduly large big

Finally, the factors argo, they would be judged not and on price but on the quality of

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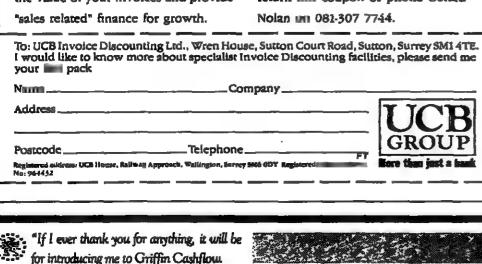
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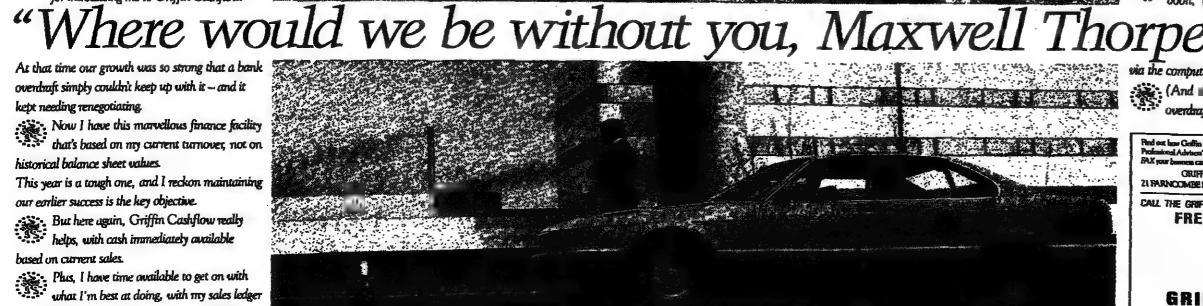
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FINANCIAL TIMES THURSDAY APRIL 4 1991

FACTORING 3

THE factoring industry is ideally suited to the use of computerised systems. The factors handle hundreds or thousands of their clients' invoices daily and need to match transactions done against the credit

limits they have set.

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Computers are in widespread use, for in-house purposes, for liaising with clients and for handling clients' international transactions. However, the potential for fraud and uncertainty in the minds factors about the legal status of electronic transactions prompted some in the industry to a act with caution Lombard NatWest Commer-

cial Services appears to be the furthest advanced with Factor-net, an electronic data interchange (EDI) system intro-duced in January 1990. Most of the other in touch with their clients through it viewdata. The advantage of the transmission information of the control of the tion and cuts the cost of com-data is stored in the limit own com-puter as well as by the factor. But Lombard older FacFlow system, intro-in 1985, and line non-EDI systems such as Interna-tional Factel already allow inputting of invoices and other documents. The

Computers are used widely — but with considerable caution

Double-edged electronics

and time savings provided by EDI are not inconsiderable but at present the factoring industry appears to regard EDI as an entry to the electronic networks which are expected to develop between larger com-panies and their suppliers rather than a major advance in

purely factoring terms.

If large corporations start demanding that their suppliers provide invoices in electronic form then the factors need to

form then the factors need to be unit to plug into networks if they are to continue a high-quality

But existing communication systems already provide quite services. International Factors allows clients to interrogate as many as different screens. They can had what cheques pald into their account by customers, the 10 disputed customers, if customers, if customers, if see approaching the limits of protection provided

Another allows clienter driefe en et eles are buying in than they and three months previously. This information may suggest where to limit his marketing effort. International Factors

receives requests requests The requesty requested page category in one recent week was the one tomer accounts (2,300 requests) followed by pages showing

ent requests).
One advantage of good munications links between I remove or at least reduce limit over the own of the of providing this service, though, faconly like larger law.
Many of the smaller ones may prefer and directly with a factor's state by telephone

rather than a computer screen. Improved communications is of particular Many when himdling international transac-tions. Factors Chain International, one of the large international factoring networks, and communications system based on a mainframe computer and satellites operated by Information Services Company (GEISCO). This system, known FACT, documents such as invoices, credit notes and payment

cally mil provides an auto-update of my mil fac-accounting mil accounts. One feature of the FACT sysone neature of the FACT sys-tem is what is called a "netting particle of the particle of the pay-ing against the single currency. By reduc-tion a single currency. By reducthe system reduces bank trans-for charges and infinite costs. The large bank-owned facring systems. But software designed by Hill
Devison, a small
company in Putney, west Lon-Prile Inches supplied its

Brit amends tradealle spring to a first in the early on to write a factoring package which is in 10 UK Factoring packages now account for man half the company's important development in the factoring software field an increase in the factoring software field and the factoring software field software on-line services, Mr Tony Davison, managing director. Some Lawre P present require

that allers in mit overnight for a response to queries, call remains the quickest way lo ed an answer. Byen those factors which ment in hold up the blackwise

alles Balt Ellette to input of admissibility of an electronic invoice in court," invoices and mall notes through a computer remain moving electronic systems. All of one of the factors. "A judge might ask was the sig-

I SUPPOSE IT'S TOO LATE TO

START USING & FACTOR?

back up the electronic invoice.

ill the med status of an electronic invoice is unclear. The Article Number Association (UK), which provides advice on bar coding and related issues, were there is no difficulty in providing unique which would indicate who they come from and M whom they assigned. The fac-

Moving on un the next stage, of an EDI system nallow in his clients still some way at "Before we can allow the dispatch of invoices and credit notes in lead to the clients our controls in be very robust," says

one technology manager.

"The prospect of accepting fraudulent invoices at mak-ing in electronic payment ill on a same day is our night-mare scenario."

if these legal and technical can solved there is undoubtedly for further cost savings improvements in I'm quality of service offered by a factoring industry. "At present only scratching the surface,"

Charles Batchelor

ALICE GRIFFITHS, senior controller at Hill Samuel Com-mercial Finance, that it will another three wasks to results the worst of the disputes her client and

This is on top of the two weeks has already spent trying to sort out the problems which have led to customers cash of her ant. Disputes can arise when minman reject . delivery which does not meet their specification or disagree over prices, there or terms.

You can see companies completely turned round when the disputes have been out," she says. "When upany is in trouble you get an increase in the number of disputes and the problems tend to get left to be sorted out later."
Griffiths is in charge of a
team at
Hill Samuel's rey headquarters. The collections department has the job of making sure that clients bills are paid on time and that slow payers are but firmly until they do settle.

Details of Hill Samuel's chants' financial affairs are control in and a fair are control in a fair are control.

The polite persuaders factoring clients will graduate up on toron. The ordered screen pages shows levels of clients' wie, the amounts of the company's involve lie factor, the average number of

How Alice Griffiths' team keeps the cash flowing to Richmond

Factors swap lists of companies involved in litigation

days it takes to get paid and numbers of invoices and credit Most of Hill Samuel Com-mercial Finance's clients take

its invoice discounting service - they from down cash against their involces but retain control of their own no need of the talents of Griffiths and but the man But 15 m firmly until they do settle.

Details of Hill Samuel's clients financial affairs are contained on database and called

The same but is the same but is the company's 160 clients do take its full factoring service whereby Hill Samuel takes over the management of their

larger and better established, explains Ted Ettershank, managing director. to factoring from harder dis-counting because they have run and difficulties managing Her next call is to a company

The year way in which inifiths is now devoting most of her time is in the latter cate-

gory. It has had problems with its sales ledger.

Griffiths is working her way through a list of 260 unpaid invoices. It of them are another the client has not been paid on time.

One payment of more than \$2,400 and the coverdue — that is, 95 days over the 30-day term agreed. Griffiths calls up the details of the invoice on her video terminal and puts

through a list bought ledger department of her clislow-paying this the horoward list the horoward at the more at the moment so she says she will call again at 3pm.

which seems unable to track

the authority is sign a cheque.

Two previous and har failed to find the chemical director.

"Dawn, this is Alice from Hill

Cannot Did to the control of the chemical director." Samuel. Did cheque agreed?" she asks. No, the cheque has not yet been signed. Caffiths asks for the name of the director who can sign. If Dawn does and call back by 3pm to say that the cheque has been sent Griffiths will call the director himself. Griffiths is sum timt the

company has cash plantand is and is deliberately.
The factors exchange lists of companies with which they are

unpaid bills and this company has appeared un the De at Griffiths has been doing this job for five years. Sometimes it me be difficult. The wife of one businessman broke down

in tears on the phone while between two-day old baby screamed in the background. Let you do through the patently turns this which some constitution tell to avoid making payment,

The style adopted by the largely female teams of collectors at Hill Samuel and at the all— factoring companies is one of polite persistence. The collectors assume a first name familiarity will the more junior staff with whom they

talk on the phone.

If only the boss would pay
up on time the switchboard
girls and the secretaries would



got to be firm without getting cross," Griffiths explains. "You to say clearly what you looking for and why you are calling. But you have to are talking to are your client's

If this does not work tougher be called Griffiths has been through the list of unpaid invoices with the they have decided which customers will be sent a not paid by

nature in the company in in

The companies are just our client for a ride," says Griffiths. "We get a 75 per success they only 25 each. The solicitor has London address and that than Richmond one."

Although this particular cli-ent has got into difficulties, in companies have become he more aware one the past 18 months of the need to other the name contributes ing light for all small as £500," says Griffiths.
For much discounting cli-

ents, who running their own sales ledger, Hill Samuel has to adopt a different method of checking that all is well. Since invoice discounter not see It clients' invoices on a daily basis there is a greater danger that con-

It is one of the tasks of John Jenkins, audit manager, and his four-person team, to stage

invoice discounting clients to systems are operating properly. "We give people a week land days" Land We don't give time though."

Jenkins wants to see that

relate in genuine transactions; I customers do actually exist and that the client's debtor days age time it tulies in collect liii money - are not increasing.

Many managers are realising that targets will not be met

Many managers are for illefirst time facing the prospect that sales and profits targets will not met that lines on graphs will not continue their upward course. "We ask them what they will do if they don't make their target," says Jenkins. "Could they cut spending on company cars, electricity bills or make people redunded from management difficulty accepting

Charles Batchelor

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A helping hand over the financial fence

COME hell or high water, the staff of Alpha Rail in Kirkbythat between 4pm and 5pm every Wednesday afternoon they will not be able to get any work out of their two directors, Michael Page and David Moores. The bosses will be doing another sort of work —

on the squash court.
The two men have aside that hour to free themselves of the stresses of running their own company, having built their turnover to about £2.5m since the metal fence maker

was set up in 1985.
They have had their fair share — or perhaps more — of stress. Mr Page describes how the company was formed on a 230,000 bank overdraft by three directors made redundant from another Midlands engineering company, who had to put up their houses as security. "We had nothing when we started he says, and the overdraft

90

ises they leased from the coun-cil, purchase of the machines

£500,000, and the bank wanted to reduce the overdraft when they wanted in the third director left, "the council wanted us out of the factory because of the noise, in property market was booming and the only way we could get anywhere else was by buying a company from the receivers." says Mr Page. The figures of the company they bought "were not as good as we'd thought," he says. But the pur-chase got them some of the machinery they use now, the factory and their current Portakabin offices.

It was a difficult first year, Mr Moores. Their main customers local authorities, and it was "never easy" to make appointments - just the

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ringing up could lead to lots of transfers of the call and not finding the person dealing with the fencing for a site, he says.

Then, he says, "we got an appetite to get more into the decorative fencing side of life, and steel to make the fences, salaries, everything. In their first year, they made a £14,000 loss on turnover of and grasped the importance of landscape architects. They were such a willing audience we've never yet been turned down for a visit." With more environmental concern leading to greater attention being paid to the design of a whole site, refurbishment of blocks of flats and new developments, it was a growing profession and "a

> But the overdraft problem was difficult. The company needed more turnover and its typically local
> ies - were "blue chip authorities - were customers", says Mr Page. But the directors' request for an overdraft increase to £50,000 was met with a demand from the bank that it be cut to about 220,000. Mr Page says that was hopeless - you couldn't run a

chip shop on that".

hell of a growth market

Alpha Rail's accountant suggested was they try H&H Factors – now Trade Indemnity-Heller Commercial Finance, TIH – to borrow from the factor against the company's out-standing invoices. Mr Page and Mr Marie was sceptical. "There was a stigma about fac-toring in the days - III were in trouble if you were factoring," says Mr Page. But they had little choice.

They were surprised by the ease of factoring. "It's uncommonly straightforward,"
Mr Page. was almost full-time occupation supplying banks with figures - they wanted two-monthly accounts,

World's top 10: 1990

Factoring turnover (\$bn) 20 30



David Moores (left) and Michael Page of Alpha Rail: still playing squash, but nowadays the game is more relaxed

which for a small company is a big job." With the factor, Alpha sends a copy of every invoice issued and 75 per cent of the invoice's value becomes available for borrowing, up to a limit in the "pot" £150,000. The other 25 per cent is paid when the debt is paid. When Alpha requests some of the pot's contents, the factor sends cheque to Alpha's account and the company can draw on it by writing cheques the same

The factor wants a statement copy every month, and runs an age analysis on the invoices; when a debt becomes more than 90 days overdue it is invalid for a loan from the fac-tor. Alpha chases the debts, on the premise that the relationship with the client could be soured if the client received an impersonal letter from the fac-

tor demanding payment.
Mr Page reckons that "they point you in the direction that

60 70

40

50

70 Number of companies

makes you get the cash in. And they don't like you to be work-ing over 25 per cent with one company. That's solid business

Alpha pays 1 percentage point less than the bank's interest rate on the loan, and % per cent of each debt as a factoring charge. Though the cost works out at a little more than having the overdraft from the bank, Mr Page reckons it is worth it for the reduction of hassle and worry, particularly in not having to risk losing his house. Mr Moores agrees: "For the first year you have your houses on the line and worry like hell."

Now the company makes decorative metal fencing and gates to "felt-tip" designs sent by landscape architects, as well as other "steel street furniture" such as seats, bollards and pedestrian guard rails. It typically supplies children's playgrounds, ball-playing areas, supermarkets and flat

taking a £480,000 order from Olympia & York for Canary but desired is man a "respectgrounds that it would have een iss dependent on use dient. "You're only one bad debt away from going bust," says Mr Moores, who nevertheless classed the CAT job as a

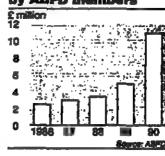
550,000 order, which is made every six months or so, is a "break out the bottles order".

he says. Alpha has just set up a 50:50 joint venture with Orsogril, an tralian decorative rail maket, to market Orsogril's brightly coloured railings in the south-east. The venture is called Alphagril, and both men are enthusiastic about its potential: "We saw it as a string to our bow but I think it'll be another bow," says Mr Moores. As Alpha deals more with has Alpha deals more with builders or civil engineering contractors, it is looking into providing a wider service by installing its fencing as well as supplying. "A building or civil

engineering contractor does not generally want a supply only situation," he says. A lot of the company's work has been in London, which was a disadvantage: "There is a lot of resource spent in going up and down the motorway," says Mr Moores, But now Alpha is doing more work north of Wat ford for instance on the Sheffield Meadowhall shopping complex and in the Hull dock-lands: "We recognised that the money would have to work north, he Mr Page says that because a

doubtful company, using a faction. TIH have been good friends." And he is unequivocal in his antipathy towards banks: "We have got no time for them. Now we're not frightened of the rug being pulled any minute." And with less steam to let off, the squash game doesn't need to be quite so fierce.

Bad debts absorbed by ABFD members



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es on how to tighten up 📖 their This approach appears be working, though, as the CBI

survey There is little doubt that many businesses would benefit by improving procedures for

Slow payers are Europe's bugbear, writes Charles Batchelor

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Businesses yearn for the old days of discipline

which furrows in brow of businessmen and women throughout Europe. Even the Germans and the Swedes, who settle their bills promptly by international standards,

international standards, require their suppliers to wait 48 days for payment - 18 days longer than the 30-day terms usually quoted.

The British, by contrast, make their suppliers wait 78 days, according to a survey by Intrum Justitia, a credit management group, though their usual contract terms are also 30 days. 30 days.

in many other countries payment terms tend to be longer to start with. The Italians frequently quote 120 days while the French, the Portuguese and the Danes quote up to 90 days, the European Commission

Businesses adapt to the payment conditions in which they have to operate and delay paying their own suppliers in turn. But smaller companies, which tend to be at the end of the queue, suffer most, particularly in a recession when cash flow management is crucial to survival. Smaller concerns are more dependent on borrowing than their larger counterparts so they come under particular pressure if they have to borrow to finance working capital at a time of high interest rates.

Small companies are also least able to exert pressure on large customers to get paid on time. A south London company providing security guards and electronic security systems puts a clause in its contracts which allows it to charge 2 per cent interest a month on bills. cent interest a month on bills which the substitution time. But since customers sign 24 or 36-month contracts the management ing director has never dared impose the charge for fear of

impose the charge for fear of losing his customers.

The depth of the recession and the high rate of business failures has brought a new urgency to the late payment question in the UK. Survey by Confederation of British Industry that nearly in five small and medium-sized businesses regarded the late payment of bills as serious enough to threaten their survival.

The CHI was so shocked by

The CRI was so shocked by this finding - which showed that payments discipline had worsened markedly since its previous survey five years ear-lier — that it has set up a working party to study the issue. The UK Department of

GETTING paid - and getting paid on time - is an issue amounced a scheme is monitor the payments behaviour of the big-spending ministries. The results of the survey will be published and poorly performing departments will be

Small member groups in

Britain such as the Forum Private the bave lobbying for years for change in the law to give small busing nesses the automatic right to

credit risk; by making to their customers their sand conditions of trade; and by chasing up it when they

Action has become necessary to solve what is now a serious problem for industry

charge interes on overdue payments. It the government has refused to introduce legislation on the grounds that it would be difficult to frame with precision and would increase the burden of red tape on business.

on ousness.

The factoring industry provides a commercial solution to the problem, ministers argue. The factors themselves tend to take the view that the practical problems of drawing up effective legislation and of enforcements. tive legislation and of enforc-ing it mean that a change in the law is not the answer. One or two argue, though, that companies could offset some of the cost of the factoring service if the factor collected the interest charged on the late pay-

The government has urged hig companies to pay on time

come due. Many companies take on new customers without asking the most basic questions and they tend to assume that once a sale has been made money is in their bank

But organisations such as the National Federation of Self Employed and Small Inc. nesses (NFSE) believe that neither an americal right to interest nor improved procedures on the part of small businesses would be enough. The NFSE thinks the answer

lies in making court enforcement procedures more effec-tive. Defendants in debt collection actions can delay proceedings so long that small claimants have to give up because they cannot bear the expense or are forced into liq-uidation before they have colhe may be forced to make visits to the interest to obtain payment.

Legal reforms which eing introduced to extend illi jurisdiction in county make should have it easier and cheaper to obtain redress. But the NFSE believes that court reform should go even further. It wants court judgments to be followed by automatic enforce-

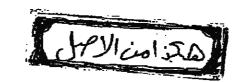
ment hearings.
It also wants 30 days to be considered the normal payment term unless specified in a contract and lists of defaulters who have not paid their debts to be made public. The com-plexity of the issue is illus-trated by the European Com-mission's search for a solution. Just over a year ago it pro-posed setting a 45-day term for the settlement of bills and it asked business groups for their views. It received such diverse opinions from a total of 23 organisations that officials admit it has been difficult to reach a consensus. The commission hopes to come find an answer later this year. None of the proposals made to date seems to provide the complete answer. A solution may lie in a combination of legal change, improved credit management training for small businesses and modifications to court procedures. Some action to solve a serious problem for industry



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FACTORING 5

David Lane charts Italy's unrivalled growth

After the explosion

THE Italian factoring market continues to display the buoy-ancy that has taken it to the top of the world table. Turnover was 22 per cent higher than in 1969, reaching an estimated L80,000bn. However, the 16 per cent growth rate was slower than in previous years. "Business enjoyed explosive

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growth during the mid and late-1980s, with factoring vol-umes rising between 80 and 40 vincent; managing director with Barch Italian factoring subsidiary. Though it was still healthier than in 1989, last year's out-turn
that italy's factoring boom is
coming to an end and that the
market is reaching maturity.

Conditions are now signifi-cantly different from those in which factoring started in Italy and which gave initial impetus to the business. Compared with other countries, where the management and guaran-tee of receivables provided factoring's foundations, in Italy it owed its success essentially to financial factors. "Credit ceilings limiting banks' lending helped factoring to take root." explains an executive at BNL Holding, Banca Nazionale avoro's financial services sub-

But Italian factoring has changed since BNL Holding's Ifitalia, the first company in the business, started operations in 1963. This is evident from the fact the removal of the last credit cellings a March 1988 was not reflected in a decline in factor-

feature of the Italian market is the role of captive fac-tors, the in-house factoring operations of large industrial corporations, which hold about per cent of the Italian mar-st. The country's large industrial groups have been aggressive in safeguarding factoring business among their subsid-laries and seizing business from their suppliers. "With an almost exponential growth, captive companies made an enormous contribution to the growth of the Italian market in the past," says the BNL Holding executive.

However, over the past two years, and particularly year, the rate of growth in the captive market has slowed substantially. Against a 26 per cent rise in conventional business, captive turnover grew by only 14 per cent in 1990.

ping a foot in both camps, RNL Holding not only heads the Italian league with liftaliz and Sudfactoring subsidiaries, which together won about L13,000bn of ness last year, but also has an important place in the captive

In spite of their muscle, however, the big names cannot claim to have won the battle for the Italian market. Life is not easy for BNL Holding's two subsidiaries and captive interests, or for other leaders such as the Mediofactoring joint venture between Milan savings bank Cariplo and Banco di Sicilia and banking factoring com-panies CBI Factor, Centro Fac-toring and Factorit.

The BNL Holding executive draws attention to the large number of competitors operati ing in Italy. With a total of companies, enerally the subsidiaries of anks or captives controlled by industrial groups, the supply side of the factoring market is

fragmented.
"The domestic market is over-crowded," says Barclay's Mr Vincent. He notes that the pursuit of volume is leading to higher risk and lower profit-ability. "Though we offer a full range of factoring services, we

are less than 1 per cent," says the BNL Holding executive. He notes that there is inevitably a wide range for rates the volume of business, risk duration, insurance cover and ming character tend to offer could them. that are similar,

depending on type of customer and the service provided," he says. "We cannot afford to be out of line with the market. Our interest spread between cost of funding and rates in customers is between points, and our commissions generally range from 0.1 to 1.5 per cent," says Mr Vincent.

are concentrating on interna-tional business. This accounts

for 17 pe cent of our

turnover, against the 3 per cent share that international

turnover represents in the Ital-

ian market overall. We believe

it is less risky." Handicapped by a small six-branch network

in Italy, the British bank can

exploit its global presence to win international factoring

business from Italian custom

at home in international mar-

southern mezzogiorno region:

notorious for the pervasive

influence organised crime. But Barclays is not the only

factoring company wary of the south. In venturing there with

its Sudfactoring subsidiary established in 1982, even BNL

Holding sought alliances with local banks. Though Sudfactor-

ing has grown strongly (its 52

per cent turnover rise last year was double Ifitalia's growth), its volume is still less than one

third of its large sister com-

pany.
The mezzogiorno's market is much smaller than the north,

with only 20 per cent of total national turnover being gener-sted in the southern mainland

regions and the islands Sicily and Sardinia.For southern businessmen,

ing is more likely to represent an about source of finance than a broad service

for managing receivables. Southern business cement

from the sharp competi-tion in Italian factoring, where the fight for volume has resulted in a reduction in the

There

rates and average commis

rates are aligned with bank

What we the prospects for the future? Forecasts for this year point to turnover growth of between 12 and 15 per cent, offering limited opportunities to companies seeking volume and accustomed to high growth. BNL Holding notes that factoring companies are facing a significant increase in operating costs, due particu-larly to higher salary bills and the large investment needed in information systems. 'In addi-tion, investment in distribution channels and managing com-mercial efficiency is certainly rising," says the ENL Holding

CAUTION remains the watchword of US factors who have learned a bitter lesson after two years of watching many big, highly-leveraged retailers file for bankruptcy

In the US, unlike Europe, actoring is almost exclusively the domain of the clothing an 80 per cent 🔳 annual turnover coming from apparel-related business. As a result, US facfeel the blow when highly-le-veraged retailers, such as Campeaus Bloomingdale's department stores, started to become matrick in the late 1980s.

three-pronged service includ-checking credit, guaranteeing that credit and providing dances against accounts receivables. Clients can use any or all of these services, and each one comes with a separata bill.

Most of the American compa nies that evolved into factors started out in the 18th century as selling agents with links to European textile mills. They sold and warehoused mercha dise and knew which local companies could be trusted. A 1965 ruling by the Comptroller of the Currency allowed commercial banks to move into fac-toring, but by then the link factoring and the clothing trade was almost

One reason for this strong bond is that leaf the large and clothing in the subject stremely volatile, and subject periods of rapid growth. This cyclical variation made it difficult for companies to get standard bank loans, but lent itself particularly well to

According to some factors, the industry has not diversified because it is based on individualised service, and factors lready have a history of credit information and contacts in the textile and clothing worlds which would have to be forged But the lack of diversifica-

Anxieties persist in US, writes **Karen Zagor**

Fragile customers

us	FACTORIN	IG VOLU	ME			
COMPANY	1990	1969	change	1988	1987	1980
Ambassador Factors	760	720			550	-
Barclays/American Commercial		3,332	* 45.3	100		-
BNY Financial*	0.000	0.000	+ 24.0	4000	5-00	2.00
BancBoston Financial	5,535	1.0	4.1	A Prince	A	1,790
Capital Factors	462		+80.5	207	n,a.	n.a.
Century Business Credit	901	UQ2	+5.8	705	663	503
Citizens I Southern Com.**	5.800	4,600	+ 26.1	4,370	0.7	0,000
Talcott Factors	4,110	4,100	+0.2	3,750	4.6	3,162
Heller Firemant (Fuji Bank)	6,501	LUDO	+100	4,550	4,200	3.760
CIT/Group Factoring	6,751	7,400	-8.8	7.478	7,610	6,040
Merchants Factors	120	82	-46.3	74	63	51
Midlantic Factors	843	904	-6.7	739	604	507
Midberg Factors	860	620	+4.9	780	755	720
Republic Factors	4,200	4,100	+2.4	3,350	9,000	
Rosenthal & Rosenthal	1,160	1,120	+3.6	968	870	
the same of the sa	151	144	+4.2	142	147	1
Trust Co Bank (Trust Co,	2,906	2,768	0.070	4.0	2,209	Y 4
POTAL	\$49,012	546,024	+2.1	\$45,909	\$45,237	\$40,921

tion has left US factors particufailures. As a result, 1991 has started in the same way that

bankruptcies.

Carter Hawley Hale Hills Department department store chains to have filed for protection from malling under Chapter 11 of the Federal Benkruptcy code this year.
And a question man still hangs over R.H. Macy, which was taken into private hands in a management-led leveraged buyout in 1985 and hefty debt burden in the soft retail environment.

While factors are taking some steps to protect them-selves, such as keeping a very close eye on the stores and dalving more deeply into their financial health where once they were happy to rely on annual financial statements.

the harsh truth is that factors cannot survive without shipping to big retailers, even when the retailer's financial footing is shaky.

According to Mr Sidney Rut-berg, an editor at *Daily News* Record and an expert on factor-ing, "business is rough because of the big retail bankruptcies". However, none if the major factors has failed as a result of bankruptcies. Consolidation remains one of

the most notable trends in the industry. According to Mr Rutberg, there are now about 17 factors from about 30 a years ago. In the last year, BNY Financial acquired BT factors, which helped lift its total volume by 24 per cent to and in December 1989 Citizens & Southern Com cial acquired Security Pacific Factors, which contributed to its 26.1 per cent increase in vol-

At the same time, overall volume in the industry grew by just 2.1 per cent to \$49.01bn. leed, the rate of expansion in US factoring has slowed considerably in recent years after a prolonged period of sustained growth which started with the econd world war. In 1940, total factoring volume in the US was \$790m. By 1946 it had surged to \$2.41bn and by 1956 it had nearly doubled to \$4.30bn, climbing to \$7.39bn in 1966. But since 1987, volume has stabi-

One of the hazards of the concentration is the increased exposure to bad debt - when there were more factors, a company could have seven factors; now it is unlikely to have more than three.
According to Mr Rutberg,

factors have started sharing the risk with clients. In addition, companies such as Macy, which has been plagued by rumours of impending bank-

ruptcy for many months, now have special credit committees that work with the factors to review the company's financial

Retailers also recognise the importance of working with factors – if a factor refuses to guarantee tradit shipments retailers cannot survive for very long without merchan-

The large number of retail entirely bad for the factoring industry since it has prompted more manufacturers to the credit protection offered by

factors.

Although there is little consensus about when consumer confidence will return to the US economy, and with it a retailing revival, the worst of large retailers. Simply put, there are very few highly lever-

Macy is the lighty-leveraged big department store groups that has not filed for Chapter 11, and the company has taken a number of steps to prevent a bankruptcy filing. According to Mr Frederic

Taylor, a high yield analyst at Salomon Brothers in New York, "Macy has bought itself another Christmas" through ing new, preferred stock in a private equity offering and through the planned sale of its credit card division for \$100m to GE Capital, which will relieve Macy of the unit's \$1.5bm in debt.

The improvement has already started to appear in Macy's balance shee

Macy is expected to take other steps if it is to survive another year of soft consumer spending, but its investors seem determined to keep the company out of the bankruptcy courts and this is good news for its factors. While there seems little reason to be bullish in 1991, factors may have reason to be cautiously opti-

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Legal barrier hinders Germans' progress An uphill struggle

THE Herman faither is struggling against tough odds to shed the image of a high-priced debt collector, and to grin due recognition as the purveyor of a sophisticated financial service.

At present, the factoring industry still labours union a blanket of ignorance. Even account officers at the banks - and the banks here own many the top operations - have a tendency to view this as last resort fin-ancing", complains Mr Joachim Ost, chief executive of Security Pacific Eurofinance in

Turnover among the 12 members of the German Fac-toring Association last year amounted to DM15.5bn, representing a 16.7 per cent increase on 1989. But the figure remains small in proportion to the size German economy - just 0.5 per cent of GNP, compared with, for instance, some 5 per in Scandinavian coun-

One reason often cited for the relative backwardness ancient clause in German law known as the Abtretungsverbot or the ban on the right to assign. Companies can choose to introduce this clause which prevents their suppliers selling on claims against them. On the whole, it is the large

and powerful customers who exert such pressure on their suppliers from the ranks of medium-sized and small business. Opinions differ markedly as to how much business the factoring industry is robbed of by this legal provi-

Mr Ost says that without the restriction 1990 turnover might have been some 10-15 per cent higher and that let no means all industries where the Abtrais common - such as the automobile - - would be natural candidates

for factoring in the first place. Others would put the loss higher. But all are lobbying hard in Bonn for a change in the law – in the face of opposi-tion from the big industry associations, and, curiously, without much support from the banking lobby either. At the same time, ignorance

and misconceptions of the nature of the business turn out to be a considerably more powto be a considerably more powerful obstacle to wider acceptance of the factor. Among
those relatively few companies
who actually know what I factor does, a high proportion
assume that the decision
employ one is I clear signal
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Meanwhile, factoring plays
an important role, predominantly for intermediate suppliers in sectors such as textiles.

Another high recent industry. Another high growth industry for which the extra source of financing is often needed is computer hardware. Clients are also to be found in the ment trade, transport compa-nies and employment agencies. Businesses where claims might be easy to dispute by contrast - computer software, for instance, constitute risks that factors cannot afford to

Factoring in Germany

largely, though not wholly, conducted through the subsidiaries of beater. Unlike Britain, however, there the big clearers dominate the largest factoring operations, the activities of only one of Germany's three bloomst reference hands a service of the service o biggest prive banks - neut-sche Bank - would number among the top five factoring

among the top five factoring groups.

While Deutsche owns 100 per cent at GEFA in Wuppertal, Commerzbank does not have its own operation (that he it does co-operate closely with Heller Factoring Bank, a sidiary at the US consumer finance giant ultimately owned by Fuji Bank of Japan and one of the top five factors in Germany). Dresdner, meanwhile, has a 45 per cent stake in the still relatively small Disko Factoring Bank, in which the credit guarantee agency Hercredit guarantee agency Her-

mes also has 45 per cent. Meanwhile, Germany's largest factor, DG Diskontbank, is wholly owned by the Deutsche Genossenschaftsbank, the lead institution of the country's extensive co-operative banking sector. Also among the leading five companies is free co-Gesellschaft für Exportactoring, 50 per cent owned by pri-vate individuals and

Eastern Germany is widely regarded as **n** long-term growth market

by Allgemeine Kreditversicherung in Mainz, large merchandise insurer. In export factoring, Procedo is by far the largest, claiming a 47 per cent share of the German market. Last you total turnover reached DM2.012bn, DM1.477bn of that falling in superflat

The Mainz insurer is in turn understood to be considering a link with DG Diskontbank, which raises questions as to the full of the 50 per cent privately held Procedo in the event of a deal materialising. In addition to Heller, a number of other foreign companies involved in the German market. Last year, for instance, De Lage Landen Factors of the Netherlands set up in Düsseldorf, and Security Pacific is selling its operation, started in

One area apparently tai-lor-made to ambitious factors astern Germany, where cash-strapped concerns might be eager to explore all methods
alternative financing. Most factors, however, are proceeding with the utmost caution Less than DM100m worth of East German related business was completed in the second half of last year, according

the factoring association.

The main obstacle is the difficulty of credit assessment an absence of the most basic documents from balance sheets

a simple list of debtors

together with the inadequacies of the legal system which greatly complicates enforcement of claims. A cerfactoring can also constitute a problem - one westerner, after careful probing of a potential client, heard afterworse than the Stasi" secret

A pioneer in the east was the publisher Bertelsmann, which factoring oper-But this form of factoring is of the unity, in the business the book trade.

Most factors are convinced

that the markets in eastern Germany, and subsequently further east, will eventually expand. In the shorter term, however, the impulse from European integration expected to boost cross-border trade and general growth. Factoring will be the indirect beneficiary of both that and the likelihood that the harmonisation of standards throughout Europe will eventually extended to include the abolition of the Abtratungsperbot.

Katharine Campbell

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Analysts play down Soviet gold sales fears

FEARS THAT economic chaos in the Soviet Union will result in the Soviet Union will result in vast quantities of gold bullion being sold in the west are unfounded, according to two leading analysts. However, they suggest the Soviet Union, the world's second-biggest gold producer, will this year boost sales of the precious metal, perhaps by nearly one-third.

But, as an astute trader, the But, as an astute trader, the Soviet Union will take care not to damage the gold price – although its activity might help to put a "cap" on any price rise.

The Soviet Union aims to earn between US\$2.5bn and \$3bn of foreign currency a year from gold sales, according to Mr Timothy Green, an indepen-dent analyst and author of several books on the metal. To do so it has sold an annual 6m to

8m troy ounces. Mr Green says that annual sales of up to 11m ounces can now be anticipated. "That would earn the Soviet Union an extra \$1bn or more each year," he says in a special paper published in the annual report of Echo Bay Mines, the US gold producer. Mr Jeffrey Nichols, manag-

ing director of the American Precious Metals Advisors consultancy organisation, refers to current gold market concern that the Soviet Union's deteriorating credit-worthiness He estimates that 6.4m to 8m ounces of gold will a current value of \$2.3bn to \$3bn are held. by western banks as a result of "swaps" - the simultaneous selling of physical gold in the spot market and repurchase of

forward positions.

"The threat of substantially increased [gold]) sales seems unlikely to me," says Mr Nichols in APMA's latest Metals Fax. "While some banks may wish to reduce their expo-sure to Soviet debt, even debt backed by gold, others still view this as good - or neces-sary - business. In particular, German banks, under direction from federal authorities, may be willing to increase their swap positions with the Sovi-ets."

The analysts estimate that Soviet gold production has been about 10m ounces a year (about half that of South Africa, the biggest producer)
but Mr Nichols suggests the
country's problems may now
have reduced annual output to
7m ounces. Soviet gold reserves are estimated to be at least 64m ounces (2,000 tonnes). Mr Nichols says: "Soviet mone-tary authorities may wish to maintain the level of gold reserves as m prelude to even-tual membership in the Inter-national Monetary Fund, to lorating credit-worthiness might force western banks to sell Soviet gold held as collational collations of the collation of

NZ refuses to guarantee funding of Wool Board

THE NEW Zealand government has turned down a wool Board request to guarantee its funding, Mr John Falloon, the Agriculture Minister said yesterday. Reuters reports from Wellington.

"We could not agree to the precedent that guaranteed

precedent that guaranteed funding for the Wool Board would imply," he explained.

The board sought a government guarantee on borrowings so that it could compensate those formers who had not those farmers who had not their wool before a February 12 suspension of price support. The suspension was in response to a shump in international that I and

Corporation also support mechanisms.
"In the subsequent event of producer] boards approaching the government for similar arrangements, not only would the other boards' from Tropment assistance be

chronic oversupply in Australia, where the Australian Wool

mised, but the government's fiscal programme would be jeopardised," Mr Falloon said. land Wool Board arranged NZ\$200m (267m) in term borrowing. It also has a promissory note facility. It has not said how much government guaranteed debt it wanted to raise, but said the sum would depend on market raises.

depend on market prices.

Mr Falloon said he was confident the board could trade through its difficulties and maintain obligations informers who had expected minimum prices to remain throughout the season. But the legit in in February 12 free market has not been as dramatic as was first expected. The market indicator was 378 NZ cents a kilogram (clean) at the last sale on March 27, up 12 cents from the previous sale on March 21.

The market price was 395 cents a kilogram just before the supergrade of the cents at the cen the suspension, compared with

PNG urges ownership change for closed mine

By Kevin Brown in Sydney SIR MICHAEL Somare. Papua

New Guinea's foreign minis-New Guinea's foreign minis-ter, yesterday stepped up pres-sure on CRA, the Australian mining group, to sell its 53.6 per cent stake in the closed Panguna copper mine on Bou-ganville island.

Sir Michael said he had

received "a very attractive offer" for the mine from Mr Jay Pritzker, the Chicagohased investor whose company owns the Hyatt hotel chain. CRA executives have met Mr Pritzker twice at Sir Michael's request to discuss the future of the mine, which was closed in 1989 following attacks by the secessionist rebels belonging to the Bougainville Revolutionary Army. Sir Michael said CRA's con-

sir michael said Chars continued ownership of a majority holding in the mine was "unsuitable". He did not give details of Mr Pritzker's offer but claimed it would form the but claimed it would form the basis of a new partnership between the PNG government and the people of Bougainville. Sir Michael also said two other groups had approached the government with potential offers for the mine.

offers for the mine.

However, CRA officials said the talks with Mr Pritzker did not lead to an acceptable offer. The group, which is 49 per cent owned by RTZ of the UK, has told the PNG government is willing to sell to help the stalled pages wrocces on Roy. stalled peace process on Bou-gainville, but will only accept "reasonable" offer.

The PNG Government has with Bougainville following talks in Honlara, capital of the Solomon Islands, but the rebels have subsequently refused to lay down their arms.

A tentative peace agreement between the two sides also excluded consideration of the

excluded consideration of the future political status of Bou-gainville, which CRA says must be resolved before the Panguna mine can reopen.

Albras, the Brazilian aluminium giant, announced March production figures of 13,400 tonnes of aluminium, less half its normal monthly output of 27,000 tonnes. Some 7,000 tonnes of March's production was produced before a power cut caused serious damage at the group's Belem plant a few weeks ago when moiten metal in furnaces cooled and account of the group's 364 furnaces. 534 are now motion. naces, 524 are now emetioning. However, most of them are producing aluminum at

purity levels wall seles that demanded by the market. An official said the average purity level is now between 99.4 and 99.5 per cent. The company is negotiating with buyers to sell the impure alu-

Portugal's plastic-covered farm project

Patrick Blum describes an ambitious plan to supply market garden produce

T A time — Portugal's farmers face with increasing apprehension the prospect of falling trade and subsidies, an ambitious new venture produce high quality out-of-season produce is setting out to prove that Portuguese agri-culture can compete and pros-

per.
The challenge comes from Mr Thierry Roussel, a French entrepreneur, whose Plein Sud group is planning to invest \$100m to establish what he claims will be Europe's leading supplier of market garden produce. Since the project was first conceived in 1988, about \$25m has been invested in two farms totalling 800 hectares, which are been gradually being brought into production. Both farms rely on modern produc tion techniques managed by a team of specialists drawn from Israel. North Africa and

Burope.

A fleet of lorries has been assembled through a joint venture with a local partner to carry produce speedily and reliably to the main European markets. By the end of the year, the group will launch its own distinctive Cap Verde label for its higher quality products, to be followed with launch de range of "eco-products" alman at the growing market for natural

foods way.

For Portugal this a radical departure.

from chronic inefficient ciency. Division of land into tiny, and le plots in the co-operative the 1974 revolution, have hampered moves to modernise agriculture, and left Portugal dependent for more than half of its food on imports. The biggest handicaps are outdated and rudimentary production methods and poor distribution networks and marketises.

keting. il has been able in the from scratch. On the basis of ful study of supply and demand in the major European markets of Britain, France, Germany and the



For example, according to study, the price main Rungis in 1987, wij a kilogram for the month of December, falling to FFr13.20 a kilogram in July, when the manned is made. ortugal's climate diam same price firm apply to other produce: tomatoes are and and in the months of and and April, and May.

The commercial lesson

drawn lines these findings was and price movements for offseason produce a supplying the desired products, of a re-quality, acceptable prices at a moment of optimum returns how a source and la within easy reach of targeted markets. Portugal was chosen as the ideal site because it could fulfil all these made

The largest, and the key to Plein Sud's ambitions, is Brejao, on the southern Alen-Production will be aimed at for fresh fruit and vegetables is heightened by the large inflow tejo coast. It consists of 500 hectares almost half of which of tourists. Plein Sud says already are under cultivation. The farm set on what used to be sandy marsh lands beaten by violent winds and winter torrential rains is expected to Spanish production of market garden produce is made more the summer because of the high temperaproduce about 8,500 tonnes of fruit and vegetables including strawberries, melons, tomatoes and lettuces in the 1990-1991 season, and about 21,000 tonnes tures there — the west-ern — o Portugal where the climate more temperate because of the

in the 1991-92 season. Portugal's climate
air and greenhouse
production year
while production
can be below. According
an official Portuguese study
published
hourly labour — wages
plus social security charges —
more than five times Despite the warm oceanic climate and one of the highest counts of sunlight hours in Europe, to make cultivation possible 5 km (3 miles) of wind cutters had to be erected, and 2,300 kilometres of drainage pipes were sunk into the ground to soak up excess moisture and its plantage to the condition of the plantage of the pl ground to soak up excess mos-ture and, it is planned, to rechannel it for irrigation. Computerised drip feed watering systems developed by the Institut the Recherches Agronomiques of France installed backed up by four artificial lakes to col-lect rain water, aurolementing in Portugal than in northern Europe, in ighbouring Spain and that half those of of U. European Community able manners like mores to community markets, which be reached quickly by road, thereby reducing and To fulfill this Plein Sud and locations. lect rain water, supplementing water from a nearby dam at Santa Clara. Water manage-ment, for which an Israeli engi-neer is repsonsible, is crucially

important.
The land itself is regularly treated and prepared for each new cultivation. The soil here is simply an instrument of production. It is so poor and neutral that we use it only as sup-port for cultivation. We feed it, irrigate it, drain it and wash it

port for cultivation to and wash it every time we switch what we grow," says Mr Mourad Elmili, a Moroccan farmer now director of the Brejao farm. Flexibility to meet changing demand is crucial to the venture's success, he says.

Before each new cultivation the soil is sterilised to kill moteria. It is regularly tested and, whenever necessary, fed with organic materials to improve its quality. Greenhouse cultivation and the use of special plastic covers, which form seemingly endless lines of small tunnels, help to reduce attacks tunnels, help to reduce attacks by insects, thereby diminishing the need to resort to chemical

pesticides.
The second location, a farm of 300 hectares, of which 30 hectares have been planted so far, is at Mira. 90 km (56 miles) south of Oporto. It produces plants, ornamental trees and flowers. It is expected to produce 3m plants this year, 5m in 1993 and 10m in 1985. Set on the remains of burnt forest, the land has needed extensive preparation, and 18 km of wind cutters have been erected. The guiding philosophy is the same as at Brejao with the same emphasis on modern produc-tion methods. Germany, France and Britain, which between them account for 70 per cent of the European mar-ket for plants and flowers, have been selected as the main

About 100 workers and specialists of various nationalities work at Mira and another 500 work at Mira and another 500 at Brejao. "We have a tower of Babel here with people from 14 different nationalities speaking five different languages," says Mr Elmili. Many of the qualified engineers are young Portuguese women who have found in Brejao the possibility to do a job they like in an area of job they like in an area of activity where normally women have only the most menial jobs. That is also a small revolution for Portu-



India releases 200,000 tonnes more sugar for export

THE INDIAN government sanctioned m further 200,000 tonnes of sugar exports for the 1990-91 season (October to Sep-

The move is partly a response to pressure from the sugar industry, with is unable in realise economic prices in the domestic market because of bumper production in two consecutive years, and partly a reflection of the country's desperate foreign

World Commodities Prices

exchange situation. Earlier, the government authorised the export of 225,000 tonnes of sugar, out of which the State Trading Corporation had settled sales contracts for 150,000 tonnes. Henceforward, the industry, through its own Indian and General Industry Export Import Corpo-ration, will be handling exports and and the involvement of the

STC.
The government agrees with

the industry that its to be to bandle error independently, according to Mr Om Dhanuka, apokesman Indian Sugar Mills The export import corporation is considering the option of direct selling instead of including tenders for the managing tenders for the managing tenders. 275,000 tonnes earmarked for export. A decision on the arganisation of future exports will be the at a board

meeting of the corporation on April 11. The industry will strive in ahip as much sugar as possible by May as the Bombay port does not lend the I to handling of sugar during the monsoon. The other Indian ports which may be used for sugar exports are Tuticorin, Kandia, Madras and Viene

and Virag.

As the exports are to be made from the portion of its production that the industry is

allowed to sell in the open market, = liberal export release is not going to affect the interest of domestic consumers, who get sugar at fixed rates from fair price shops, industrial consurpers account for as much as 75 per cent of free-sale sugar.

With open market prices remaining depred, the industry, enarting to Mr Dhanuka, will the last of more than Re 5bn (£145m) during

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900 cm

MARKET REPORT

fillion again identical in lie London builion market, building nn further overnight gains on and optimism that inindustrialised climbing out of recession, making said. Some markings has been in all by sensel days in firm runs on the latting but the maline harmon with the radius deministration in the survey's poor fundamental and a lack of investor interest. Platinum also lifted by the perceived economic upturn. The white metals helped gold to move ahead, but resistance, dealers 🛂 The highs recall highs

London Markets

SPOT MARKETS		
	_	+ or -
	DI GH III	
Dubai	\$17.6g-1.gc	1.4
Mary III	\$18,10-8.15	+0.10
W.T.L	111 000000	-
OE products (NWE prompt delivery per t	onne CIF)	+ or -
	E8-30	-3
rousy Fund Oil	105.00	+2
Nuchtha	P1 P9-189.	+4,5
Petroleum Argus Estimates		
Other		+ = -
Gold (per tray ax) 🌩	411.50	T 1,00
Person (per large life)	411.50c	+ 7.50
STREET, SAY POR SAY		+ 6.00
Aluminium (free	144	+20
(US Producer)	1123 ₄ a 363 ₆ c	+24
Leed (US Producer) Nickel (free market)	417c	-10
Tin (Kuala Lumpur	14.81r	+ 0.01
Tin (New York) Zinc (US Prime Western)	255,0c	+ 1.0
Cattle weight/†	CERTS.	+1.07*
Sheep (deed weight)†	206,30p	+ 10.4"
Pigs (live weight)†	87.25p	-2.33°
London daily sugar (raw)	5300.0g	-0.5
Lyle expert price		-1.0
Barley (English feed)	E 10	
Maiza (US No. 3 yellow)	£175.5 £94.5	
Wheat (US Dark Northern)		70.25
Rubber	\$1,75p 52,80p	+0.25
Rubber (KL RSS = 1 Apr)		
oli —	\$335.00	-5.0
Const (Chillesings)	\$327.5q \$227.5k	+25
Copra (Philippines)3 Soyabeans (US)	£154.0	1000
Court "A" Incex	63.40c	
Wooltops (84s Super)	338p	

£ a tonne unless otherwise stated, p-pence/kg -cents/lb, r-ringglt/kg, q-Jul/Sep t-Jun. w-Apr u-May. x-Apr/Jun. s-May/Jun. Commis average prices. . \Undersold London physical market. SCIF Rot-

supported gold, which imples in a narrow range and failed in breach resistance at a fine ounce in mainly professional to remain within in the to the same range for the rest of the work. Cocoa prices tell sharply in London as the manual appeared in rule and the chance of a mann on the upside in the line will be future, males said. "We're still caught in the same range, but down at the lower end. London and New York seemed prices were going

NIGA	1 – Land	on FOX	(\$ per tonne	7
	Close		High/Low	_
_	197.80	1.00	200.00	_
-			201.00 197.20	
	195.80		197.00 194.00	
	T90.80	-	197.00	
=			107.00	
Thite				-
		_	High/Low	_
	297.2	299.2	298.5 295.5	
NCT.		266.0		
-				_
Vhite ! eris		r per tonn	of 50 miles; May 1684, Au	_
Vinite !	97 (2167) White (FF	r per tonn	s): May 1664, Au	_
Vhite !	97 (2167) White (FF	r per tonn	s): May 1684, Au S/barre High/Low	_
White !	97 (2167) White (FF	r per tonn	5/barre High/Low	_
White !	97 (2167) White (FF FOR - 6	PE	S/barre High/Low 17.88	_
RUD	97 (2167) White (FF	PE 17.94	5/barre High/Low	_
White !	997 (2167) White (FF F Off. — 8 17.94 17.97	7 per tona PE 17.94 7 17.90 2 18.05	S/barre S/barre High/Low 17.88 17.94 17.83	_
White !	997 (2167) White (FF F Off. — 8 17.94 17.97	77.94 17.94 17.90 18.05	S/barre S/barre High/Low 17.88 17.94 17.83	_
White Series	17.94 17.94 17.94	77.94 17.94 17.90 18.05	S/barre S/barre High/Low 17.88 17.94 17.83	<u> </u>
White Series	17.94 17.94 17.94 17.92 17.93 19.93	77.94 17.94 17.90 18.05	S/barre S/barre High/Low 17.94 17.83 17.92 17.89	<u> </u>
RUDA RUDA RUDA RUDA RUDA RUDA RUDA RUDA	97 (2167) White (FF 17.94 17.95 17.92 18. – FPE Close 188.50	7 per tonn PE 1 17.94 7 17.90 18.05 17.82 615)	S/barre S/barre High/Low 17.88 17.94 17.83 17.92 17.89 S/tonne High/Low 169.25 165.00	<u> </u>
RUDI	997 (2167) White (FF 17.94 17.92 17.93 19.	PE 17.94 17.90 18.05 17.82 615)	S/barre S/barre High/Low 17.94 17.83 17.92 17.89 S/honne High/Low 169.50 165.00 164.00 161.00	
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PE Inc.	97 (2167) White (FF 17.94 17.87 17.92 lex er 7003 (9 6L – IPE Glose 163.50 163.50 163.50 162.50	PE 17.94 17.90 18.05 17.82 615)	S/berre S/berre High/Low 17.94 17.83 17.92 17.89 S/none High/Low 168.05 165.00 162.25 159.00 162.25 159.00 162.25 159.50 164.25 162.50	

interested in longer term ctions. Currency helped to push up recently but with the US doller and d exchance rates easing off a little.

6060	A - Loui	loss MOSC	£/ton	_
-				
	-	Previous	High/Low	_
Jud	886	684	660 min	
Sep	m	708 726	738 700	
Dea		765	761 737	
Mar	763	770	763 762	
24	780	795 815	ami 780 mii 798	
				_
Tumov	er:		il fill tonnes	-
price f	or Apr 2	882.29 (876	per tonne).	=
for Apr	3 873.05	(872.71)		-
	M - Lon		£/ton	ne
	Figure 1		High/Low	-
May	606	605		_
Jul	616	618	820	
Seg .		631 .	633 626	
Nov	644	945	646 636	
Jan	656 670	602	668 670	
		10011		_
	Scator or	1981) Iven d Icas (US c	ents per pound) i	Or
Apr 2: (Comp. dai	ly 72.60 (75	.74). 15 day avere	10
(7	2.41)	PO:	C Blow	_
	_			=
		-	High/Low	_
Apr	1120	115.0	111,0	
May	141.6 128.0	141,9 127,0	141.5 100.0	
100	128.0	12B.0	128.0	
Типком	e III COM		tonnes.	_
SOTAL	HEAL - I	.oudon H3		
			High/Low	_
Apr	21.10		121.50	
Jun	40.00	917.00	1	
Turnov		O)lots of 20		-
		upos u z.		_
FREEQ			pol	m
			High/Low	-
Apr	1484	1445	1485	
. Jul		1107	1370 1130 TTM	
Oct			1235	
Jan BFI	1255 1596	1559	1250	
961				_
	137 (32			
GRARE	S Lone	ion FOX	Shipm	16
Wheat	-		High/Low	_
	100		136.85	_
	114.15	140 75	139. 138.60 114.00	
	114.15	113.75		_
Barley			High/Low_	_
	107.04	119.60	119.80	
	107.85		107.65	_
Turnove	er, Wheel er look of	343 (178), 100 tonnes.	Barley 23 (37).	
0000	Lord			
PRES -	Character		Mahil er	=
	Close		High/Low	-
Apr Jul	113.0 114.6		113.0 ·	
Jun	114.0	1183	113.0	
Oct	114.0	100	113.0	
Nov	114,0		11111	-
		lots of 3,2	20 kg	_
MORE .	- Locutor	FOX		_
	Close	Prev.	High Low Vi	ic
Indx	153.90	153.88		_
Apr	154.70 154.60			18 10
May	154.30	153.80 1	54.30 154.00 53.70	
Jun	153.70	153.40 1		

		Close	Provisus	High/Lov	_	AM C			Metal Trading)	HEAT		(2,000 US 0			CI	ricaç	10		
i		Maril purity					Total d	ally turno	ver Little lots	-	Latest	Previous		202	SOY/	ADEANS S	.000 im min:	cents/60%	
	ash months	1448-60	143384	MAN NA		1440-1	1476-	7 (53,285 lots	Sep Oct	5375 6390	5423 5484	5440	6310 8380		Lanes		High/Lo	nw _
- 1		rde il ji per			_	1-17			I I Mile lots	Oct Des	5510 5710	555 0	6540 5730	5490 5680	May	808/4 811/2	805/4	500/0 811/4	803/2
	ash	1385.5-6.6 1371.6-2	100	1382/137	Ó	1370-2 1388-60	1384-			Feb	5620		8636	5580	Aug	616/0	611/0	616/0	611/2
	months sad III per			1-0	-	1300-00			man LUCI lots						Sep Nov	620/0 631/0	616/0 627/4	620/4 631/0	617/C
i	1911		348.5-9.5	346		346-8 388-80									Jen Mer			652/0	648/
	months fickel (\$ pe	360-1				359-60	359-6		14,177 lots over 1,433 little		- 11-	-			May	659/0			667/
	ash esh	8925-50	9110-30	8000			1000	1 1911			Close		High/Le	1					
3	months	8925-50	9100-10	B100/822	5	8975-900	_		ida kata	May	1105	1143	1141 1167	1104 1135	SOYA		. 00,000 Ras;		
	in il pari	5470-6	5445-55	The second		POE-VI	7		1,817 lots			1199 1236	1195	1168		20.00	Pravious		_
	months	8670-5	5545-50	3670/		6540-6	5880-		5,827 lets	Dec	1206			1205	Jul May	22,25 23,10	21.94 22.90	22.24 0	0
		High Cont	(\$ per		_	1275-00		SLIFTH	over 7,711 lots	May Jul	1269 1 293 ·	1267 1313	1266 1262	1269 1280	Jul	23.20	22,05	В	0
ì	iesh monthe	100	303	1200/118		100-0	1192-												
	Closin		1	900			1200		months: 1.7161						SCYA		AL 100 tons		
										===			-		Ma	Latest	Previous	High/Lou	
		ULLION MA			N	ew \	/ork			COFF	BE 'C' 37	.500ibe; ce	High/Lov		May		1136	**	173.8 177.1
-	sup cold (fine o	plied by N.M	Rothschild) C equive	wheet						Him	83.90		94,70	No.					
	com (une o	359.10-359		- Delite	_					Jul	96.05 97.90		+	97.90					
¢	pening	358.50-359	.00		- 4		02.							100.46	MAG				
,	loming fix Atemoon fi	x 359.20	201.798 201.775		A	Latest	Previou		359.B	May	-		2.5		Manu	Latest 258/4	Previous 258/4		
	high	10.00			Apr	360.8	358.5 360.5	361.6 363.4	361,8						May	266/2	263/8	258/6 266/2	256/2
-		lean Gold Le	nding Rates (\	/s USS)	Aug	355.8 368.7	363.6 366.9	366.5 369.0	365.5 368.7						Sep	266/0 266/0	263/4	266/0	263/2 262/6
	month	848	6 months	5.25	Dec	170	100	200	871.4	-					Mar	278/4	270/8 276/0	273/0 278/4	270/0 275/4
		5.34 5.30	12	8.21						SUGA	R WORLD	Protect			Jei		279/0	201/4	279/0
2	Aver fix	p/fine az	US cts	equiv	PLAT	THUM 50	tray az; \$/t	roy oz.			9.01	Previous 9.01	High/Les	8.87					
	000	228.55 235.45	405.50 412.80				110	HIERO.		Jul		10.00	8.97	8.67	WHEA	T 5.000 ba	min; center	180th-husba	a .
ı		0.00	419.65		Apr Jul	400.5	392.8 397.9	403.0	410		÷	-	8.69 8.69	5.58 8.34		-	Previous	High/Low	_
1	2	254.05	433.85		Oct	110.4		-	400.00	ايبار	•		8,48	0	May			294/0	290/0
	OLD COU					24.00	405.6		411.0						Jul	302/6 310/4	300/2	303/4	290/0 299/6 308/0
ž		\$ price	rtupe 3	relent											100	324/0	234/U	324/4	320/4
K	rugerrand	3403			SILVI	ER 5,000 t	roy oz; cen	ts/troy cz.		COTT		cents/ibs						_	•
	lapie leef ew Sovere	elgn 87.00-88			_	Letest		,		_	Letout	Previous 89.70	High	82.61	I IVE C	ATTOR	LOCO Ibs: cer	-1-50	
7	RADED O	PTIONS			Apr May	409.5 409.0	398.9 401.0	410.0 415.0	407.0 407.6	乭			83.90	83.28		Latest	Previous	High/Low	
_	taminkan (Calls (Puts	Jul Sep	414.0 420.0	405.8 410.7	420.0 424.0	413.0	Oct Dec	73.05 69.05	73.35 68.10		88.85	Apr	82.42	82.42	82.60	11.12
s	trika price	\$ tonne Apr	May Apr	May	Dec	426,0 434.0	417.9 425.8	432.0 439.0	425.0 434.0	Mar			69.65	88.50	Jun		-	78, 10 75.25	74.90
	350 150	116 37	139 1 68 21	9											Oct	78,75	78.57 78.67	78,82 76.80	76.32 76.50
1	550	5	25 88	91												10.75	76.25	76.45	76.25
_	opper (Gra			Puts .	HEGH	GRADE	OPPER 25,			ORAN	GE JUICE	15,000 lbs	cents/fibe						
2	150 150	100 40	106 16 59 55	60 112			109.30	109.70			* 1	Provious	High/Las		TIME N	OGS 30.0	00 lb; cente/	The	
2	150	11	30 125	180	May	108.30	108.45	110.25	* *	Just	115.10	116.45 116.75	116.75	114.00		Letem		Mary And	
ē	olice		Jul 💻	Jul	36	107.35		108.20	107.25		115.10	116.70	710.70	115.00	Apr	53.25	53.80 58.35	63.90	
	10 XO	55 17	79 1 47 13	14		-	105.00		106.10						Jul Aug	50.90 54.20	57.42	58.66 67.60	57.75 58.85
ě	č	3	27	62											Oct	49.00	54.55 48.90	54.80 49,25	54,10 48.90
_	0000	May	- Fig.	alii	COLLE	E OF a		IIQ anite *	Channel	INEDIA					Dec Apr	48.20 46, 10	48.02 46.10	48.35 46.10	46.10
7	90 10	66	56 7 29 1	39		E OIL (LI)	Previous	Us gella 3		REUT		o: Soptemb							•
71		5	14 40	74	May	100	200	19.80	1000		Apr 3 1733.4	Apr 2 1739.5	minth ago		PORK	BELTS	10,000 Ras; ex		
	rent Crede	May	Jun -		Jun Jul			19.65	(14)	DOW		lese: Dec. 2		1923.8		Latest	Previous	High/Low	
8		-	35 33	_	Auc		-	19.43	19.17 19.10	1	Apr 1	Mar 28	magn age		May	67.20	56.15	68.20	
_							-								Jul	65.85	06 04		
-					Sep Oct Dec	4		19.40	19,17 19,18	Spot	125.42 as 129.51	124,84 129,22	125.48 130.49	133.23 133.52	Aug	63.55 60.10	95.95 64.80	66.90 64.65	68.90 65.40 63.32



33 16

LONDON STOCK EXCHANGE

Record close for the Footsie Index

THE ADVANCE in the London equity market continued yes-terday, taking the FT-SE Index to an all-time closing peak of 2,519.1, nearly ninetsen points above the previous peak reached on March 14. At the close, the Index was 30.8 up, after moving earlier to within D.T. of its provious introduce. bigh, also chalked up in the middle of last month.

If was Wall Street's gain of nearly 64 Dow points overnight.

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Germany,

nearly 64 Dow points overnight that set a light to the London market yesterday morning, just as it was Wall Street's innertainty at the opening of the new session that brought UK stocks back from the day's highs towards the end of the day. The renewed strength of the New York market has provided the chief impetus behind this week's gains in the UK this week's gains in the UK and other European bourses.

Account	Desting	Dates
'First Deelinger		
May 11	Apr 2	Apr 15
Option Declaration	et:	
Mar 27 .	Apr 11	Apr 25
Last Deslings:		
Mar 26	Apr 12	Apr 28 .
Account Day:		
Apr 8	Apr 22	May 7
New-Kime dealing	s may take	place from
فلجون وسن صحد الأسا	000 days ac	riler.

London will be closely watching Wall Street's performance overnight for a guide to the likely opening of the UK market today. UK stock and index futures

also played a significant role again, at least in early deals. But the premium on the June futures contract on the FT-SE Index was clipped later by a

heavy seller.

Equity trading volume, as measured by the Seaq network, reached 704.1m shares, the

FT-SE 100 Index

2,000

1,800

highest daily total since the 894.3m recorded on March 15, the day the FT-SE reached its intra-day peak of 2,527.1. However, traders again stressed that stock was very short yesterday and that inter-market deals made up a high propor-tion of total Seaq volume.

Interest rate prospects con-tinued to dominate sentiment ahead of today's policy meeting at the West German Bundesbank. However, hopes for an early reduction in US rates were dented after New York reports that the Federal Reserve may not ease credit in the near term. However, mar-ket attention is focused on the US employment data which is due tomorrow and could provide the spur for action from the Fed. Rate optimism on the domestic front was checked as starling lost an initial gain.

Laidlaw has alleged in a New York court that ADT's chair-man used inside information to

mell a personal 5 per cent stake in BAA, the former British Air-ports Authority, announcing the move only hours before ADT told the markets it had

sold a similar stake.

A buy recommendation for SmithEline Beecham from BZW helped the stock gain 14 to 786p. The broker contrasted

the company's spread of risks

Wall Street influences were clearly reflected in sharp rises in BAT Industries and Grand Metropolitan. Insurance stocks drew further confidence from the increased dividend payout from Sun Alliance. But a weak spot among blue chips was ICI, after Sir Denys Henderson, the chairman, told the Financial Times: "Some of our busi-nesses have not been as resli-ient as we expected — or as we said they would be."

Company results and state-ments provided some features, and were often greeted with widely differing recommendations from market analysts. Trading figures from Tesco, the food supermarket, were largely as expected since the amountment issued in Terror amouncement issued in January with the £572m rights issue
The least successful sector,
despite Wall Street's influence,

with Glazo's reliance on pre-

scription drugs in general and a smaller number of products in particular. Glaxo firmed 7 to

ICI spent most of the day in negative territory after cau-tious comment by the chair-man concerning the resilience

S.G. Warburg recommended

buying Wiggins Teape Apple-ton after the company's final results. The shares moved

ahead 16 to 233p.

Kleinwort Benson pushed

British Gas, which rose 8 to 247p on 7.9m shares. Kleinwort said Gas Tooks cheap against other utilities and the market, which seems transfixed ulatory concerns. Gas

now discount even a blockbust-

ing change to the pricing for-mula by Ofgas."

The rest of the sector was mostly restrained by the bear-ish stance adopted by Strauss Turnbull, the French-owned

The exploration and produc-

FT-A All-Share Index

halance at 1061p.

were the leading oils, where bearish comment from UK brokerage sources depressed the hig names. Nor was sentiment helped by hints that a rights issue is pending in this sector. issue is pending in this sector.

The expectation of further rights issues helped to keep many hig institutions on the sidelines. Fund managers, now opening their second quarter investment strategies, prefer to find stock in the form of rights issues rather than having into issues rather than buying into shares which respond sharply to the alightest sign of institu-

Once again yesterday there were signs of a trading programme in the equity market which appeared on the Seag ticker only after trading had ended for the day. The pro-gramme involved a wide range of engineering stocks, as well as selected blue chip.

tum. Hoare Govett trimmed this year's profits estimate but rated the stock undervalued

and advised clients to buy for reliable growth.

"Some recessionary effect is being felt in the aerospace and trade paint business in the US," said Hoare, "but the UK business area. businesses are largely untouched." Stock shortages of some of the company's busi-nesses. The stock was 11 off at worst and ended 4 lower on exaggerated the rise, finally up

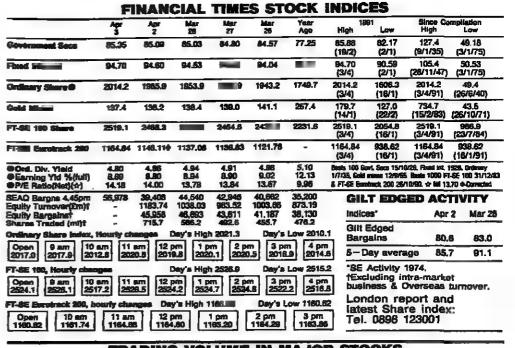
17% at 418p.

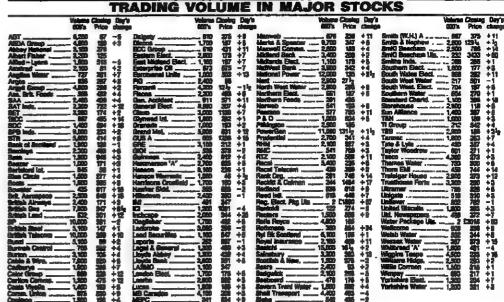
A squeeze on supplies of stock also helped British Aerospace to rise. The group space to rise. The group intends to refinance short-term debt by a £150m issue of 17-year Eurobonds and, according to a trader, the move appeared to allay fears of a rights issue. Good damand was reported initially, but interest faded after the finding appropreement to the funding announcement to leave BAe 16 higher on the sec-

aion at 648p. A County NatWest buy recomendation helped to drive British Telecom 10 better to 359p on a turnover of 10m. County said UK institutions will need to buy 73 per cent of the government's remaining 49 per cent stalls to maintain

heir weightings. With private investors likely with private investors likely to be given the lion's share of the offer of BT's remaining shares, institutions will be starved of stock, County said, adding that Japanese institu-tions would also be buyers of the shares.

■ Other Market statistics, including the FT-Actuaries share index, Page 19





EQUITY FUTURES AND OPTIONS TRADING

THE FUTURES and options THE FUTURES and options markets played a less significant role in yesterday's share dealings, and the Footsie future held back the underlying market in late dealings when a seller moved into the derivatives sector. Traders said business in the futures contract was fairly cabe, with contract was fairly calm, with the equity marketmaking firms appearing significantly less aggressive than in the pre-

ingly, with the June futures contract on the Footsie showcontract on the Footsle showing a premium of about 14
points against the fair value
estimate. However, this
improvement on the previous
day's premium was whitled
away later and then cut back
sharply when one large sellar
took a hand. By the end of the
day the premium had been
trimmed to about 3 points
against fair value.

against fair value.

Traded options volume included Asda, with 1,225, increased to 32,136 contracts made up entirely of call deals.

from the 16,146 of the previous day. British Telecom was the most active, trading 2,275 contracts of which 1,227 were calls. BZW dominated telecom calls. BZW dominated telecom trading, selling 1,000 November 360 calls and 1,000 November puts. Traders took this as a message that the client expects the share price to move within a narrow range over the next few months.

Strong support for Calor

CALOR, the bottled gas producer, turned in one of the few good performances in an energy-sector battling against self recommendations, with the shares being given a push by Kleinwort Benson. The stock advanced 12 to 2289 on turn-over of 989,000, well ahead of

Mr Philip Lambert at Klein-wort recommended the shares because of the recent sudden-and sharp fall in propane and butane prices; propane and butane are feedstocks for

butane are faedstocks for Calor's gaz.

Mr Lambert said prices for propane had dropped by 75 per cent over the past six weeks and for butane by 40 to 50 per cent. Calor would take advantage of current low feedstock prices, Mr Lambert added, to boost stocks.

Dealers said there were the green prices in the green prices in the

ever-present suggestions in the market that SHV, the private-ly-owned Dutch investment group, might be about to add to its 44.2 per cent stake in

Inchcape advances

A good reception for Inch-cape's annual results led to busy trading in the stock as the price climbed 25 to 344p. Turnover came to 1.8m. Mr Bob Carpenter of Kleinwort Benson said the buying reflected increased recognition of the group having overcome recessionary problems better than and also the excit-

ing prospects" in stora.

This, said Mr Carpenter, should lead to "explosive growth" in 1993, and headvised investors to increase weightings on the medium to longer view, but to be careful in the short term because of the recent strong rise in the shares.

Foods busy

J. Sainsbury was the main beneficiary of Tesco's 28 per cent rise in full year profits, excluding property gains, to £417m. The results were in line with forecasts, but analysts' responses to the figures were mixed and gave no clear guidance to find managers. ance to fund managers.
Tesco's rise of 3 to 273p was

a small underperformance of market and reflected at least one large broker's suggestion that bulls of food retailing abould buy Sainsbury instead.

NEW HIGHS AND LOWS FOR 1991

Sainsbury is close to an eight-month low against its rival and climbed 18 to 368p. Trading in both companies was brisk.

ADT, the Bermuda-based

conglomerate, continued to suffer from uncertainty over the outcome of legal action by

its 28 per cent stakeholder Laidlaw, the Canadian waste disposal and transport com-

pany. ADT was 8 off at one point before ending at 87p, a decline on the day of 5.

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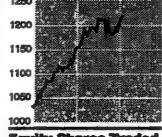
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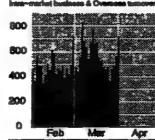
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The advance yesterday to a new closing peak for the FT-SE index took the market into territory last seen at the beginning of 1990. This strong level was abandoned later that year in the face of a prolonged period of high interest rates and the market's early reaction to recessionary pressures on corporate profits. Last year's low point in equities came as tension heightened in the Middle Rast, and this year's recovery was touched off by the first hints that the Gulf war would be short.



Equity Shares Traded

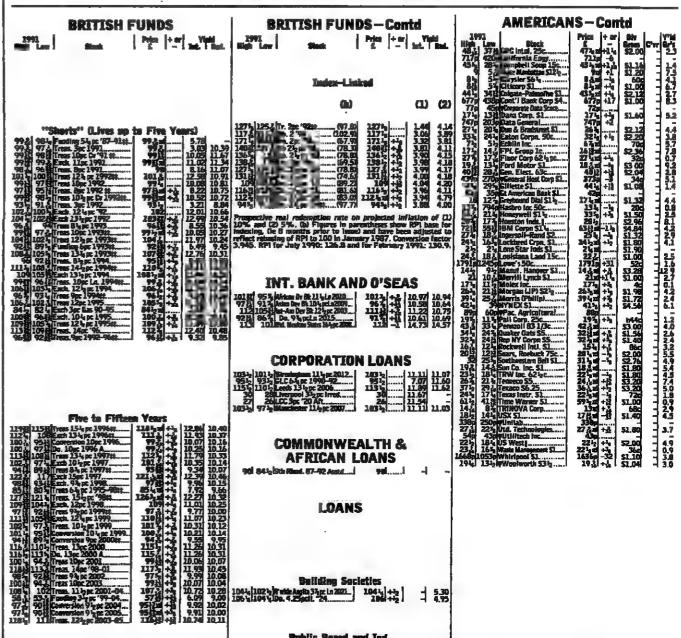


tion stocks, poor performers in recent sessions, were high-lighted by the weakness of Enterprise Oil, which fell to 571p before steadying to close a net 7 off at 575p.

The decline accompanied bints that the group might be about to launch a big rights issue to fund an acquisition. Enterprise's last rights offer was some two years ago when it raised £570m. ICFs placing of its 25 per cent stake last year absorbed a further £690m from

the investment community. A recommendation gave Courtailds additional momen-

LONDON SHARE SERVICE



Building Societies

APPOINTMENTS

Senior posts partner at Coopers & Lybrand Deloitte, to develop the firm's indirect taxes practice. subsidiary

Mr John Cousins, mensging director of BZW Equities, is joining BZW's French subsidiary, Appointed deputy managing director of BZW. Puget Mahé, Mr Cousins is to become managing director when Mr Michel Puget, chairman, and Mr Jean Mahé, managing director, retire in June. Mr Yves Mahé, deputy chairman, will then become chairman, will then become chairman. Both Mr Michel Puget and Mr Jean Mahé will continue as non-executive directors and consultants.

Mr Stephen Moir, a director of RZW International Equities, will join BZW Puget Mahé to develop international sales.

The Stewart Milne Group has appointed Mr Gordon Cochrane as managing director of group development company HEADLAND PROPERTIES. He takes over from Mr Hamish Milne, who will now devote his time to his position with the group board where he is director and company secretary. Mr Cochrane joins from Bredero where he was a director of Bredero Projects, Bredero Homes and a divisional director of Bredero

appointed Mr Michael Conlon, a barrister and former tax



SCHOLL has appointed Ms Judy Hutcheson (pictured) as finance director from April 22. She joins Scholl from Thorn EMI where she was finance director of the HMV Group.

Mr Jonathan Fry has been appointed a non-executive director of NORTHERN FOODS. Mr Fry is managing director of Burmah Castrol. Mr Kurt Haslinger is to retire as a non-executive director at the annual meeting in July.

m Mr Stanley Davis has become chief executive of REGIS REGISTRARS, a share registration service, following his acquisition of the company. He was chairman of Stanley Davis Company Services.

announcement of the PENTAX group sales director.

European reorganisation involving Pentax U.K. directors, three new directors have been appointed to the board of Pentax U.K. Mr Brian Light becomes

sales director with responsibility for the sales personnel of the photographic, industrial and information technology divisions; Mr David Cowpertinuate as marketing director assumes corporate responsibility for the marketing areas of the

The medical division has its own personnel structure and will become the responsibility of Mr Brian Taylor as its director.

m Mr Stephen LeBeau has joined YAMAZAKI MACHINERY UK as sales director and will take up his position on May 1. He joins from Bridgeport Machines where he held a number of board level positions in sales and marketing.

HUNTERPRINT GROUP. Corby, has appointed Mr Richard Amsworth-Morris as group financial controller. He was group accounting manager at Williams Holdings.

Mr Graham Young has been appointed managing director of T.S. PRINTWAY, a International Group. He was a consultant to Smurfit in the packaging industry. He succeeds Mr Luke Taylor,

Mr Philip Rimell and Mr Colin Ring have been appointed managing directors of DURLACHER WEST. Mr Rimell was with W.I. Carr Overseas, and County NatWest; and Mr Ring was with Baring Securities and Sassoon (UK).

■ EVERED BARDON, the quarry products group, has appointed Mr David M. Kaye as group company secretary. Mr Kaye, formerly group commercial manager, succeeds Mr Tim Grimes who is leaving the company to pursue other business interests.



INTERNATIONAL has made Mr Gilbert Williams (pictured) Mr Gilbert williams (parametry its chief executive. Mr Williams joined the board of OMI in September 1989 as chief operating officer and has since been responsible for initiating an in-depth strategic review of all group activities.

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Currencies await Bundesbank

THE CURRENCY markets were calm yesterday as investors waited for the German Bundeshank council meeting today and tomorrow's release of the latest US jobs figures. After opening lower, the dollar spaint the rest of the London session trapped in a narrow regige, while other currencies also paused for breath. The dollar's weakness of the last three trading days has led many analysts to believe that the US currency may now be entering a period of consolidation, following the sharp rise at the end of the Gulf war.

The US currency's decline on Monday when the European markets were closed for the Easter holiday was initially available as a tracking larger.

Easter holiday was initially explained as a technical movement. But many foreign exchange dealers now believe it was an indication that the

dollar's advance had run out of donar's advance man run out or steam. Underpinning the US unit yesterday was a dampening of expectations of a rise in Ger-man interest rates. The Bund-esbank injected more liquidity into the German credit mar-kets than had been anticipated and this caused a weakening in Frankfurt money rates and an easing in the mark.

An increase in German rates seemed to be even less likely effer the Bundesbank **2 IN NEW YORK** Presious Clase 1.7760-1.7770 1.7810-1.7820 0.95-0.95pm 1.01-0.99pm 2.58-2.95pm 2.32-2.56pm 7.19-7.09pm 7.22-7.12pm STERLING INDEX

CURRENCY MOVEMENTS

CURRENCY RATES

Corrency 6.00 9.91 7.30 9.50 7.10 12.50 7.10 12.50 8.50

OTHER CURRENCIES

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Brazil ... 433,985 • 454,650244.900 • 245,130
Freidani ... 6,7985 • 7,7080 1,39420 • 3,9450
Greco ... 317,850 • 322,900,80 560 • 183,450
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MONEY MARKETS Easier UK rates market analysts this reflected unease about German interest rate policy and a belief that the government will

UK short-dated money rates continued to fall in the tight-ness at the end of the tax year eased. Longer dated rates were steady to higher as the market waited for the German Bundesank council meeting today. The key three-month interhank rate was down if at 12%-% per cent in line with other short-dated rates. Overnight money was off % at 113%-% per cent and one month was also down ¼ at 124 Å. Money rates were bid higher last week as banks sought

UK clearing bank base lending rate 12.5 per cent from March 22, 1991

redditional liquidity **the** financial year end, but as these factors eased near-term rates have come under pressure. The Bank of England's relatively generous attitude to the market's day-to-day credit needs also dampened near-term yields.

The Bank of England westerday initially forecast a

yesterday initially forecast a shortage of £450m which it later revised to £350m. The Bank bought £190m of band bank bills at 12% per cent and £3515m of band 2 bank bills at 12%

Longer-dated rates were mixed, while the interest rate futures market indicated a hardening of rates. Money

Yes per 1,000: French Fr. per 10: Lina per 1,000: Belgian Fr. per 100.

continue to adopt a cautious policy towards further cuts in The money market still expects base rates to be reduced to 12 per cent by the end of this month. The futures market is projecting a base rate at to 11% per cent by the end of June.

But any change in HE UK rates.

But any change in UK monetary policy will be influenced by what the Bundesbank decides at its council meeting today. However, its actions in the German credit market yesterday dampened speculation that it will raise rates. rates. I slightly larger-than-expected allocation of funds calmed the market

and led to a weakening in German money rates. Call money was unchanged at 8.90 per cent; in the futures market, the June Euro-mark contract was up 7 points at 90.77, a clear indication that a rise in rates is not expected

rise in rates is not expected today.

In New York, the Federal Reserve, as expected by market analysts, added liquidity to the banking system using temporary reserves via overnight system repurchase agreements. Fed funds were then at 5% per cent. In % on then at 6% per cent, up % on

announced that it would not be holding a press conference after its meeting.

The mark closed at Y82.31 against Y82.80; to FFr3.3900 from FFr3.3910; and to SFr0.3481 from 0.8830. The dollar closed lower at DM1.6640 compared with DM1.6805; at SFr1.4140 from

DM1.6805; at SFr1.4140 from SFr1.4270; at Y137.30 from Y138.50; and at FFr5.6425 from FFr5.6925. The dollar's index, calculated by the Bank of England, finished at 65.0 against 65.6.

Sterling was steady as the market continued to believe that the UK government will be cautious about the timing of a further reduction in interest rates. Foreign exchange dealers do not expect a cut in UK London analysts believe that if the Bundesbank does not alter monetary policy, the dol-lar is unlikely to immediately recoup this week's losses. In particular, the release of the US March employment figures has led to speculation that the Federal Reserve may ease moners do not expect a cut rates until the end o rates until the end of month. The mark's weat also supported ster although turnover was lo Sterling closed high \$1.7810 from \$1.7680; at Y. from Y244.75; but low DM2.9625 from DM2.970 SFr2.5175 from SFr2.5225 at FFr10.0500 from 10. Sterling's index Sterling's index unchanged at 92.7.

According Services, Mar roll employn 137,000 persor the 184,000 dr But there it tion that follo National Ass chasing Man wey, the decli than 150,000 p	rch non-fa nent will ns compar rop in Feb has been owing the sociation agers Mar ine could	m pay- fall by ed with ruary. specula- gloomy of Pur- ch sur- be more	also supported sterling, although turnover was low. Sterling closed higher at \$1.7810 from \$1.7680; at Y245.00 from Y244.75; but lower at DM2.9625 from DM2.970; at SFr2.5175 from SFr2.5225; and at FFr10.0500 from 10.0650.				
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elgium	34.30 - 34.60	34.40 - 34.50	8.00-10 DOcds	313	25.00-29.00db							
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	EXCHANGE CROSS RATES									
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H FL	0.299 0.453	0.533	0.887 1.343	73.15	3.009	0.754 1.141	1514	660.5 1000.	0.614	18.
C S B Fr.	0.487 1.630	0.868	1.443	119.4 399.5	4.898	1.227 4.103	1.425 5.444	1075	3.545	29.1

NEW YORK

Apr 3

Interbank Offer
Interbank Bid
Sterling CDs
Local Authority Books
Discount Mit. Deps
Company Deposits
Finance House Deposits
Treasury Bills (Bay)
Bank Bills (Bay)
Fine Trade Bills (Bay)
SDR Linteel Dep. Offer
SDR Linteel Dep. Bid
EUL Linteel Dep. Bid
EUL Linteel Dep. Bid

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	elieve t will	Strike Price 9000	. Inc	leants	Pats-sett Jan 0.02	Sep
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9	deal- n UK	9125	0.05	0.18	0.35	0.33 0.48 0.65
Í	this	9150 9175	0.02	8.10 0.06	1.00	0.86
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7121	į	6%, HITT	COLL CEN CO 1860s o	4 ID6%		
1		Jean Sap	Sisse 85.17 85.44	5.6 5.6	85.06 (6.40	85.01 85.29
7	54		s votame 24 day's open is	574 (2908) at 81 328		
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	e charges eads: the sernitual		Close	High 96.13 96.20	100	
		Jun Sep	96.01 96.15		95.97 95.95	
J	ND		obane 12 contract Automate	is traded o d Pit Tradi	actualisely o og Syssem	a the CAPT).
	% B.L	7% NOTE	684L 201 006 1886s	1965 of 196%		
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	4.39 2.99 1.38 2.65	Dec	200	野丘	99.L3 89.57	89.48 89.49 89.49
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ŀ	5.76 4.20 -1.27	Duc Mar	92.75	92.79 92.56	12.77 12.56	92.54 92.54
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,	- 6	Dec.	2507.0	2813.0	201	256.0
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_			45.07 Close	92.07 92.68	91.99 92.60	Pres. 92.96
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Estimated volume 2794 (942) Produce dur's come int. 10911 (10294)

1-met. 6-enth. 12-enth. 17714 17362 17106

Spot 1.7810

FT LONDON INTERBANK FIXING

The fixing rates are the arithmetic means rounded to the repress one-statement, of the bild and offered rates for S10m quoted to the market by five reference basks at 11.00 a.m. each working day. The basks are Mailland Westminster Basic, Early of Orlyo, Destroiche Basic, Basyer Rational de Paris and Mongan Couracty Track.

MONEY RATES

8.95-9<u>.10</u> 92-92

1011-1011

LONDON MONEY RATES

8.85-9.00 9.18-9.26 8.4-9 9.18-9.26 8.4-81 121-122 91-91 1011-109

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124

8.90-9.00 77-81-9.25-9.38 111-12-9.12-9.25 101-101-

DIN-STEELING SO per C

Treasury Billis and Bonds

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9<u>10-93</u>0 9<u>2-93</u>

9.00 9.25

One Year

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FINANCIAL FUTURES AND OPTIONS

LIFFE LONG CALT FUTURES OFTENS \$50,000 64th III 180%

\$0 4-54 4-07 3-28 2-54 2-20 1-55 1-97

Estimated volume total, Calls 1414 Puts Previous day's oven let. Calls 14479 Puts 1

Jan 4-05 3-14 2-30 1-52 1-17 0-35 0-22

0-12 0-22 0-36 0-58 1-23 1-40 2-41 3-28

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Money Market Trust Funds LIFFE ES TREASURY BOND PURGES MANNE SIDE, SON GAILL OF 1807. LIFFE BOND FETTINES OFTIONS DEEDS, 800 points of 100%. Strike Calib-si Prior Just 92 3-52 93 2-63 94 2-13 0-15 0-29 0-29 の地域は 705-9 Jes 0.18 0.27

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•	FUTURES TRADERS:	-
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...No ifs, ...ands, ...or buts

"How do you do it?" is a question we've been asked many times over the years—by futures traders in the U.S. and, now, since we've opened our London Trading Centre, by traders throughout Europe. We're not surprised because many of the investors who call us are paying £60 or more) with their full-commission futures broker. They can't with they can get our complete range of quality brokerage services for only £22 a round turn.

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LIND-WALDOCK & COMPANY

August 1 | August Cautte & Co TO SOURCE ONE 110.00 Fall Of Control C **Money Market** Bank Accounts 771.-536.073 (77 ALTO LATIONS CONTROL OF THE ACTION OF THE AC 7 00 171-563 6446 1.36 11 141 Men 1.36 11 141 Men AB1 Ph. U PROVIDE GOOD WAS \$61-747 4944 Reins annied Page | 11 00 8 50 11 70 bitts | 20 00 12 70 bitts | 2

MONEY MARKET FUNDS

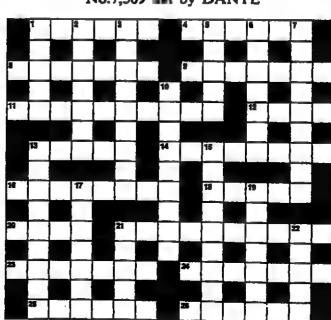
THE COM HE CO

CROSSWORD

JOTTER PAD

11.

No.7,509 In by DANTE



ACROSS
1 Battled for a stronghold, we

hear (6)
4 Quietly get in foreign capital for Greek city (6)
8 He's patronised by others (7)
9 A thousand spaced out in

serts (7) 11 in error, since I'm not all knowing (10) 12 They're down to play bingo

the wrong load (7)
21 Opinions wives express
differently (5) 13 It is beyond the bit-player

(5)

14 Instructs or admonishes (8)

16 Film-plot involving arsenic and love (8)

18 Mint bar? (5) 20 Nuts - crack almonds to start with (4) 21 Market researcher on cam-

era (10) 23 Shuffled the cards dishonestly and made a pile (7)

24 Brave child backed by his mother (7)

25 Stop side replacing good man (6) Incense – a green variety

Down Debate of rising spirit (5) 2 Straighten a French fiddle

Solution to Puzzle No.7,508 Sommon to Puzzle No.7,508

A PACHE SENS 185E

N S A D U U M

TOTING PERFORMENT

FARACLAM GREATE

O I E W A D E

PARACLAM GREATE

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3 It makes baby sit up (4-5)

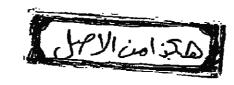
eave river at last (5)

6 Paul brewed tea in a high-rise flat (7)
7 Make effective tool (9)
10 Expect high tolls here (4-5)
13 Under a spell and thence transformed (9)
15 I fetch in a new leader (9)
17 Shades of Partet (7)

arted with

17 Shades of Paris! (7) 19 Vessel almost de

22 Happen to come later (5)



Mt. 4 pag

Mary Mary Street Commence Fill the Commence of
OTTER PAD

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494.24 (29/1)

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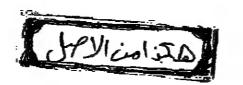
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WO	RLD	STOCK	MARKET	-

*		WOF	RLD STOC	CK MARKETS	
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Andrew Taylor

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Senior markets slumber as second-liners advance

Wali Street

ALTHOUGH second-liners maintained their upward momentum yesterday morning, the main markets slumbered as investors stopped to catch their breath after Tuesday's big gains, writes Patrick Harv-

erson in New York.

By 12.30 pm the Dow Jones Industrial Average was up just 3.71 at 2.948.76 and by midday the Standard & Poor's was up 1.49 at 380.99. The Nasdaq composite of over-the-counter stocks, however, was up 4.07 at 495.27 at another all-time high.

Turnover on the Big Board was heavy at 107m shares, and with advancing shares outpac-ing declining shares by almost two to one, the overall tone of the market remained firm.

Analysts had expected some consolidation after the 63-point rise in the Dow on Tuesday, but demand for second-liners, especially companies with proven earnings records, had been expected to remain strong. As for the Dow, a breakthrough above the 3,000 mark is confidently expected, probably within the next week. Trading in Chemical Bank was delayed at the start after a long queue of buyers created an order imbalance. The demand was stimulated by an upgrade from Kidder Peabody, which changed its rating on

citing good earnings momen-tum, better credit quality and a lower risk profile at Chemical. By midday the shares had climbed \$1% to \$19 in active trading. Other banks, helped in

recent days by hopes of lower interest rates, firmed alongside Chemical. Citicorp rose \$% to \$15% on turnover of 1.4m shares, Chase Manhattan added \$% to \$16%, J.P. Morgan advanced \$1% to \$48% and Manufacturers Hanover climbed \$% to \$26%.

Silicon Graphics slipped \$3 1/4 to \$39 on turnover just short of Im shares after the company warned that fiscal third quarter earnings would not match the 49 cents a share achieved

in the second quarter.

IBM, up 3% at \$113%, shrugged off the news that Duff & Phelps, the credit rating agency, had downgraded some of the group's debt because of pressures on profitability, espe-cially in maintrames.

Elsewhere in the computer sector Digital Equipment put on \$% to \$64%, Compaq rose on \$% to \$54%, Compaq rose \$2% to \$55% after it agreed to buy a 13 per cent stake in Sili-con Graphics, and Hewlett Packard rose \$% to \$51%. Dillard Department Stores firmed \$5 to \$106 after the 9m shares owned by Vendamerica, 2 Dritch group were sold suca Dutch group, were sold suc-cessfully into the market at \$99

a share. Cabletron rose \$2% to \$39 following reports that the

company is comfortable with analysts' estimates of fourth quarter earnings of 30 cents to 40 cents a share.

On the over-the-counter mar ket. Imatron jumped \$% to \$2% on turnover of 1.6m shares as huyers continued to pick up the stock on the news that the company had a \$4m licensing fee from Siemens, the German computer group.

ADT recovered from Tues-

day's declines, rising \$% to \$15% in busy trading. The shares had been weaker in reaction to a lawsuit from Laidlaw, which will attempt to overturn a standstill pact preventing Laidlaw from acquiring a larger stake in ADT.

Price Co climbed \$1 to \$48% after the company reported second quarter profits of 56 cents a share, up from 51 cents a share at the same stage a year earlier, and revenues of \$1.4bn, up from \$1.1bn.

FOLLOW-THROUGH buying after Tuesday's rise in New York lifted Toronto stocks across the board in early trading. The composite index gained 15.7 to 3,532.0. Advances led declines by 148 to 88 on volume of 6.65m shares. Laidlaw B shares rose slightly after a positive news-paper article. The stock gained C\$% to C\$15% on volume of

Frankfurt in the lead as bourses advance

THE 2.2 per cent rise overnight on Wall Street sparked off an advance by most bourses yesterday. Currency plays also continued to feature, writes Our Markets Staff.

FRANKFURT surprised analysts with its strength for the second time this week. Following a 3.97 rise to 688.97 in the FAZ Index at midsession, the DAX closed 38.88, or 2.5 per cent, higher at 1,577.50. Volume climbed from DM5.3bn to DM7.8bn DM7.8bn.

Over the past three days, the market has risen by 4.6 per cent; yet a week ago, said Ms Barbara Altmann of B Metzler in Frankfurt, most observers were expecting a further decline. The recovery, she said, reflects recoveries in the bond market and the D-Mark.

This week, a fall in average bond yields from 8.62 to 8.57 reflects the authorities' decision to postpone new govern-ment bond issues. Over the past week, the D-Mark has past week, the U-Mark has recovered against the dollar, from around DM1.72 to DM1.67. Financials, chemicals, engi-neering and steels led yester-day's gains. Hoesch, the steel-

SOUTH AFRICA

RISING international markets boosted Johannesburg yester-day, but trading was thin. The industrial index hit a record high of 3,403, up 17. Gold shares rose on the weak finan-cial rand and steady bullion price, the all-gold index

by Daimler's decision to take a

AMSTERDAM gained 1.9 per cent on institutional buying.

Aegon, the insurer, added Fl 2.20 to Fl 183.70 after announcing results in line with expectations and raising its dividend. These were the com-pany's first results produced on less conservative account-ing principles, and were therefore of significance for the future performance of other insurers, said one analyst. Amev rose Fl 1.70 to Fl 59.60

maker which has moved into high-tech engineering, jumped to third in the most active stocks list, trading in DM696m as its shares rose DM25.50 to DM297 on a large buy order Metallgesellschaft rose DM21.50 at DM513, still excited

cent on institutional buying. The CBS Tendency index rose 1.8 to a year's high of 98.2 in turnover estimated at F1 600m to F1 700m. Among the winners, Philips jumped F1 1.70 or 6.1 per cent to F1 29.70, mostly on foreign demand, and Pirelli Tyre rose F1 1.40 or 6.4 per cent to F1 23.40 in spite of its sombre 1991 forecast on Tuesday. 1991 forecast on Tuesday.

per cent stake. The FT-SE Eurotrack 100 index for April 2 was overstated throughout the day by + 12.96 because of an error in the pesets/dollar exchange rate, said the international Stock Exchange. For the same reason the Surotrack 200 index was overstated by +7.74. The table shows the corrected closing figure for April 2.

Day's High 1117.27

den added Fl 1.70 to Fl 52.50. Pakhoed gained Fl 3.70 to Fl 197.70; the transport and storage company is due to report figures today.

PARIS advanced in fairly
busy trading, with the CAC 40
index up 24.79 or 1.4 per cent at

1,851.89. Turnover rose to about FFr2.7bn from FFr2.5bn. Alcatel Alsthom, the electrical engineering group, added FF18 to FF7621 on volume of 337,430 shares. As the bourse closed, the company released its 1990 results and announced offer to buy out minority

and Olivetti. The insurer enjoyed US interest and rose L/50 to L35,806. 1076.41 . Mr Carlo De Benedetti's key holding company, Cir, rose 1.80, or 3.4 per cent, to 1.2,640, and Olivetti by L82 to L4,040 in late trading. Meanwhile the Fiat group retailer, Rinascente, put on L260, or 4.3 per cent, to L6,280 following Tuesday's higher profits for 1990.

ZURICH rose 1 per cent, the Crédit Suisse index closing 5.9 higher at 556.9. Foreign buying centred on chemicals, where Ciba-Geigy registered rose SFr80 to SFr2,640. Banks climbed on interest rate hopes, Union Bank registered closing SFr27 higher at SFr771. STOCKHOLM saw foreign

2.5 per cent in Suez, which added FFr3.30 to FFr346.30.

MILAN's Comit index closes

6.96, or 1.3 per cent, higher at 592.02, led up by Generall, Cir

interest in its big consumer durables companies, Electrolux Volvo SKr11 to SKr330. The Affärsvärlden General index closed 1820, or 1.7 per cent, higher at 1,112.20.

ASIA PACIFIC

Strong yen and US gains spur Nikkei

FT-SE Eurotrack 100 - Apr 3

Hourly changes

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Day's Low 1110,75

iaries through a share swap. The three units, Générale Occi-

dentale, Saft and Locatel, were suspended on Tuesday. — Alcatel's profits rise was as

good as expected, said one salesman. He added that the

current trend towards buying in minorities was technically

positive for the market, as it reduced the free float and so helped to push prices higher. Pernod gained FF764 or 5.5

per cent to FFr1,281 with 45,450

shares exchanged. The drinks group said that it had not ruled

Tokyo HOPES OF monetary easing, triggered by the stronger yea, together with the overnight surge on Wall Street, brought in broadly based buying yesterday, unites Emiko Tarazono in Taken

Tokyo. The Nikkei average gained 528.06 or 2 per cent to 26,780.06. It opened at the day's low of 26,322.71 and reached a high of

26,803.43 near the close. Volume expanded to 650m shares from 400m; domestic institutions were sourced into action by heavy foreign buy-ing. Rises led falls by 806 to 194, with 129 issues unchanged. The Topix index of all first section stocks climbed 30.86 to 2,007.56, and in London trading

the ISE/Nikkei 50 index advanced 27.06 to 1,529.29. The yen's strength caused a sharp turnround in sentiment. A Jardine Fleming trader said the Nikkei supported above the 13-week moving average was also a positive sign.

were sought on expectations of a discount rate cut. Tokyo Electric Power put on Y90 to Y4,000 and Nippon Steel added

Y7 at Y488. Mitsubishi Electric, the most active issue, rose Y30 to Y817 on foreign buying. Investors were attracted because the group is gaining a strong foot-hold in the Middle East:

Drug manufacturers were strong on profits expectations and in anticipation of drug developments. The sector gained 3.42 per cent. Tanabe Selyaku rose Y100 to Y1.256 and Fujisawa Pharmaceutical Y90 to Y1.980.

Railway-related shares rose on rumours that Rast Japan Railway plans to list later this year. Keisei Electric Railway added Y40 at Y1,790 and Tokyu Y60 at Y1,590. East Japan Railway's suppliers also advanced: Omron, which has received orders for automatic ticket checking machines, appreciated Y30 to Y2.230.

strong, reflecting increased orders because of the labour shortage. Toshiba Tungaloy climbed Y60 to Y890 and Hibachi Construction Machin-

ery Y90 to Y1,560. In Osaka, the OSE average advanced 461.02 to 29,623.70 on volume of 58m shares, up from 33m. Sumitomo Forestry added Y50 at Y1,830: the company. which is setting up several branches, has a large order backlog in spite of sluggish

housing starts.

Nihon Spindle rose by its daily limit of Y100 to close at Y1,030. Investors were attracted by brisk sales of its device to remove the chemical dioxin from water.

Roundup

ONLY THREE countries in the Pacific Basin region responded in strength to Wall Street and Tokyo. Otherwise gains were modest, and Manila declined. HONG KONG approached the all-time high of 8,950 on the

79.71 or 2.1 per cent to 3,869.70. Turnover swelled from HK\$1.24bn to HK\$2.22bn. Properties led the rally.
Traders noted that apart from
the Wall Street rise, the recent
recovery in the US dollar, to
which the Hong Kong dollar is linked, made Hong Kong investments more attractive. AUSTRALIA noted some

south east Asian buying as vol-ume climbed from A\$123m to A\$164m and the All Ordinaries index put on 22.2 to 1,457.0. News Corp, cutting its third newspaper title in six months, rose 30 cents to A39. Adelaide Steamship continued to suffer in the wake of last week's reported first-half loss, falling 3 cents to 11 cents with a heavy 4.6m shares traded, following a

drop of 18 cents on Tuesday.

TAIWAN advanced by 3.1
per cent, the weighted index closing 159.54 higher at 5.34.84, but volume eased from T388.4bn to T\$83.3bn. Buying was targeted at mutual funds, automotive stocks and small-

Austral decision inspires Argentina

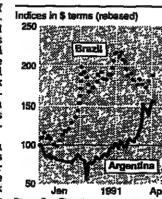
John Barham explains the recent surge in Buenos Aires while, below. Victoria Griffith talks to the São Paulo exchange president

HE NARROW streets of the Buenos Aires financial district swarmed with people a couple of weeks in silence as monitors in the windows of brokerages relayed the action at the city's stock market. Far from being a wit-ness to disaster, as so often in the past, the Buenos Aires Stock Exchange had been spectacularly rejuvenated.

Turnover hit a record \$30.5m on March 21: the exchange's Merval index climbed 28 per cent on the same day, while the dollar-adjusted index gained 23 per cent, raising market capitalisation to \$5.31hn. Since then, the market has

stabilised after three days of ofit-taking which pulled It. back down 8.8 per cent. It has even extended its gains, says Mr Marc Wenhammar of Latin American Securities in London, pointing out that, by Tuesday, the dollar-adjusted index had rison a net 25 per cent since March 21. Volume s also remained high, at \$18m on Tuesday, compared with \$3m a day six months ago.

On March 20, the day before the surge, Mr Domingo Cav-



allo, economy minister, announced that the austral Argentina's currency, would be made fully convertible on April 1 and the exchange rate would not be allowed to fall below 10,000 australs to the dollar. Mr Cavallo said the central bank would stop printing money to cover government spending and promised that he would turn a budget deficit into a sur-

With interest rates tumbling to 3-4 per cent a month, from 5-10 per cent a few months ago,

and the exchange rate under control, investors had nowhere else to go than to equities. Mr Hugo Grimaldi, a financial commentator, says: "This is a plan to reactivate the sconomy. The government wants companies to make money so it can increase its tax revenues

and balance the budget."
The financial market's positive reaction heartened Mr Cavallo. A member of his entourage said: "This shows that there is real confidence in Cavallo and the possibility of

recovery."
All depends on his ability to control the budget and win the backing of foreign creditors. Analysis say that the Treasury cannot meet \$4.57bn in annual without fresh loans, debt relief or a moratorium.

If the government can run a budget surplus and keep interest rates low, say stock hange officials, the outlook for Argentine equities will remain encouraging. Not only will other assets stay unattrac tive, but stability could improve corporate cash flows as interest rates fall and pur-

Legalisation of loans in dollars could also encourage banks to lend more money for longer periods. Loans rarely extend beyond 90 days. Manu-facturers and consumers might then increase their borrowing to raise output or to increase None the less, a fixed

exchange rate and inflationary pressures will put pressure on companies to control costs. Mr Roberto Werner, head of capi-tal markets at Banco Roberts, says: "The market is very selective, picking consumer white goods, home electronics and car stocks. Commercial banking is in for tough times. The benefits of rationalisation will be gradual, but the cost

However, one dissenting observer says: "The million dollar question is whether to bet against Cavallo or not. Economy ministers in this country always do things right until one day they make a mis-take and they are gone."

History is certainly not on Mr Cavallo's side. The government has launched four major assaults on inflation in the last

Brazilian strength scuppers merger plans

ITH THE Brazilian stock market registering gains of more than 100 per cent in dollar terms since the beginning of the year, Mr Alvaro Augusto Vidigal, president of the São Paulo Stock Exchange, has reasons to be optimistic. Trading volumes have doubled since their low point last year, and the prospect of more foreign money coming to the market has given stock prices an added lift.

The government's new rules for equities, announced two months ago, will allow direct foreign investment in Brazil and reduce the amount of time foreigners have to hold on to stock. Mr Vidigal believes the rules could go into effect within the next 60 days and is pred-

Latest prices were unavailable for this edition.

icting a rally leading up to the event.

Things have improved so much on the trading floor that Mr Vidigal has decided that the São Paulo exchange (Bovespa) no inst the Sao Patilo exchange (Bovespa) no longer needs a b. Fellow. He backed out of a scheduled is reger with the Rio de Janeiro Stock Exchange a couple of weeks ago, claiming that Mr Fernando Nabuco, Bovespa's former president, had given too much away in making the deal. "Bovespa, which has the lion's share of the market of the state of th in Brazil, must also have most of the power," says Mr Vidigal. The exchanges' presidents were said to have fallen out over Rio de Janeiro's status as the "political seat" of the combined exchanges. Notwithstanding all the good news, there are some clouds on the horizon for

Bovespa. The Brazilian economy is still off-course, and the latest insider trad-ing scandal, concerning the coffee mar-kets, has taken its toll on international credibility.

The success of privatisation, which Bovespa had been counting on to increase its market size, is also in question. "Without an international accord on debt, privatisa-

tion will not be nearly as successful as everyone had hoped," says Mr Vidigal. In spite of Brazil's economic troubles, Mr Vidigal insists that an 18 per cent setback in the index during the first three weeks in March was just profit-taking. "Brazil's stock prices are still cheap on fundamentals," says the president. "I believe there are good days ahead."

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

national and Regional Markets	TUESDAY APRIL 2 1991								MONDAY APRIL 1 1991				DOLLAR BIDEX			
Figures in parenthoses show number of lines of stock	US Dollar Index	Day's Change	Pound Sterling Index	Yen Index	DM Index	Local Gurrency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Starting Indiex	You	DM Index	Local Currency Index	1981 High	1991 Low	Year ago (approx)
Australia (74)	134 04	-0.6	112.40	117.35	117.11	115.00	-0.8	5.90	134.83	113.92	119,56	118.16	115.88	135.25	112.74	
Austria (19)	196.59	+0.5	164 85	172.11	171.76	172,67	0.0 +	1.52	195.65	165.30	173.50	171,46	17272	222.37	187.00	
Belgrum (60)	140.04	+0.8	117.43	122.59	122,35	119.84	+0.0	4.91	138.96	117,41	123.22	121.78	119.86	151.20	121.73	146.4
Canada (116)	138 09	+ 1.1	115 80	120.89	120.64	115.59	+ 1.0	3.42	138.53	115.35	121.06	119.64	114,48	141.10	126.49	
	242.09	+ 1.7	203.01	211.95	211.51	213.03	+ 0.4	1.56	238.00	201.09	211.05	208 <i>.57</i>	212.19	270.56	217,74	252.6
Finland (21)	117.35	-0.5	98.41	102.75	102,53	98,18	-0.5	2.47	117.91	99.62	104.56	103.33	99.67	125.15	90.81	135.7
France (113)	140.31	+1.1	117.66	122.83	122.57	125,29	+0.7	3.39	138.85	117.31	123,12	121,67	124.43	152.26	121.85	
Germany (88)	108.78	+1.7	91.22	95.25	95.04	95.04	+1.4	2.38	106.91	90.33	94.82	93.69	93.69	125.36	102.43	136.5
Hong Kong (48)	153.77	+1.2	128.94	134.62	134.35	153.84	+1.2	4.38	151.99	128.41	134.77	133.20	152.05	153,77	119.62	
iroland (16)	165.30	+ 1.5	138.61	144.72	144.42	146,53	+0.3	3.12	162 82	137.57	144.38	142.69	146,04	182,48	132.88	185,3
Italy (91)	79.68	+04	66 81	69.75	69.61	74.53	+0.3	3.42	79 39	67.08	70.40	69.57	74.29	88,23	72.05	97.3
Japan (453)	138.78	+24	116.38	121.50	121.27	121,50	+1.1	0.71	135.52	114,50	120.18	118.78	120.18	146,97	178.35	
Malaysia (33)	236.73	+0.5	196.51	207 24	206.82	250.95	-0.3	3.04	235.61	199.07	208.93	206.48	251.59	247.78	192.83	220.9
Mexico (12)	794,13	+05	665.93	695.25	693 82	2593.08	+0.3	0.26	789.94	667.42	700,49	692.28	2584,14	794.13	534.45	382 2
Netherland (40)	139.52	+0.2	117.00	122,15	121.90	120.52	-0.1	4.28	139.23	117.63	123.46	122.02	120.67	145.73	125.70	139.1
Yew Zealand (14)	45.78	+1.1	38.39	40.08	40.00		+0.7	8.28	45.27	38.24	40.14	39.67	40.96	52.31	41.18	
Norway (30)	198.62	+ 1.5	166.56	173.89	173.54	176.85	+0.2	1.77	195.75	165.39	173.58	171.55	178.55	223.24	182.24	233.4
Singapore (25)	193.12	+61	161.95	169.08	168.73	159.22	-0.1	2.36	193.00	163.07	171.15	169.14	159.38	208.25	151.63	
South Africa (60)	198 60	+0.3	166.54	173.87	173.51	141.64	-0.2	4.03	196.02	167.31	175.59	173.53	141.92	208.54	173.00	
Spain (41)	162.93	+12	136.62	142.64	142.35	128.80	-0.3	4.41	160.97	135.01	142.75	141.07	129,15	171.12	131.51	134.3
Sweden (27)	188.90	+ 1.1	158.41	165.38	165.04	170.30	-0.2	2.55	186.93	157.93	165.76	163.82	170.60	204.12	146.60	
Switzerland (65)	94.73	+ 1.0	79.44	82.94	82.78	83.81	+0.1	2.47	93.82	79 27	83.20	82.23	83.71	100.67	82.17	90.1
United Kingdom (295)	177.12	÷ 1.9	148 53	155.05	154.73	148.53	+1.1	4.77	173.87	146.91	154.17	152.36	146.91	187.44	156.27	148.8
LICA (COC)	153 83	+22	129.00	134.68	134.41	153.63	+2.2	3.19	150.52	127.17	133.48	131.92	150.52	153.83	125.95	138.9
Europe (937)	141.55	+1.4	118.70	123 92	123.67	121.45	+0.8	3.88	139.56	117.92	123.76	122.31	120.51	151.52	125.50	
Nordic (109)	183.21	1.3	153 63	160.39	160.07	156.87	+0.1	2.08	180.84	152.79	160.36	158.48	156.73	200,81	155.55	
Pacific Basin (647)	138.69	+2.2	116.30	121,43	121.18		+1.0	1.04	135.67	114.63	120.31	118.90	120.66	145.92	117.86	
Euro – Pacific (1584)	140 21	+ 1.9	117.57	122.74	122.49	122.57	+0.9	2.22	137.61	116.28	122.02	120,59	121,45	147.66	121.29	133.1
North America (641)	152.78	+ 2.1	128.11	133.77	133.50		+2.1	3.20	149.57	126.37	132.65	131.10	148,10	152.78	125.91	139.0
Europe Ex. UK (642)	120.08	+ 1,1	100.68	105.13	104 92	105 64	+0.5	3, 18	118.78	100.36	105.35	104.12	105.07	129.60	106.85	132.3
Pacific Ex. Japan (194)	135,77	+0.2	114.69	11978	119.50	122.34	+0,1	5,01	136.49	115.32	121.05	119.63	122.26	137,25	111.40	127.7
World Ex. US (1772)	141.10	+ 1.8	118.32	123 54	123.28	123,12	+0.9	2.28	138.55	117.08	122,87	121.42	122.01	148.16	122.32	134.0
World Ex. UK (2002)	141.14	+20	118 35	123.57	123.32		+1.4	2.34	138.39	116.93	122.73	121,29	129.26	143,99	120.06	133.3
World Ex. So At. (2237).	144.00	+20	120.75	126.08	125.82	132.75	+ 1.4	2.59	141.20	119.30	125,22	123.75	130.93	147.10	122,92	
World Ex Japan (1841)	148.64	+ 1.8	124.64	130.14	129.88	138.77	+ 1.5	3.53	146.06	123.41	129.54	128.03	138.71	151.69	126.69	139.4
The World Index (2297)	144.33	+2.0	121.03	126.36	126.11	132.81	+1.4	2.61	141.54	119.59	125.52	124,05	131.01	147,40	123.28	134.6

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